



Canadian Northern Economic  
Development Agency

Agence canadienne de développement  
économique du Nord

# **Canadian Northern Economic Development Agency**

## **2025-2026**

### **Quarterly Financial Report For the quarter ended June 30, 2025**

**Canada** 

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Cat. No. R106-1E-PDF  
ISSN 2816-5861

GCDOCS # 139036729

**Canadian Northern Economic Development Agency**  
**Quarterly Financial Report**  
**For the quarter ended June 30, 2025**

**Introduction**

This quarterly report has been prepared by management as required by section 65.1 of the *Financial Administration Act* and in the form and manner prescribed by the Treasury Board. It should be read in conjunction with the [Main Estimates](#) and the [Supplementary Estimates \(A\)](#). This report has not been subject to an external audit or review.

The Canadian Northern Economic Development Agency (CanNor) works with partners to advance economic development in Canada's territories. The Agency supports, invests in and advocates for national, territorial and community level economic development; fosters growth and innovation; contributes to building capacity; and invests in foundational economic development projects in the territories. In addition, through the Northern Projects Management Office the Agency coordinates federal participation in the territorial environmental review processes and maintains the Crown consultation record for major projects.

Further details on CanNor's authorities, mandate and program activities may be found in the [Departmental Plan](#) and the Main Estimates.

**Basis of presentation**

This quarterly report has been prepared by management using an expenditure basis of accounting. The accompanying Statement of Authorities includes the Agency's spending authorities granted by Parliament, and those used by the Agency consistent with the Main Estimates and Supplementary Estimates (A) for the 2025-2026 fiscal year. This quarterly report has been prepared using a special purpose financial reporting framework designed to meet financial information needs with respect to the use of spending authorities.

The authority of Parliament is required before money can be spent by the Government. Approvals are given in the form of annually approved limits through appropriation acts or through legislation in the form of statutory spending authority for specific purposes.

The Agency uses the full accrual method of accounting to prepare and present its annual departmental financial statements that are part of the departmental results reporting process. However, the spending authorities voted by Parliament remain on an expenditure basis.

**Highlights of fiscal quarter and fiscal year-to-date (YTD) results**

**Statement of authorities**

CanNor's total budgetary authorities available for use at the end of the first quarter of fiscal year 2025-2026 are \$77.8 million, a \$6.4 million net increase (9%) compared to the first quarter of fiscal year 2024-2025. The variance is comprised of increases in both Vote 1 – Operating Expenditures and Vote 5 – Grants and Contributions. The Vote 1 increase is mostly from the addition of budget for the Nunavut Agreement Implementation Contract. The Vote 5 increase is primarily the addition of investments announced in Budget 2024 including Regional Economic Growth Through Innovation and Regional Artificial Intelligence Initiative.

## Statement of budgetary expenditures by standard object

CanNor's total expenditures by standard object for the quarter ended June 30, 2025 are \$8.7 million, a \$2.2 million net decrease compared to the quarter ended June 30, 2024. The variance is comprised mostly of a decrease in transfer payments and is largely due to essential spending only as a result of the use of General General special warrants in the first quarter. There is also a notable decrease in personnel costs because of a higher vacancy rate at the beginning of fiscal year 2025-26.

## Risks and uncertainties

While the North presents opportunities for economic development, growth and innovation, factors including its vast and remote geography, lack of infrastructure, connectivity challenges, the cost and access to energy, and shortage of skilled labour all contribute to a challenging operating environment. These factors create additional challenges for businesses and can also prevent Northerners from fully benefiting from economic development opportunities.

CanNor's key risks (and response strategies) are published in the Departmental Plan:

1. **Economic uncertainty:** Having weathered economic upheavals in recent years, the territories continue to face potential disruptions. The pending closure of several mines in the Northwest Territories and the Yukon, alongside mineral price volatility, pose risks for continued investments and growth within this high-impact sector. As the North continues to pursue sector diversification while relying on the mineral extraction sector for most private investment and growth, international trade disputes could significantly undermine its economic stability, straining household consumption and business investment.
2. **Labour shortages:** Ongoing labour shortages, coupled with an aging population in the Northwest Territories and Yukon may continue to strain the Northern and Indigenous labour pool, resulting in delays to projects, reduced project management capacities, and increased competition for skilled labour, as well as, delays in meeting Article 23 of the Nunavut Agreement.
3. **Climate change:** Severe weather events and other impacts of climate change continue to disrupt travel, construction, shipping, and other activities related to economic development. The territories may be uniquely impacted by this, with shorter construction seasons, fragile supply chains, and disproportionate climate disruptions potentially impacting the viability of projects and other economic development activity.
4. **Infrastructure development:** The infrastructure deficit in the North, including the critical housing shortage and the absence of transportation and energy networks, is a foundational barrier to economic growth, impacting the North's overall competitiveness and increasing the cost of doing business.
5. **Complex international Arctic interests:** Increased geopolitical tensions have renewed calls for recapitalizing, renewing and developing new defense-related infrastructure investments in the Arctic to strengthen the region's security and Canada's sovereignty. In response to these pressures, the Government of Canada released the 2024 "[Our North Strong and Free: A Renewed Vision for Canada's Defence](#)" initiative and [Canada's Arctic Foreign Policy](#), and is now directing substantial new spending towards northern defence.

## Significant changes in relation to operations, personnel and programs

On May 13, 2025, the Honourable Rebecca Chartrand was appointed as the Minister of Northern and Arctic Affairs and the Minister responsible for the Canadian Northern Economic Development Agency.

**Approved by:**

Original signed by

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Jimi Onalik  
President

Ottawa, Canada  
July 29, 2025

Original signed by

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Angela Pepper  
Acting Chief Financial Officer

**Statement of authorities (unaudited)**

	<b>Fiscal year 2025-2026</b>			<b>Fiscal year 2024-2025</b>		
<i>(in thousands of dollars)</i>	Total available for use for the year ending March 31, 2026*	Used during the quarter ended June 30, 2025	Year-to-date used at quarter-end	Total available for use for the year ending March 31, 2025*	Used during the quarter ended June 30, 2024	Year-to-date used at quarter-end
Vote 1 - Operating expenditures	23,914	4,204	4,204	21,699	5,737	5,737
Vote 5 - Transfer payments	51,424	3,877	3,877	47,558	4,820	4,820
Budgetary statutory authorities	2,496	624	624	2,132	355	355
<b>Total authorities</b>	<b>77,835</b>	<b>8,706</b>	<b>8,706</b>	<b>71,388</b>	<b>10,913</b>	<b>10,913</b>

*\*includes only Authorities available for use and granted by Parliament at quarter-end.*

Note: Due to rounding, figures may not add to total shown.

**Departmental budgetary expenditures by standard object (unaudited)**

(in thousands of dollars)

	<b>Fiscal year 2025-2026</b>			<b>Fiscal year 2024-2025</b>		
	Planned expenditures for the year ending March 31, 2026	Expended during the quarter ended June 30, 2025	Year-to-date used at quarter-end	Planned expenditures for the year ending March 31, 2025	Expended during the quarter ended June 30, 2024	Year-to-date used at quarter-end
<b>Expenditures:</b>						
Personnel	18,811	4,652	4,652	17,577	5,294	5,294
Transportation and communications	1,205	139	139	944	148	148
Information	190	0	0	185	2	2
Professional and special services	3,315	499	499	2,726	239	239
Rentals	2,417	7	7	1,948	381	381
Repair and maintenance	142	0	0	118	9	9
Utilities, materials and supplies	116	7	7	99	5	5
Acquisition of land, buildings and works	0	0	0	0	0	0
Acquisition of machinery and equipment	205	0	0	165	17	17
Transfer payments	51,424	3,877	3,877	47,558	4,820	4,820
Other subsidies and payments	10	-475	-475	67	-1	-1
<b>Total budgetary expenditures</b>	<b>77,835</b>	<b>8,706</b>	<b>8,706</b>	<b>71,388</b>	<b>10,913</b>	<b>10,913</b>

Note: Due to rounding, figures may not add to total shown.