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Canada

Departmental Results Report

2025-26



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Global Affairs Canada's 2025-26 Departmental Results Report

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Note: Global Affairs Canada (GAC) used its generative artificial intelligence (AI) tool (Microsoft Copilot) to support the development of content in this report. A human has reviewed and validated all AI-generated content.

At a glance

This departmental results report details GAC's actual accomplishments against the plans, priorities and expected results outlined in its 2025–26 Departmental Plan.

These results align with the priorities outlined in the May 21, 2025, mandate letter from the Prime Minister, as well as with GAC's vision, mission, raison d'être and operating context.

Key priorities

GAC identified the following key priorities for 2025–26:

- To promote Canada's economy by supporting Canadian access to key markets, promoting fair competition and improving the resiliency of Canada's critical supply chains
- To protect the security and prosperity of Canada and Canadians by addressing international security threats that have direct implications on national and economic security, in close cooperation with allies
- To contribute to international efforts to address global challenges such as poverty, conflict and climate change and to promote democracy and human rights, with a focus on those elements that most impact the security and prosperity of Canadians at home and abroad

While GAC pursued these priorities broadly with partners across Canada's mission network and at home, Canada's G7 Presidency and relationship with the United States were key focus areas of Canadian international engagement in 2025-26.

Highlights

Growing Canada's economy: GAC reinforced North American trade, advancing agreements with partners across Europe, the Indo-Pacific and emerging markets, and improving conditions for fair and inclusive trade, thereby expanding Canadian access to key markets and strengthening trade relationships with reliable and new partners. The department also helped diversify exports and enhance the resilience of critical supply chains, particularly in areas such as clean energy and critical minerals, while supporting Canadian businesses in navigating a complex global environment. Through its G7 Presidency, Canada advanced international cooperation on economic security and trade, including through the G7 Critical Minerals Action Plan, helping align international partners around priorities that support sustainable growth and long-term economic stability.

Protecting the security and prosperity of Canada: GAC strengthened joint efforts to counter transnational crime, terrorism and sanctions evasion, including by supporting initiatives to disrupt illicit activities such as shadow fleets, while strengthening sanctions coordination and working with partners to address international threats through its G7 Presidency. GAC also reinforced cooperation on the non-proliferation of weapons, emerging technologies and geopolitical risks while helping aligning partner responses to ongoing conflicts and instability in support of Canadian national security and prosperity.

Contributing to international efforts to address global challenges: GAC led in convening G7 leaders and ministers and secured joint actions on AI, wildfire resilience and countering transnational repression while mobilizing major infrastructure investment and strengthening resilient supply chains to address global challenges related to conflict, poverty, climate change and threats to democracy and human rights. GAC also contributed to advancing human rights resolutions, supported Ukraine in its self-defence and its pursuit of accountability, and delivered

humanitarian, food security and climate programming that improved conditions for vulnerable populations while supporting stability and economic opportunities for Canadians, thereby advancing Canada's international priorities through its G7 Presidency and global partnerships.

- Total actual spending (including internal services): $9,920,934,509
- Total full-time equivalent (FTE) staff (including internal services): 13,322

For detailed information on GAC's total spending and human resources, read the Spending and human resources section of this report.

Summary of results

The following provides a summary of the results the department achieved in 2025–26 under its "core responsibilities" (its main areas of activity).

Core responsibility 1: International advocacy and diplomacy

Actual spending: $1,145,705,952

Actual human resources: 2,769

GAC:

- expanded Canada's global influence through its leadership as G7 President including by hosting the G7 Leaders' Summit and seven ministerial meetings, strengthening engagement with domestic stakeholders and international partners and advancing international cooperation on economic security, trade, critical minerals, supply chain resilience, AI, clean energy, peace and security and combatting transnational repression
- implemented further sanctions against Russia, countered Russian disinformation and increased pressure on Russia to return Ukrainian prisoners of war and illegally detained or deported civilians and children, thereby contributing to expanded international support for Ukraine through coordinated diplomatic, security and accountability efforts with G7 and other trusted allies. The department also supported Ukraine diplomatic engagement in support of its self-defence and as a participant in the Coalition of the Willing, by strengthening institutions and legal frameworks, establishing accountability mechanisms to assess reparations for loss and damage, enhancing police investigative capacity and improving services for conflict-affected populations, thereby laying the groundwork for eventual recovery, reconstruction and long-term stability and economic growth
- undertook coordinated diplomatic engagement and sustained advocacy for an Israel-Hamas ceasefire, the release of hostages and safe humanitarian access; imposed new sanctions to address escalating settler violence; and supported Canada's recognition of the State of Palestine, thereby helping preserve the viability of a two-state solution and promote a peaceful and sustained resolution to the conflict and broader Middle East instability. The department also strengthened diplomatic engagement to advance a lasting political solution to the conflict in Lebanon and a negotiated settlement to the conflict

between the United States and Israel and Iran, including by supporting coalition efforts to address the conflict's impact on the Strait of Hormuz

- took significant steps towards a defence agreement with India to further strengthen Canada's defence cooperation and diversification in Asia, as well as recalibrated the Canada-China relationship by resolving key trade irritants and strengthening cooperation on trade, energy, finance and public security and safety, further deepening Canada's leadership in the Indo-Pacific region. In addition, the Agreement between Canada and the Republic of Poland for Co-operation in the Peaceful Uses of Nuclear Energy came into force, enhancing the global framework for non-proliferation and enabling nuclear trade
- established new security and defence agreements with the European Union (EU), Indonesia, Japan, the Philippines, the Republic of Korea and Taiwan, enabling more efficient collaboration on information sharing, procurement, industrial security and research while advancing strategic partnerships, such as Canada's Indo-Pacific Strategy, expanding security and defence cooperation and diversifying trade and economic cooperation
- advanced efforts to diversify and strengthen critical mineral supply chains essential to the clean energy transition and Canada's economic security via the World Bank's Resilient and Inclusive Supply Chain Enhancement Partnership, thereby expanding supply, reducing reliance on concentrated markets and improving access to key inputs for Canadian industries, as well as reinforcing Canada's role as a trusted partner in multilateral efforts to ensure global supply chains remain resilient, sustainable and beneficial to all partners

For more information on GAC's activities related to international advocacy and diplomacy, read the "Results: What we achieved" section of this report.

Core responsibility 2: Trade and investment

Actual spending: $399,704,700

Actual human resources: 2,066

GAC:

- attracted $93.6 billion in foreign direct investment (FDI), the highest level in a decade, amid a backdrop of global economic uncertainty, geopolitical tensions and evolving trade dynamics, thereby creating opportunities for Canadian businesses, stimulating economic development and introducing new ideas and innovation. The department also implemented 65 mission-led initiatives, primarily in Europe and the Indo-Pacific region, to promote Canada as an investment destination and strengthen investor engagement
- engaged with the United States and Mexico to prepare for the 2026 review of the Canada-United States-Mexico Agreement (CUSMA) and to promote Canada's position that CUSMA renewal would the mutual economic benefit of all three partners and reinforce regional economic stability and prosperity. To address the ongoing challenges posed by U.S. tariffs, the department supported bilateral negotiations, recommended domestic measures in

response and worked with Canadian exporters and provincial and territorial governments to help them understand and adapt to the tariffs, supporting strong North American trade relationships and regional economic stability and prosperity

- signed the Canada-Indonesia Comprehensive Economic Partnership Agreement, advanced free trade agreement (FTA) negotiations with the Association of Southeast Asian Nations (ASEAN) and deepened economic and trade relations under the Canada–EU Comprehensive Economic and Trade Agreement (CETA). GAC also concluded FTA negotiations with Ecuador and launched new FTA negotiations with India, the Southern Common Market (Mercosur), the Philippines, Thailand and the United Arab Emirates, broadening and diversifying trade relationships with reliable global partners and allies while increasing market access and improving predictability for Canadian businesses
- delivered tailored services over 55,600 times to over 10,600 clients, facilitated 1,320 new deals valued at $7.7 billion and supported 1,568 small and medium-sized enterprises (SMEs) in expanding into 117 markets, thereby helping Canadian businesses succeed internationally and navigate a complex and evolving global environment. GAC also strengthened the participation of underrepresented groups, including women and Indigenous Peoples, in international trade by advancing targeted provisions in Canada's trade agreements aimed at supporting SMEs
- led trade missions to the Indo-Pacific region, including the Team Canada Trade Mission to the Republic of Korea, which brought together more than 180 representatives from over 100 Canadian companies, and trade missions to Thailand and Cambodia, which supported the participation of 85 organizations. These initiatives strengthened bilateral commercial partnerships in key sectors such as aerospace, defence, clean energy, agriculture and information and communications technology. GAC also helped 396 Canadian SMEs and 32 Canadian industry associations expand Canadian exports to the region

For more information on GAC's activities related to trade and investment, read the "Results: What we achieved" section of this report.

Core responsibility 3: Development, peace and security programming

Actual spending: $5,829,958,974

Actual human resources: 1,155

GAC:

- facilitated the delivery of essential services to over five million Palestine refugees across Gaza and the West Bank, Jordan, Lebanon and Syria, including for food, water, waste management, primary health care and basic education, through support to United Nations (UN) agencies. The department also helped provide 1.7 million people, including 650,000 children, with access to safe water and supported the treatment of 86,000 children for acute malnutrition, addressing life-saving needs arising from conflict and natural disasters. In Sudan, Canada engaged with international partners, including through the

Coalition for Atrocity Prevention, to address humanitarian access, the safe and unimpeded movement of civilians, and accountability for violations of international humanitarian law

- helped secure UN Security Council authorization for the establishment of the new UN-mandated Gang Suppression Force in Haiti, a multinational mission tasked with neutralizing gangs and supporting stabilization efforts in conflict-affected areas through co-leading advocacy efforts. The department also improved cross-border cooperation among law enforcement, disrupted drug supply chains at their source, trained 340 law enforcement officers across the Middle East and North Africa resulting in 31.2 million INTERPOL database checks, reached 94,000 people in Africa with security-sector training and advanced global non-proliferation efforts, including by reporting 318 nuclear or radiological incidents and securing global health security commitments from 93 countries, thereby helping tackle transnational organized crime and reduce risks from weapons of mass destruction

- helped deliver 913 million oral polio vaccine doses, treat 25.6 million people for HIV and 7.4 million tuberculosis cases, distribute 162 million mosquito nets and reach more than 10 million pregnant women with micronutrient supplementation globally, helping prevent and combat infectious diseases. The department also reached over 100 million people with nutrition interventions, including by providing more than 65 million children with vitamin A supplementation and more than 40 million people with fortified foods. In South Sudan, GAC supported 73,780 antenatal visits and 32,606 skilled births, while in West Africa it expanded sexual and reproductive health services to 394,646 women and girls in Burkina Faso and 61,192 women and adolescents in Mali, contributing to stronger health systems and improved nutrition and maternal, newborn and reproductive health outcomes

- expanded education and skills development opportunities for women and youth by supporting entrepreneurship, vocational and technical training, financial and digital literacy and employability programs that reached over 17.4 million young people, 52% of whom were young women. In Jordan, GAC helped educate 1.6 million children, including 114,059 refugee children, and improve the learning environment at 4,062 schools. The department also supported 53,237 girls and children with disabilities in South Sudan to enroll, remain in school, and transition to secondary education. These initiatives strengthened economic empowerment, improved access to quality education and financial services and enhanced climate and environmental outcomes

- restored 40,595 hectares of climate-stressed ecosystems in Colombia, Kenya and Peru; supported the adoption of nature-based solutions by more than 10,000 people in the Sahel; connected over a million people to clean energy across Africa; brought 41,700 km^2 of coastal ecosystems under conservation in the western Indian Ocean; installed 20 hydro-meteorological early warning systems across three provinces in Vietnam; and strengthened ocean governance and monitoring to combat illegal fishing and protect marine ecosystems in Latin America, advancing biodiversity protection, sustainable resource and climate risk management and nature-positive development

- strengthened participation in governance, peacebuilding and justice systems by reaching over 6,000 participants in Nigeria and supporting 249 organizations across 92 countries to advance inclusive decision making, supporting women's leadership and rights in countries including Myanmar, Nigeria, Iraq and Senegal. The department also engaged nearly 75,000 women and girls in violence prevention and helped more than 40,000 people access improved care services and economic opportunities in countries such as Mali, Chad, Morocco, Benin and the Democratic Republic of the Congo, advancing women's economic empowerment and protection

- advanced an Africa commercial coordination approach for African markets by bringing together partners such as Export Development Canada, the Canadian Commercial Corporation and FinDev Canada to analyze market opportunities, identify sectoral expertise and connect public- and private-sector partners, while expanding women's economic opportunities, supporting regional stability and creating a conducive environment for mutual economic partnerships. This approach enabled the convening of a business-focused Lobito Corridor panel session on the margins of the 2026 Mining Indaba trade show, increasing awareness among 40 Canadian firms of financing, procurement and commercial market access opportunities through engagement with senior representatives from development finance institutions

For more information on GAC's activities related to development, peace and security programming, read the "Results: What we achieved" section of this report.

Core responsibility 4: Help for Canadians abroad

Actual spending: $86,530,898

Actual human resources: 557

GAC:

- delivered consular and emergency services to Canadians working, studying and travelling abroad, including by processing nearly 262,400 passports and routine consular services and managing more than 7,600 urgent cases involving approximately 800 children, 1,180 families and individuals with medical needs, 285 victims of assault, and 1,985 Canadians who were arrested or detained

- rapidly deployed trained personnel and sustained 24/7 surge operations through its Standing Rapid Deployment Team and Headquarters emergency response team. These enhanced organizational capabilities enabled timely responses to complex crises, including Hurricane Melissa, a fuel shortage in Cuba, multiple conflicts in the Middle East and instability in Mexico, resulting in more than 15,000 inquiries being handled and supporting the safe return of tens of thousands of Canadians through coordinated assistance

- provided up-to-date travel advice, consular services and emergency assistance through travel.gc.ca and its 24/7 Emergency Watch and Response Centre, including by issuing 2,472 Travel Advice and Advisories and responding to more than 289,000 inquiries. GAC

also expanded tools to support safer travel, including multilingual outreach, colour-coded risk maps across 230 destinations and new web pages on mental health while travelling and travel health and safety while on a cruise

- introduced peer consultation programs, enhanced training for frontline staff members in managing complex and high-stress situations, strengthened cooperation with international partners such as the EU and the Five Eyes (an intelligence alliance comprising Australia, Canada, New Zealand, the United Kingdom and the United States) and extended global reach through consular-sharing agreements and operations in regions with limited Canadian presence to support a more accountable and resilient consular program while reducing the gap between readiness and response

For more information on GAC's activities related to help for Canadians abroad, read the "Results: What we achieved" section of this report.

Core responsibility 5: Support for Canada's presence abroad

Actual spending: $1,503,925,917

Actual human resources: 4,800

GAC:

- updated and harmonized medical and life benefits for locally engaged staff members across 14 countries in Central America and Asia, helping enhance Canada's competitiveness as an employer. GAC also improved the skills and agility of staff members supporting Canada's presence abroad through training and temporary deployments during periods of crisis response and implemented a renewed suite of Foreign Service Directives to strengthen support for employees and families working and living in complex, high-risk environments
- rolled out the Virtual Mission Model to more than 80% of missions, modernized digital tools, migrated key consular and emergency systems to cloud platforms, and leveraged cybersecurity analytics to support the deployment of AI solutions, enhancing the reliability, functionality and resilience of network infrastructure and digital systems across missions abroad, including during crises
- conducted 27 energy, water and waste audits, three climate risk and vulnerability assessments and nine green building and sustainability certifications. GAC also implemented targeted energy efficiency, renewable energy and green procurement initiatives to reduce environmental impacts while strengthening asset resilience and reinforcing mission infrastructure across its global network
- completed cyber security inspections at 15 missions, conducted targeted threat assessments, and implemented major physical security upgrades and dozens of projects in high-threat environments, including the installation of mission video management systems, radio networks and satellite tracking devices, thereby strengthening cybersecurity

capabilities, reducing physical security threats, and bolstering security and duty of care across the international network

For more information on GAC's activities related to support for Canada's presence abroad, read the "Results: What we achieved" section of this report.

From the Ministers

In fiscal year 2025 to 2026, Canada navigated a world shaped by geopolitical tensions, armed conflicts, economic uncertainty and humanitarian crises. In this challenging environment, Global Affairs Canada worked to protect Canada's security and prosperity, strengthen our relationships abroad and help address global challenges that affect Canadians at home and around the world.

As host of the 2025 G7 Summit and numerous ministerial meetings, Canada brought partners together to advance cooperation on economic security, critical minerals, supply chain resilience, emerging technologies, international peace and security and other shared priorities. Working alongside its partners, Canada helped secure meaningful collective action through initiatives such as the G7 Critical Minerals Action Plan, the Kananaskis Wildfire Charter and new commitments to address transnational repression and migrant smuggling.

Over the fiscal year, Canada also deepened its engagement with allies and partners across Europe, the Indo-Pacific, Africa, the Americas and the Gulf. These efforts strengthened Canada's international standing and included new strategic and security partnerships with the European Union, as well as new security and defence partnerships with Japan, the Republic of Korea, Indonesia and the Philippines.

Promoting economic growth and creating opportunities for Canadians remained a key priority. Global Affairs Canada played a lead role in helping attract $93.6 billion in foreign direct investment, the highest amount in a decade. Through the Trade Commissioner Service, the department facilitated projects that generated more than $9.1 billion in investment, and it led more than 65 investment-promotion initiatives around the world.

Through the Trade Commissioner Service, Canada also:

- provided nearly 56,000 tailored services to more than 10,600 clients
- facilitated 1,320 new commercial deals valued at $7.7 billion
- helped small and medium-sized businesses expand into 117 international markets

Canada also signed the Canada-Indonesia Comprehensive Economic Partnership Agreement, further strengthening economic ties with key partners and advancing trade negotiations across the Indo-Pacific and other emerging markets.

To support Canada's long-term prosperity, Global Affairs Canada worked to reinforce North American trade and prepare for the review of the Canada–United States–Mexico Agreement while advocating for Canadian interests in response to evolving trade pressures.

Canada remained steadfast in its support for Ukraine. Working closely with allies, Canada increased economic pressure on Russia through sanctions, supported accountability for violations of international law and helped secure the return of Ukrainian children, prisoners of war and civilians affected by Russia's illegal invasion. Canada also continued to support Ukraine's recovery and reconstruction, helping strengthen institutions, public services and long-term economic resilience.

The department also played an important diplomatic role in responding to instability in the Middle East, Haiti, Sudan and elsewhere. Canada advocated for humanitarian access, respect for international humanitarian law, the protection of civilians, the release of hostages and the establishment of conditions necessary to achieve a just and lasting peace. Canada supported reforms to the global humanitarian and development architecture, making it more effective, efficient and fit for purpose.

At the same time, Canada worked with partners to address shared challenges, including terrorism, organized crime, sanctions evasion, irregular migration, foreign interference and the proliferation of weapons of mass destruction.

Through its international assistance programming, Canada continued to improve lives and strengthen resilience in some of the world's most vulnerable communities. During the fiscal year, Global Affairs Canada supported the delivery of:

- 913 million oral polio vaccine doses and helped provide HIV treatment to 25.6 million people
- treatments for 7.4 million cases of tuberculosis
- 162 million mosquito nets to prevent malaria

In addition, Canada's nutrition programming reached more than 100 million people worldwide, including millions of children and pregnant women.

Canada also continued to respond to humanitarian crises arising from conflict, displacement and natural disasters. Through support to international partners, including the World Food Programme and United Nations agencies, Canada helped provide food assistance, health care, clean water and protection services to vulnerable populations around the world. In the Middle East, Canada supported essential services for more than five million Palestine refugees.

Across Africa, Asia, Latin America and the Caribbean, Canadian development programming advanced health, education, climate resilience, food security and economic opportunities. Canada supported women's leadership and political participation, strengthened democratic institutions, promoted human rights and helped communities adapt to the impacts of climate change through nature-based solutions, sustainable agriculture and biodiversity conservation initiatives.

Global Affairs Canada also remained committed to supporting Canadians abroad. During the fiscal year, the department responded to more than 289,000 inquiries through its Emergency Watch and Response Centre, issued nearly 2,500 Travel Advice and Advisories and assisted during major crises, including instability in the Middle East and natural disasters affecting Canadian travellers. The department delivered nearly 262,400 passports and routine consular services and managed more than 7,600 urgent consular cases involving Canadians facing difficult circumstances abroad.

These efforts were made possible by the dedication and professionalism of Global Affairs Canada's employees and its global network of missions. Throughout the fiscal year, the department strengthened the security and resilience of Canada's international presence by modernizing digital systems, enhancing cybersecurity, improving support for employees serving

abroad and investing in mission infrastructure, including in some of the world's most complex operating environments.

Through the Comprehensive Expenditure Review, Global Affairs Canada is refocusing Canada's international presence in advocacy, security and development while delivering $1.1 billion in annual savings by fiscal year 2028–2029 and $4.7 billion over five years. The department will also implement reforms across its trade and investment portfolios to better align with Canada's strategic priorities and an evolving geopolitical landscape.

At a time of rapid change and growing global challenges, Canada continued to demonstrate principled leadership as a reliable partner, trusted ally and constructive force for international cooperation. The work reflected in this report underscores Canada's commitment to advancing its interests, supporting Canadians and contributing to a more secure, prosperous and inclusive world.

We invite you to read Global Affairs Canada's latest Departmental Results Report for a more detailed account of the department's results and accomplishments over the past fiscal year.



The Honourable Anita Anand

Minister of Foreign Affairs



The Honourable Maninder Sidhu

Minister of International Trade



The Honourable Dominic LeBlanc

President of the King's Privy Council for Canada and Minister responsible for Canada-U.S. Trade, Intergovernmental Affairs, Internal Trade and One Canadian Economy



The Honourable Randeep Sarai

Secretary of State (International Development)

Results: What we achieved

Core responsibilities and internal services

- Core responsibility 1: International advocacy and diplomacy
- Core responsibility 2: Trade and investment
- Core responsibility 3: Development, peace and security programming
- Core responsibility 4: Help for Canadians abroad
- Core responsibility 5: Support for Canada's presence abroad
- Internal services

Core responsibility 1: International advocacy and diplomacy

In this section

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- Progress on results
- Details on results
- Resources required to achieve results
- Related government priorities
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Description

GAC promotes Canada’s interests and values through policy development, diplomacy, advocacy, and effective engagement.

Quality of life impacts

This core responsibility contributes to the “confidence in institutions,” “Canada’s place in the world” and “Indigenous self-determination” indicators in the “good governance” domain of the Quality of Life Framework for Canada.

Progress on results

This section details the department’s performance against its targets for each departmental result under core responsibility 1: international advocacy and diplomacy.

Table 1 shows the target, date to achieve the target and actual result for each indicator under "Canada's global influence is expanded and strengthened" in the last three fiscal years.

Table 1: Canada's global influence is expanded and strengthened.

Departmental result indicator	Target	Date to achieve target	Actual result
Ranking of Canada's global presence as reflected by our participation in the global economy, our military presence and our people-to-people ties	Between 5 and 8	March 31, 2026	2023–24: 8 2024–25: 8 2025–26: 8
Ranking of Canada's reputation abroad as reported in global opinion polls	Between 1 and 5	March 31, 2026	2023–24: 3 2024–25: 6 2025–26: 3

Table 2 shows the target, date to achieve the target and actual result for each indicator under "Canada builds and maintains constructive relationships that advance Canada's interests" in the last three fiscal years.

Table 2: Canada builds and maintains constructive relationships that advance Canada's interests.

Departmental result indicator	Target	Date to achieve target	Actual result
Percentage of advocacy campaigns which met their stated objectives	75%	March 31, 2026	2023–24: 100% 2024–25: 100% 2025–26: 100%
Percentage of diplomatic activities which met their stated objectives	72%	March 31, 2026	2023–24: 81% 2024–25: 83% 2025–26: 84%
Number of international commitments through which Canada works with partners to address peace and security challenges	n/a	n/a	2023–24: 34 2024–25: 17 2025–26: 29

Table 3 shows the target, date to achieve the target and actual result for each indicator under "Canada's leadership on global issues contributes to a just and inclusive world" in the last three fiscal years.

Table 3: Canada's leadership on global issues contributes to a just and inclusive world.

Departmental result indicator	Target	Date to achieve target	Actual result
Number of influencers and decision makers reached through Canadian-hosted events, including events on women's empowerment and rights and gender equality	24,500	March 31, 2026	2023–24: 45,562 2024–25: 54,225 2025–26: 62,015
Percentage of Canadian-led decisions introduced through international and regional organizations that are accepted	80%	March 31, 2026	2023–24: 100% 2024–25: 100% 2025–26: 100%
Number of Canadians in leadership positions in international institutions	20	March 31, 2026	2023–24: 56 2024–25: 13 2025–26: 25

Table 4 shows the target, date to achieve the target and actual result for each indicator under "Canada helps build strong international institutions and respect for international law" in the last three fiscal years.

Table 4: Canada helps build strong international institutions and respect for international law.

Departmental result indicator	Target	Date to achieve target	Actual result
Percentage of organizations of which Canada is a member, which receive a positive performance rating on any independent evaluation	75%	March 31, 2026	2023–24: 86% 2024–25: 80% 2025–26: 100%
Degree to which Canadian positions on international legal issues are reflected in the outcome of discussions and negotiations, such as agreements, arrangements and resolutions	85%	March 31, 2026	2023–24: 85% 2024–25: 85% 2025–26: 85%
Number of actions that are led or supported by Canada which support strengthened adherence to international law	22,600	March 31, 2026	2023–24: 30,770 2024–25: 26,299 2025–26: 35,213

The Results section of the infographic for GAC on GC Infobase provides additional information on results and performance related to its program inventory.

Details on results

The following section describes the results for international advocacy and diplomacy in 2025–26 compared with the planned results set out in GAC's departmental plan for the year.

Canada's global influence is expanded and strengthened

Results achieved

GAC:

- expanded Canada's global influence through its leadership as G7 President by hosting the G7 Leaders' Summit and seven ministerial meetings, including four G7 foreign ministers' meetings, strengthening engagement with international partners and domestic stakeholders, and bringing G7 members together under Canada's G7 presidency to advance international cooperation on economic security, trade and geopolitics. These efforts resulted in the adoption of six action-oriented joint statements: the G7 Critical Minerals Action Plan, Leaders' Statement on AI for Prosperity, Kananaskis Common Vision for the Future of Quantum Technologies, Kananaskis Wildfire Charter, G7 Leaders' Statement on Transnational Repression, and G7 Leaders' Statement on Countering Migrant Smuggling
- advanced G7 development ministers' discussions on strengthening coordination across economic corridors and secured agreement to address major barriers to private investment in infrastructure projects in developing countries, helping foster commercial partnerships and investment opportunities that support economic resilience, job creation and mutually beneficial prosperity for Canada and partner countries. GAC also convened bi-monthly engagement at the level of G7 Political Directors to ensure strategic coordination with G7 partners on evolving global crises in Ukraine, the Middle East and Asia-Pacific, and provide concrete insight to support G7 foreign minister engagement. In addition, the department convened G7 Middle East and North Africa Directors bi-weekly to discuss regional geopolitics and coordinate efforts to promote security, prosperity and stability. It also engaged G7 Africa Directors and the expanded Friends of the Gulf of Guinea group, which is focused on advancing strategic infrastructure and investment partnerships, as well as peace and security along routes such as the Lobito Corridor
- coordinated Canada's launch of the Shadow Fleet Task Force, bringing together G7 participants and the Nordic-Baltic 8++ to strengthen cooperation in disrupting and deterring the global shadow fleet vessels engaged in illegal, unsafe or environmentally hazardous activities. GAC also supported the revitalized G7 sanctions working group as a forum for coordinated action on sanctions listing, enforcement and strategic communications. In addition, the department revitalized the G7 led Global Partnership Against the Spread of Weapons and Materials of Mass Destruction, resulting in the adoption of updated biosecurity and chemical security strategies by its 31 members and the launch of a new programmatic

framework to address the risks and opportunities of technology and disinformation related to weapons of mass destruction. Canada's chairing of the G7 Roma-Lyon Group secured alignment on priorities related to countering transnational organized crime and terrorism, thereby helping defend Canadian interests at home and abroad

- advanced Canadian priorities on the international stage and strengthened the architecture for global cooperation through engagement in multilateral and regional forums including Asia-Pacific Economic Cooperation (APEC), the G20, North Atlantic Treaty Organization (NATO), the Organisation for Economic Cooperation and Development (OECD), the UN and the World Economic Forum. GAC worked with G20 members, including important and emerging trading partners, to diversify Canada's political and commercial interests and build consensus on priorities aligned with Canadian interests
- ensured Team Canada's strategic engagement in the World Economic Forum's annual meeting in Davos, Switzerland, in January 2026, where the Prime Minister of Canada delivered a keynote address outlining Canada's vision for principled and pragmatic international engagement. GAC also intensified engagement with business leaders representing companies with a combined market capitalization of approximately $10 trillion, reinforcing Canada's international reputation as a stable and trusted partner while positioning Canada to attract transformational investment
- strengthened global supply chain resilience, diversified critical mineral supply chains, and reduced dependence on concentrated markets through its support to the World Bank's Resilient and Inclusive Supply Chain Enhancement Partnership. GAC also helped Argentina, Malawi, Peru and Zambia in developing energy transition roadmaps aimed at strengthening local processing capacity and attracting investment
- advanced Canada's priorities in inclusive economic growth, climate action and procurement reforms at the International Monetary Fund and World Bank Group, helping improve the capacity of multilateral and regional development banks and international financial institutions to meet developing-country needs, mitigate conflict drivers, strengthen social cohesion and expand commercial opportunities for Canada's private sector. The department also promoted inclusive growth and resilience in Latin America and the Caribbean through portfolio guarantees to two regional development banks, which are expected to unlock up to US$1.6 billion in new financing for emerging markets and developing countries
- collaborated with Ukraine and the EU to secure UN General Assembly resolution ES-11/9, adopted in December 2025, demanding Russia's cooperation in the return of Ukrainian children who had been deported or forcibly transferred. GAC also launched the #BringKidsBack campaign across its communications channels, generating 410,090 impressions through 104 posts in its role as co-chair of the International Coalition for the Return of Ukrainian Children, raising international awareness of Russia's violations of international humanitarian law and international human rights law
- upheld Canada's commitment to multilateralism and advanced economic collaboration with key regional partners by supporting the Prime Minister's active participation in the APEC Leaders' Meeting in the Republic of Korea, in October 2025, at which Canada offered to host

the next meeting in 2029. The department also showcased Canada's economic strengths and expertise to senior representatives from across the Asia-Pacific region while hosting the APEC Business Advisory Council meeting in April 2025. In addition, the Prime Minister participated in the ASEAN Summit as guest of the chair and committed to concluding negotiations toward a Canada-ASEAN FTA by the end of 2026, thereby strengthening strategic autonomy and partnerships to address regional security challenges

- advanced Canada's Arctic Foreign Policy, including high-level participation in major Arctic events such as the Arctic Circle Assembly, Arctic Circle Forum, Arctic Summit and Arctic360, as well as holding the Nordic-Canadian Arctic Symposium in January 2026, bringing together key domestic and Nordic partners. Building on Canada's international leadership on Arctic issues, the department also enhanced NATO's understanding of Arctic and northern issues through Canada-led briefings to the North Atlantic Council and advocacy for NATO's Arctic Sentry initiative
- secured Canada's position at the NATO Summit in The Hague in July 2025 as a leading contributor to the Alliance through a commitment to spend 5% of GDP on defence by 2035
- through Canada's presidency of the UN Economic and Social Council, spearheaded conversations on refugee protection, AI and financing for development, increased stakeholder participation in UN forums, advanced Canada's priorities on gender equality and inclusion and strengthened engagement between the UN and International Financial Institutions. GAC also ensured the effective participation of the Parliamentary Secretary to the Minister of Foreign Affairs at in the 61st session of the UN Human Rights Council, in February 2026, where he outlined Canada's priorities, highlighted its commitment to multilateral diplomacy, and laid the groundwork for Canada's campaign for a 2028 to 2030 term on the UN Human Rights Council
- shaped discussions on modernizing international cooperation and development partnerships through its engagement with the OECD Development Assistance Committee (DAC). At the Fourth International Conference on Financing for Development, the department advanced key priorities, including leading an initiative to establish common principles for mobilizing private capital and contributing to commitments supporting international financial architecture reform and increased financing for sustainable development, to address long-term security and prosperity challenges affecting Canadians, including climate change, conflict and health security
- modernized and relaunched its network of finance and economic counsellors abroad as the Strategic Economic Insights and Advocacy Network (EconSTRAT), strengthening international engagement on issues of strategic and economic importance to Canada as part of a broader departmental transformation effort. Building on decades of economic reporting, the expanded mandate strengthened departmental policy capacity by positioning the network to anticipate and influence economic developments through engagement and advocacy, including by providing decision makers with high-quality analysis of economic, financial and trade policies and early warning of economic security issues
- convened more than 200 external partners at a development-trade marketplace in October 2025 to develop best practices, case studies and practical guidance for greater

synergies between trade and development programming. This initiative generated new partnerships between Canadian companies and development partners and increased departmental capacity to integrate international assistance and economic engagement, mobilizing private-sector engagement for sustainable development outcomes. The department also adopted a multidisciplinary approach to promoting Canadian expertise in key sectors through forums such as the Africa Investment Forum and African Development Bank engagements, strengthening connections between Canadian and African partners, and creating new pathways for trade and investment

- expanded access to expertise from across Canada and internationally through the Open Insights Hub, established under GAC's multi-year organizational transformation agenda. Initiatives such as Open Insights Days—annual policy forum that engaged more than 3,500 participants in 2025–26—along with targeted engagement and policy analysis, helped broaden perspectives and test assumptions, contributing to more robust, evidence-informed policy advice in response to a rapidly evolving geopolitical environment

Canada builds and maintains constructive relationships that advance Canada's interests

Results achieved

GAC:

- sustained coordinated diplomatic, security and communications efforts with G7 partners and other trusted allies to maintain international attention on Russia's illegal invasion of Ukraine, including by increasing pressure on Russia to return prisoners of war, illegally detained civilians and unlawfully deported or forcibly transferred Ukrainians. The department implemented sanctions and other economic measures and supported initiatives to counter disinformation, including a targeted social media campaign highlighting the conflict's impacts on global energy security. GAC also played an active role in the Coalition of the Willing, advancing discussions on security guarantees and Canada's contributions in the event of a ceasefire, while supporting implementation of the Canada-Ukraine Agreement on Security Cooperation

- coordinated efforts with Australia, France and the United Kingdom to recognize the State of Palestine in September 2025, helping preserve the viability of a two-state solution and promote a peaceful and sustained resolution to the conflict. Underpinning this recognition was an emphasis on the need for governance reforms and clear security arrangements and supported implementation of a comprehensive peace plan that included humanitarian assistance and support for the Palestinian Authority to assume a governance role in Gaza when conditions allow

- recalibrated and deepened the Canada-China relationship promoting cooperation while managing risks and protecting Canada's role and national and economic security in the Indo-Pacific region. This included ensuring a successful visit to China by the Prime Minister in January 2026, which advanced bilateral engagement, resolved key trade irritants and established a strategic partnership focused on trade and economic cooperation, energy,

finance, public security and safety, people-to-people ties, cultural exchanges and multilateral cooperation

- reset relations with India by supporting multiple ministerial visits, including the Minister of Foreign Affairs' visit in October 2025, which produced the New Road Map for Canada-India Relations, and the Minister of International Trade's visit in November 2025, which led to the renewal of the Canada-India Ministerial Dialogue on Trade and Investment. The Prime Minister's visit in February and March 2026 resulted in a renewed strategic partnership that included a commitment to conclude comprehensive economic partnership agreement negotiations by year-end, 54 joint initiatives and a $2.6 billion uranium supply agreement. GAC also sustained momentum to advance on shared priorities through bilateral mechanisms, including memorandums of understanding on critical minerals and renewable energy, consular and extradition dialogues, and the relaunching of the Joint Science and Technology Cooperation Committee

- strengthened security and resilience by supporting Canada in working with regional partners across the Indo-Pacific region, resulting in the Canada-Indonesia memorandum of understanding on military cooperation (August 2025) and the Status of Visiting Forces Agreement between Canada and the Philippines (November 2025). In addition, Canada and Taiwan signed a memorandum of understanding (August 2025) to share the dark vessel detection system to improve monitoring and enforcement and combat illegal, unreported and unregulated fishing

- established the Canada–Republic of Korea Security and Defence Cooperation Partnership (October 2025)—Canada's first such partnership in the Indo-Pacific region—deepening collaboration on security, defence and industry. The department also enabled more efficient cooperation on information sharing, procurement, industrial security and research via the new Agreement on the Protection of Military and Defence Classified Information

- established a Joint Canada-Qatar Commission on Economic, Commercial and Technical Cooperation, reactivated the Canada-Saudi Arabia Joint Economic Commission and signed a foreign investment protection agreement (FIPA) with the United Arab Emirates in November 2025. The department further advanced pragmatic diplomacy with countries in areas of mutual interest and global importance, through its support for Gulf Cooperation Council partners and efforts to safeguard international navigation through the Strait of Hormuz, including by supporting Gulf-led initiatives in multilateral forums

- strengthened diplomatic engagement with Pakistan, Qatar, Türkiye, Egypt and others in support of negotiated settlements and lasting political solutions to Middle East conflicts. In response to the Iran conflict and its impact on the Strait of Hormuz, the department advanced Canadian interests by working with allies through the U.K.-France-led Multinational Military Mission for the Strait of Hormuz to uphold international navigation rights and international maritime law. GAC also accelerated cooperation with Türkiye through sustained high-level engagement, including the Minister of Foreign Affairs' visit in March 2026, and by expanding collaboration in trade, security and diplomacy and creating new opportunities for Canadian businesses in emerging markets, while reinforcing Canada's role as a reliable partner. In addition, the

department helped establish a Canada-chaired international group of friends for transitional justice in Syria, positioning Canada as a leader on stabilization in post-war Syria

- strengthened relationships with key allies and partners by reinforcing and expanding Canada–EU cooperation through the New Canada-EU Strategic Partnership of the Future focused on trade, competitiveness, security and defence. This included the new Canada-EU Security and Defence Partnership (June 2025) and Canada becoming the first non-European country to join the EU's Security Action for Europe initiative (February 2026), creating new opportunities for Canadian defence industry participation and market access. GAC also facilitated the Prime Minister's visit to Australia in March 2026—the first visit by a Canadian prime minister in almost 20 years—to advance Canadian economic and strategic priorities through engagement with business and government leaders, including on trade diversification, investment and defence cooperation

- advanced strategic collaboration and Canadian interests with Nordic partners including the Canada-Finland joint statement on foreign and security policy strategic partnerships (August 2025), the Swedish state visit and the launch of a strategic partnership (November 2025), the Governor General and ministerial visit to Denmark and Greenland (February 2026), the opening of Canada's consulate in Nuuk, Greenland, the Prime Minister's bilateral visit to Norway and participation in the Canada-Nordic Summit (March 2026), and bilateral consultations with Iceland (March 2026)

- pursued early, meaningful and sustained engagement with partners at the Arctic Circle Assembly, ArcticNet Annual Scientific Meeting and Arctic Frontiers conference. GAC also led seven round-table discussions across Canada's North with 33 First Nations, Métis and Inuit partners and three northern governments to strengthen domestic and foreign policy alignment and support partners' capacity to engage with China and the Indo-Pacific. The department consulted Arctic Allies (Denmark, Finland, Iceland, Norway, Sweden and the United States) and participated in mechanisms such as the Arctic Cooperation Advisory Committee, the Arctic Security Working Group and the Inuit-Crown Partnership Committee, in support of the Arctic Foreign Policy's objectives of advancing Arctic state leadership and allied cohesion in support of a stable and predictable Arctic region

- established the new Canada-Japan Comprehensive Strategic Partnership and adopted a roadmap to guide future cooperation on shared priorities, including trade and investment, economic and energy security, and security and defence. The strengthened partnership following the Prime Minister of Canada's meeting with the Prime Minister of Japan in March 2026 laid the groundwork for a new bilateral cyber policy dialogue, a bilateral economic security dialogue and a Team Canada Trade Mission to Japan led by the Minister of International Trade. It also resulted in new agreements on equipment and technology transfer and security of information (January 2026)

- opened Canada's first-ever High Commission in Fiji (January 2026), strengthening ties with Pacific Island countries and the Pacific Islands Forum. The department also increased Canada's visibility and influence in Southeast Asia by co-chairing, with the Philippines, the OECD Southeast Asia Regional Programme and leading high-level discussions, thereby

strengthening Canada's relationships across one of the world's fastest-growing economic regions while supporting closer alignment with OECD standards and best practices

- mobilized resources across government to coordinate and execute a Team Canada approach for engagement with the U.S. administration, U.S. decision makers and influencers and key Canadian stakeholders. The department's network of North American missions conducted outreach and advocacy activities across the continent and supported 15 visits by U.S. congressional and subnational leaders to Canada, establishing the foundation for a new economic and security relationship and advancing bilateral priorities, including opposition to tariffs and support for the CUSMA
- renewed the Canada-Mexico Comprehensive Strategic Partnership and adopted the three-year, results-driven Canada-Mexico Action Plan, enhancing North American competitiveness and paving the way for new bilateral agreements in health security, research, emergency management and environmental cooperation while expanding collaboration on security and defence. GAC also advanced coordinated diplomacy with partners in Latin America and the Caribbean to counter transnational threats, promote the rule of law, support inclusive governance and economic growth, and address the root causes of irregular migration, contributing to greater regional stability. This included leading efforts at the Organization of American States (OAS) to keep Nicaragua's and Venezuela's human rights and governance crises on the hemispheric agenda
- addressed instability and security risks in Haiti through continued efforts with partners in Central America and the Caribbean, including the United States, the Caribbean Community and individual states. Through leadership at the OAS, the department helped build hemispheric consensus in support of Haiti's stability and strengthened the international response to gang violence, including co-leading efforts to secure UN Security Council authorization for a new UN-mandated Gang Suppression Force
- strengthened relationships with the African Union and regional institutions and promoted global stability through Canada's special envoy for Africa's participation in major forums on climate, infrastructure, energy and investment. The department also promoted trade diversification by supporting Canadian commercial delegations' participation in key continental events, including 16 companies at the Intra-Africa Trade Fair and 19 firms at the Africa Energy Forum. GAC enhanced diaspora engagement initiatives in Canada and, through missions abroad, further strengthened trust and economic and social ties with Africa

Canada's leadership on global issues contributes to a just and inclusive world

Results achieved

GAC:

- led a UN Human Rights Council resolution in March 2026 that renewed the mandate of the UN Special Rapporteur on freedom of opinion and expression, strengthening international human rights institutions and standards. The department also elevated awareness of the growing threat of transnational repression in UN human rights forums by convening a cross-regional

group of states, UN experts and human rights defenders, and by leading the 2025 UN General Assembly resolution on human rights in Iran, which highlighted the regime's transnational repression campaign and secured the support of 78 countries, thereby advancing Canada's objectives on human rights, including the rights of women and girls, Indigenous Peoples, members of the 2SLGBTQI+ community and persons with disabilities, as well as on freedom of religion and belief and the protection of human rights defenders

- led the consensus adoption of a UN Human Rights Council resolution on the elimination of all forms of violence against women and girls. The resolution came at a time of global regression in gender equality and resulted in the first-ever stand-alone references to sexual and reproductive health and rights, and technology-facilitated gender-based violence in a globally negotiated UN document
- provided direct support to 555 grassroots human rights organizations across 108 countries, thereby contributing to increased legal empowerment and improved protection for survivors of sexual and gender-based violence and enhancing capacity to document and address human rights violations at the local level. The Canada Fund for Local Initiatives also strengthened the resilience and access to justice of human rights defenders, journalists and civil society actors, by protecting civic space and media freedom including y enabling 3,207 journalists to continue reporting on human rights issues despite growing threats and repression
- responded to 3,196 requests for assistance from human rights defenders worldwide through support to Access Now's Digital Security Helpline, strengthening their resilience against digital threats. The department's support to the Association for the Prevention of Torture strengthened protections for women in criminal justice systems, by boosting the capacity of 52 national and local independent oversight institutions across 46 countries to advance legal and policy reforms. In addition, GAC supported the direct engagement in UN processes of the OAS' Women in Cyber Fellows program, increasing women's representation and influence in cyber diplomacy and contributing diverse perspectives to discussions on emerging cyber threats, technology risks and export controls
- advanced international efforts to counter foreign threats and transnational repression as chair of the G7 Rapid Response Mechanism. These efforts included supporting the Atlantic Council in launching the G7 Rapid Response Mechanism Digital Transnational Repression Detection Academy in October 2025. The new academy contributed to strengthening rapid and collaborative responses to foreign information manipulation and interference by training approximately 30 government analysts from G7 partner countries to detect and respond to digital transnational repression and related hybrid threats
- supported Rapid Response Mechanism Canada in monitoring foreign information threats during Canada's 45th general election. The department also helped protect voters outside Canada, supporting the Global Media Registry's Election Integrity Task Force, which delivered training in Bangladesh and Côte d'Ivoire, with 96% of participants reporting increased knowledge of misinformation and disinformation in electoral contexts
- negotiated concluding statements for the Commonwealth Ministerial Action Group in September 2025 and March 2026, and guided member countries toward stronger positions in

support of adherence to the Commonwealth Charter, particularly on human rights and democracy

- contributed to capacity building for law enforcement agencies worldwide to prevent, detect, investigate and respond to biological, chemical and explosive terrorism threats and supported INTERPOL's efforts to arrest and extradite fugitives linked to the illegal manufacture of explosives. The department also backed the UN Convention Against Corruption resolution on political finance transparency, helping to counter authoritarianism and advancing international standards on transparency, integrity and gender sensitivity in political financing and anti-corruption efforts
- collaborated with the RCMP and the Jakarta Centre for Law Enforcement Cooperation to provide targeted training on intelligence gathering and analysis, illicit finance tracking and leadership development. This collaboration also supported the resilience of critical infrastructure and capacity to counter threats to law enforcement across the Indo-Pacific region by training central bank officials and information technology professionals on cryptocurrency theft, money laundering and ransomware threats. In addition, GAC advanced counterterrorism cooperation with Türkiye to strengthen efforts to prevent and disrupt threats such as terrorist travel and youth radicalization, helping reduce threats to Canadians
- granted the request of the Government of Tunisia to extend for five years the *Freezing Assets of Corrupt Foreign Officials (Tunisia) Regulations* in relation to eight previously listed politically exposed foreign persons, helping prevent misappropriated assets from being held in Canada and supporting accountability, rule of law and democracy in Tunisia. In addition, Canada designated the Bishnoi Gang, a transnational criminal organization operating out of India, as a terrorist entity under the *Criminal Code*, providing Canadian law enforcement with additional tools to address the gang's violent criminal activities
- led advocacy efforts of the OECD DAC's Network on Gender Equality (Gendernet), involving 33 members working with over 70 organizations, to encourage continued investment in official development assistance targeting gender equality despite growing global funding pressures. The department also remained actively engaged in the DAC's Reference Group on Ending Sexual Exploitation, Abuse and Harassment, working with DAC members to advance coordinated action on promoting safe international assistance and supporting the implementation of recommendations on international cooperation and raising awareness

Canada helps build strong international institutions and respect for international law

Results achieved

GAC:

- increased economic pressure on Russia to end its war against Ukraine by facilitating five sanctions packages by the Government of Canada aimed at reducing Russia's revenues and degrading its military capabilities, which included, for the first time, sanctions against entities supplying the cyber infrastructure used in Russia's hybrid strategies against Ukraine. As

G7 president, Canada continued to lead in the use of sanctions in response to threats to international peace and security, gross human rights violations and significant corruption, working closely with G7 and Price Cap Coalition partners to lower the price cap on Russian seaborne crude oil from US$60 to US$47.60 per barrel

- supported the UK-based Open Source Centre to produce 13 open-source investigations into North Korean maritime sanctions evasion activities. The findings contributed to sanctions against dozens of Russian individuals, companies and vessels involved in illicit oil transfers to North Korea in exchange for arms used against Ukraine. The department also imposed sanctions on two Israeli ministers for their role in facilitating settlement expansion and providing political cover for settler violence in the West Bank, and in introduced additional sanctions addressing Iran's breaches of international peace and security and human rights violations

- collaborated with partners to support Ukraine's diplomatic engagement in support of its self-defence laying the groundwork for eventual recovery and reconstruction. The department improved Ukraine's capacity to respond to the crisis of missing persons from Ukraine by enhancing coordination among authorities, training 89 officials to international investigative standards and strengthening networks of families and stakeholders to improve access to services and accountability mechanisms. GAC also strengthened the capacity of 46 police investigators to address conflict-related sexual violence, including against men and boys, and contributed to international accountability by actively engaging in the establishment of the International Claims Commission for Ukraine. These efforts strengthened legal mechanisms for making damage claims against Russia and more inclusive recovery processes, helped lay the groundwork for long-term stability and economic growth in Ukraine, and supported broader global security and prosperity for Canadians. In addition, the department supported the establishment of the Special Tribunal for the Crime of Aggression against Ukraine that will investigate and prosecute those responsible for illegal aggression

- supported the UN Human Rights Monitoring Mission in Ukraine document more than 13,500 new cases of human rights and international humanitarian law violations, conduct over 3,100 interviews with victims and witnesses, carry out 80 detention visits that informed remedial actions by authorities and track 284 attacks on energy infrastructure. These efforts strengthened evidence-based advocacy and contributed to the protection of civilians and adherence to international humanitarian and human rights law. This work also improved conditions in select detention facilities and enhanced protection and detention conditions for civilians, detainees and prisoners of war, including women, children and older persons

- coordinated with the Netherlands to file a joint memorial before the International Court of Justice documenting the systematic and widespread torture committed by the Assad regime in Syria. GAC advanced accountability for serious violations by supporting the Organisation for the Prohibition of Chemical Weapons in assessing 21 sites in Syria suspected of involvement in the Assad-era chemical weapons program. In addition, the department filed submissions in its case against Iran, advancing accountability for the downing of Flight PS752

- enabled the meaningful participation of Rohingya victims and witnesses in the merit hearings of the Application of the Convention on the Prevention and Punishment of the Crime of Genocide (The Gambia v. Myanmar) before the International Court of Justice. This support facilitated two delegations of Rohingya victims and witnesses travelling to The Hague to provide first-hand testimony that humanized and reinforced the evidence presented, strengthening the credibility, inclusiveness and victim-centred nature of the proceedings
- enabled the deployment through Justice Rapid Response of 53 experts across 10 countries, supporting national and international accountability mechanisms addressing alleged human rights violations, war crimes and crimes against humanity, including sexual and gender-based violence. The department also facilitated the deployment of 11 sexual and gender-based violence experts to international accountability mechanisms in eight country contexts, increasing investigative capacity and supporting gender-responsive justice processes for victims and survivors
- engaged actively in the UN's UN80 reform process and championed efforts to improve its ability to respond to global challenges amid resource constraints. Canada's G7 Presidency advanced UN system peacebuilding and peacekeeping reform efforts and promoted more effective UN peace and security interventions that advance Canada's interests. The department successfully advocated for resolutions adopted by the UN Security Council and UN General Assembly that increased the focus of the UN Peacebuilding Commission in advising the Security Council, particularly regarding peacebuilding in peacekeeping mission mandates, transitions and withdrawals. In addition, GAC supported training for 76 qualified experts (49% women, 51% men) who will deploy under the UN Secretary-General's Mechanism for Investigation of Alleged Use of Chemical and Biological Weapons
- supported the G7 Non-Proliferation Directors Group in issuing a stand-alone statement reaffirming the G7's commitment to addressing key non-proliferation, arms control and disarmament challenges, including in relation to Russia's war against Ukraine, Iran's non-compliance with non-proliferation obligations and North Korea's continued illicit possession of weapons of mass destruction. The department also successfully led the adoption of resolutions on nuclear safety, security and safeguards in Ukraine and on implementation of non-proliferation treaty safeguards in North Korea at the 2025 International Atomic Energy Agency's General Conference. In addition, the Agreement between Canada and the Republic of Poland for Co-operation in the Peaceful Uses of Nuclear Energy came into force in December 2025, reinforcing and enhancing the global framework for non-proliferation and nuclear trade
- supported the UN Office on Drugs and Crime's efforts to promote adherence to and implementation of the International Convention for the Suppression of Acts of Nuclear Terrorism and the Amendment to the Convention on the Physical Protection of Nuclear Material. Regional mock trials in South America and Africa strengthened the capacity of 42 criminal justice officials to implement the criminalization provisions of the convention, while outreach and legislative support contributed to Mongolia's adherence to the amendment. GAC also strengthened implementation in Africa of the Biological and Toxin Weapons Convention,

resulting in Comoros acceding to the convention and generating the first political declaration toward an African biological and toxin weapons convention

Resources required to achieve results

Table 5 provides a summary of the planned and actual spending and FTEs required to achieve results.

Table 5: Snapshot of resources required for international advocacy and diplomacy

Resource	Planned	Actual
Spending	$1,167,720,957	$1,145,705,952
FTEs	2,806	2,769

The Finances section of the Infographic for GAC on GC Infobase and the People section of the Infographic for GAC on GC Infobase provide complete financial and human resources information related to its program inventory.

Related government priorities

This section highlights government priorities that are being addressed through this core responsibility.

Gender-based Analysis Plus

Gender-based Analysis Plus (GBA Plus) is integrated across GAC's international advocacy and diplomacy policies, programs, and activities to support inclusive and equitable outcomes for Canadians. For example, GBA Plus is integrated into international policy coordination, including policy research, analysis, and advice, to help ensure policies reflect diverse perspectives and experiences. It is also applied to stakeholder engagement and outreach activities to support the participation of underrepresented groups in policy development and decision making. GBA Plus informs the development and assessment of proposals, initiatives and programs to help identify and mitigate potential adverse impacts on marginalized groups and strengthen equitable and inclusive outcomes.

For more information, please refer to the GBA Plus supplementary information tables, by program and core responsibility.

UN 2030 Agenda for Sustainable Development and the UN Sustainable Development Goals

Information on GAC's contributions to Canada's Federal Implementation Plan for the 2030 Agenda and the Federal Sustainable Development Strategy can be found in the Departmental Sustainable Development Strategy.

Program inventory

International advocacy and diplomacy is supported by the following programs:

- International Strategy and Engagement
- International Security

Additional information related to the program inventory for international advocacy and diplomacy is available in the Results section for GAC on GC InfoBase.

Core responsibility 2: Trade and investment

In this section

- Description
- Quality of life impacts
- Progress on results
- Details on results
- Resources required to achieve results
- Related government priorities
- Program inventory

Description

GAC supports increased and more diverse trade and investment to raise the standard of living for all Canadians and to enable Canadian businesses to grow internationally and to create economic opportunities.

Quality of life impacts

This core responsibility contributes to the "firm dynamism," "GDP per capita" and other indicators in the "prosperity" domain of the Quality of Life Framework for Canada. This responsibility also contributes to "Canada's place in the world" indicator under the "good governance" domain.

Progress on results

This section details the department's performance against its targets for each departmental result under core responsibility 2: trade and investment.

Table 6 shows the target, date to achieve the target and actual result for each indicator under "Canada helps to build and safeguard an open and inclusive rules-based trading system" in the last three fiscal years.

Table 6: Canada helps to build and safeguard an open and inclusive rules-based trading system.

Departmental result indicator	Target	Date to achieve target	Actual result
Degree to which Canada opens markets and advances trade policy innovations through negotiations, agreements and discussions	4 (on a 1 to 5 scale)	March 31, 2026	2023–24: 4 2024–25: 4 2025–26: 4
Degree to which Canada works to resolve or mitigate market access barriers, disputes or other strategic policy issues	4 (on a 1 to 5 scale)	March 31, 2026	2023–24: 4 2024–25: 4 2025–26: 4
Percentage of applications for permits and certificates related to trade controls processed in accordance with service standards	90%	March 31, 2026	2023–24: 99% 2024–25: 99% 2025–26: 99%

Table 7 shows the target, date to achieve the target and actual result for each indicator under "Canadian exporters and innovators are successful in their international business development efforts" in the last three fiscal years.

Table 7: Canadian exporters and innovators are successful in their international business development efforts.

Departmental result indicator	Target	Date to achieve target	Actual result
Percentage of clients indicating satisfaction with the quality of services delivered by the Trade Commissioner Service	90%	March 31, 2026	2023–24: 92% 2024–25: 92% 2025–26: 92%
Number of business clients served by the Trade Commissioner Service	11,000	March 31, 2026	2023–24: 10,893 2024–25: 11,253 2025–26: 10,695[1]
Value of exports to overseas markets	$292 billion (50% increase from 2017)	December 31, 2025	2023–24: $269 billion (in 2023) 2024–25: $296 billion (in 2024) 2025–26: $333 billion (in 2025)
Number of concluded commercial agreements facilitated by the Trade Commissioner Service	1,250	March 31, 2026	2023–24: 1,474 2024–25: 1,369 2025–26: 1,333

[1] The target was not met because fewer Canadian businesses sought support to enter the United States market.

Departmental result indicator	Target	Date to achieve target	Actual result
Number of international research and innovation partnerships facilitated by the Trade Commissioner Service	170	March 31, 2026	2023–24: 184 2024–25: 205 2025–26: 240

Table 8 shows the target, date to achieve the target and actual result for each indicator under "foreign direct investment is facilitated, expanded or retained" in the last three fiscal years.

Table 8: Foreign direct investment is facilitated, expanded or retained.

Departmental result indicator	Target	Date to achieve target	Actual result
Number of new foreign investments and expansions of existing foreign investments in Canada facilitated by the Trade Commissioner Service	130	March 31, 2026	2023–24: 134 2024–25: 147 2025–26: 114[2]
Number of investor visits to Canada facilitated by the Trade Commissioner Service	170	March 31, 2026	2023–24: 142 2024–25: 131 2025–26: 127[3]

The Results section of the Infographic for GAC on GC Infobase provides additional information on results and performance related to its program inventory.

Details on results

The following section describes the results for trade and Investment in 2025–26 compared with the planned results set out in GAC's departmental plan for the year.

Canada helps to build and safeguard an open and inclusive rules-based global trading system

Results achieved

GAC:

- addressed challenges posed by the U.S. International Emergency Economic Powers Act and tariffs under section 232 of the U.S. Trade Expansion Act by advocating against tariffs, playing an integral role in developing the Canada's response and working with Canadian exporters to

[2] The target was not met due to ongoing uncertainty related to the CUSMA and evolving trade policies, resulting in many firms delaying planned investments.

[3] The target was not met due to ongoing uncertainty related to the CUSMA and evolving trade policies, resulting in many firms delaying planned investor visits and investment decisions.

adapt to the tariffs. The department also worked closely with U.S. industry representatives and elected officials to ensure that the value of CUSMA and integrated North American supply chains was broadly understood by U.S. decision makers and the general public, building support for tariff-free trade between Canada and the United States. In addition, GAC supported the President of the King's Privy Council for Canada and Minister responsible for Canada-U.S. Trade, Intergovernmental Affairs, Internal Trade and One Canadian Economy, as well as Canada's Chief Trade Negotiator to the United States, in efforts to work constructively with U.S. counterparts on the 2026 CUSMA joint review and to address various U.S. tariffs, thereby supporting strong North American trading relationships focused on enhancing the region's economic stability and prosperity

- enhanced trade policy cooperation with Mexico through the Canada-Mexico Action Plan in preparation for the CUSMA review and conducted a second set of public consultations through the Canada Gazette, along with sectoral round-table discussions, to obtain updated stakeholder perspectives that informed Canada's preparations. The department also hosted the 4th CUSMA Environment Committee meeting (December 2025), advancing trilateral cooperation on implementing commitments under the environment chapter of CUSMA, and completed a five-year review of the chapter, strengthening environmental protections and enforcement of environmental laws. In addition, GAC maintained regular dialogue with the United States to develop solutions to global challenges, including overcapacity, critical minerals and supply chain resilience, through the G7, G20, OECD, Global Forum on Excess Steel Capacity and other forums

- strengthened bilateral economic engagement with China through the Economic and Trade Cooperation Roadmap, targeting enhanced trade and investment in priority sectors such as energy, clean technology, agri-food and e-commerce, with the objective of increasing Canadian exports to China by 50% by 2030. In addition, GAC reached a Preliminary Joint Arrangement with China (January 2026) addressing bilateral economic and trade issues and signalling a major breakthrough in Canada-China economic relations

- concluded a FIPA with the United Arab Emirates and made significant progress in negotiations with Argentina, Pakistan, Qatar, Saudi Arabia, Tanzania, Uruguay and Zambia through a renewed FIPA negotiating agenda, strengthening the rules-based framework that protects and promotes Canadian investment abroad

- signed the Canada-Indonesia Comprehensive Economic Partnership Agreement in September 2025. In the Indo-Pacific and the Middle East, the department expanded its trade network by advancing FTA negotiations with ASEAN and launching negotiations with India, the Philippines, Thailand and the United Arab Emirates, strengthening collaboration with reliable trading partners and allies while expanding and diversifying trade opportunities and market access for Canadian businesses. GAC also advocated for the establishment of a regular cargo flight between Canada and the United Arab Emirates, providing an additional 100 tonnes of export capacity and strengthening trade and investment connections with fast-growing markets

- advanced regulatory cooperation under the Canada–EU CETA, worked toward resolving sectoral trade barriers, streamlined recognition of professional qualifications and promoted

ratification of the agreement by EU member states, contributing to a 77% growth in Canada-EU merchandise trade since CETA's provisional application. The department also launched negotiations toward the first-ever Canada-EU Digital Trade Agreement, helping modernize the bilateral economic relationship for the digital age. GAC also supported the participation of Canadian companies in Ukraine's reconstruction efforts across defence industries, energy systems and critical infrastructure by engaging with European financing mechanisms, including the European Bank for Reconstruction and Development, and supporting Ukraine's integration into Euro-Atlantic value chains

- improved trade and investment outcomes between the Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP) and the EU via its active engagement in the inaugural Trade and Investment Dialogue between the two trading blocs (November 2025). The department also promoted and expanded participation in the World Trade Organization's (WTO) Multi-Party Interim Appeal Arbitration Arrangement, preserving a functioning rules-based dispute settlement system and protecting Canadian workers and businesses from unfair trade barriers, thereby helping shape the future of the rules-based trading system
- concluded FTA negotiations with Ecuador (May 2025) and re-launched negotiations with Mercosur to expand the coverage of Canada's FTA network and increase access to Latin American markets. The department also concluded negotiations for Costa Rica's accession to the CPTPP and commenced Uruguay's accession process, further strengthening Canada's economic relationships with Latin American partners
- strengthened the WTO by joining 65 other WTO members in adopting a landmark E-commerce Agreement, making digital trade faster, more secure and more cost-effective for Canadian businesses while helping safeguard a strong multilateral rules-based trading system amid increasing instability and geopolitical tensions. At the 14th WTO Ministerial Conference (March 2026), GAC also advanced progress on the WTO reform agenda and supported the implementation of recently concluded plurilateral agreements, reinforcing stability and predictability in global trade
- advanced a targeted trade agenda during Canada's G7 Presidency, including by advocating for the strengthening of the rules-based trading system among G7 trade ministers, promoting open and predictable markets, and addressing non-market policies and practices. The department reinforced these priorities through G20 engagement and coordinated G7 and G20 action on economic resilience and supply chain security, including efforts with international partners to address global steel sector challenges and strengthen critical mineral supply chains, fostering global economic growth while promoting supply chain resilience, addressing environmental issues and combating unfair trade practices
- promoted transparent, predictable and inclusive trade governance by supporting African countries in designing and implementing trade policies, participating in trade negotiations and aligning with the African Continental Free Trade Area (AfCFTA) through partnership with the African Trade Policy Centre of the UN Economic Commission for Africa. Through the Special Envoy for Africa, the department also deepened relationships with the African Union and

expanded Canadian access to African decision makers, creating new opportunities for Canadian businesses in sectors such as energy, mining, agricultural technology and climate resilience

- advanced WTO and OECD work on environmental goods, clean energy inputs and the reduction of non-tariff barriers affecting environmentally sustainable production. The department strengthened trade and environment integration through leadership in the WTO Committee on Trade and Environment and as co-convenor with Costa Rica of discussions that advanced practical outcomes on climate-related trade transparency, circular economy approaches and plastics pollution. GAC also improved global trade efficiency and predictability through participation in the Global Alliance for Trade Facilitation, supporting 20 projects in low- and middle-income countries and advancing WTO Trade Facilitation Agreement commitments that benefit Canadian exporters
- negotiated the reopening of market access for Canadian canola in Pakistan after a three-year suspension through sustained diplomatic and technical discussions, supporting Canadian exporters and strengthening bilateral agricultural trade relations that foster mutual economic partnerships
- improved the skills and proficiency of 198 government officials in 12 partner countries through the Expert Deployment Mechanism for Trade and Development to strengthen trade and investment negotiation skills and improve implementation of investment agreements, including in support of the Canada-Ecuador FTA and the Canada-ASEAN FTA, supporting inclusive trade capacity building
- established the Indigenous Peoples Advisory Group to serve as a forum for Indigenous partners to share perspectives and provide confidential views on Indigenous-related provisions in Canada's trade agreements. GAC also implemented targeted measures and cooperation-based activities under Canada's trade agreements to support SMEs and underrepresented groups, including women and Indigenous Peoples, in diversifying markets and strengthening trade capacity
- advanced an African commercial coordination approach for African markets by bringing together partners such as Export Development Canada, the Canadian Commercial Corporation and FinDev Canada to analyze market opportunities, identify sectoral expertise and connect public- and private-sector partners. This approach enabled the convening of a business-focused Lobito Corridor panel session on the margins of the February 2026 Mining Indaba trade show in South Africa, increasing awareness among 40 Canadian firms of financing, procurement and commercial market access opportunities through engagement with senior representatives from development finance institutions. In addition, the department expanded women's economic opportunities, supporting regional stability and creating a conducive environment to foster mutually beneficial economic partnerships

Canadian exporters and innovators are successful in their international business development efforts

Results achieved

GAC:

- delivered more than 55,600 distinct, tailored services to over 10,600 Canadian businesses and partner organizations (93% of which were SMEs) through the Trade Commissioner Service network in Canada and at over 155 locations worldwide, and facilitated more than 1,320 new business deals for Canadian exporters with a reported value of $7.7 billion, helping Canadian businesses succeed internationally and navigate a complex global environment marked by modest economic growth, evolving international trade dynamics and ongoing geopolitical uncertainty
- supported 1,568 Canadian SMEs in expanding their business into 117 foreign markets and 58 Canadian industry associations in undertaking export promotion activities in 43 foreign markets through the CanExport program. The program also supported a wide range of SMEs, innovators, national industry associations and communities in their efforts to diversify and expand into international markets
- served more than 1,000 Canadian clients across Africa in high-value sectors such as clean technology, infrastructure, agriculture, aerospace and mining, thereby contributing to two-way merchandise trade between Canada and Africa reaching $18.7 billion in 2025–26, including $6.9 billion in exports and $11.9 billion in imports. Canadian investment in Africa reached $12.3 billion, while Canadian mining assets across the continent exceeded a value of $45 billion
- enabled the diversification and expansion of 396 Canadian SMEs and innovators into the Indo-Pacific region through the CanExport program, including assistance to 32 Canadian industry associations to conduct export promotion activities. Through these initiatives, 28 Canadian infrastructure firms participated in promotional activities in China, including Hong Kong, and Indonesia, resulting in 10 confirmed partnerships with Indo-Pacific businesses. In addition, 20 Canadian clean technology SMEs participated in two missions across Australia, the Philippines and Malaysia, facilitating 200 business-to-business meetings that resulted in 30 new partnership agreements
- led four Team Canada Trade Missions to Italy, Korea, Mexico and Thailand and Cambodia, attracting 880 applications and 501 participants, representing approximately 10% growth in applications and 12% growth in participants, compared with the previous fiscal year. Through these events, Trade Commissioners provided Canadian companies with more than 660 services and over 20 business leads, thereby helping 49 Canadian companies pursue new business opportunities and resulting in 16 commercial agreements signed by Canadian companies. Canada’s Trade Mission to the Republic of Korea in March 2026 included more than 180 representatives from over 100 Canadian companies and strengthened bilateral commercial partnerships in priority sectors such as aerospace, defence, clean energy transition and information and communications technology. The department also supported

the participation of 85 organizations in a trade mission to Thailand and Cambodia in May 2025 to advance long-term economic collaboration in agriculture, clean technology, sustainable infrastructure and information and communications technology, helping expand Canadian exports to the Indo-Pacific region

- led one of Canada's largest-ever trade missions to Mexico, in February 2026, involving more than 240 companies and 370 delegates and generating over 20 new deals and 15 commercial partnerships, which reinforced North American supply chain integration and deepened economic ties in sectors such as advanced manufacturing, agricultural technology, clean energy, technology and creative industries. Canada's Trade Mission to Italy in October 2025, brought together more than 75 organizations to create new commercial opportunities in defence, cybersecurity, aerospace, infrastructure, clean technology and energy. In addition, the Minister of International Trade led a senior-level business delegation of more than 40 companies to Qatar, Saudi Arabia and the United Arab Emirates in January 2026, advancing opportunities in clean technology, energy, infrastructure, aerospace, advanced manufacturing and information and communications technology, resulting in more than $600 million in commercial agreements and supporting the expansion of Canadian businesses into international markets
- championed more than 415 Canadian firms and innovators in advancing science, technology and innovation objectives internationally through targeted missions, mentorship and research and development partnerships. The Trade Commissioner Service also provided research security briefings to more than 130 Canadian businesses, supporting international partnership development in sectors such as AI, life sciences, clean energy, critical raw materials, ocean technologies and space technologies, and strengthening Canada's science, technology and innovation ecosystem

Foreign direct investment is facilitated, expanded or retained

Results achieved

GAC:

- attracted $93.6 billion in FDI inflows in 2025–26, the highest level of the past decade and well above the decade average of $57.8 billion. While 56% of these inflows originated from the United States, non-U.S. FDI inflows reached $40.9 billion, exceeding the 10-year average of $28.6 billion, with the United Kingdom accounting for the largest increase. Canada also maintained its second-place ranking in the 2026 Kearney FDI Confidence Index, narrowing the gap with the United States as investors cited Canada's policy stability, high-quality infrastructure and strong economic fundamentals as attractive qualities The department delivered two Canada investment and innovation roadshows, five FDI-focused signature events and more than 65 mission-led initiatives, primarily in Europe and the Indo-Pacific region, reinforcing Canada's reputation as a responsive and investment-ready jurisdiction
- facilitated, via the Trade Commissioner Service, 114 greenfield and expansion investment projects across 45 municipalities, generating more than $9.1 billion in investment and

approximately 4,860 new jobs in all 10 provinces. The Trade Commissioner Service conducted more than 4,450 strategic investment focused meetings with major foreign companies, resulting in the identification and referral of 545 high-potential investment leads to provincial and municipal partners across Canada. In collaboration with Invest in Canada and provincial, territorial and municipal partners, GAC also provided programming, services and investor aftercare support, coordinating efforts to address key investor irritants and retain major investors amid an evolving global trade landscape

- integrated foreign policy, international security and business development considerations into reviews conducted under the Investment Canada Act and promoted greater stakeholder understanding of national security considerations related to FDI. GAC also provided advice and guidance to trade commissioners abroad, Invest in Canada, provinces, territories and economic development offices to align investment promotion efforts with national security priorities, supporting the ongoing administration of the act and helping address potential national security risks associated with foreign investment

Resources required to achieve results

Table 9 provides a summary of the planned and actual spending and FTEs required to achieve results.

Table 9: Snapshot of resources required for trade and investment

Resource	Planned	Actual
Spending	$375,424,770	$399,704,700
FTEs	2,064	2,066

The Finances section of the Infographic for GAC on GC Infobase and the People section of the Infographic for GAC on GC Infobase provide complete financial and human resources information related to its program inventory.

Related government priorities

This section highlights government priorities that are being addressed through this core responsibility.

Gender-based Analysis Plus

Integrating GBA Plus principles promotes inclusive trade practices, strengthens understanding of how trade and investment agreements can impact diverse groups and seeks to ensure that Canada's trade policy delivers tangible economic benefits for a wider cross section of Canadians, especially underrepresented groups such as women, Indigenous Peoples, and SMEs. For example, GAC applies quantitative and qualitative analysis to support GBA Plus of trade negotiations, conducted as part of sustainable trade impact assessments, strengthening the evidence base for trade policy decision making. The Trade Commissioner Service also helps Canadian businesses succeed abroad by offering support tailored to a diverse client base.

For more information, please refer to the GBA Plus supplementary information tables by program and core responsibility.

UN 2030 Agenda for Sustainable Development and the UN Sustainable Development Goals

Information on GAC's contributions to Canada's Federal Implementation Plan for the 2030 Agenda and the Federal Sustainable Development Strategy can be found in the Departmental Sustainable Development Strategy.

Program inventory

Trade and Investment is supported by the following programs:

- Trade Policy and Negotiations
- International Business Development, Investment Attraction and Innovation Support

Additional information related to the program inventory for trade and investment is available in the Results section for GAC on GC InfoBase.

Core responsibility 3: Development, peace and security programming

In this section

- Description
- Quality of life impacts
- Progress on results
- Details on results
- Resources required to achieve results
- Related government priorities
- Program inventory

Description

GAC programming contributes to reducing poverty, increasing opportunity for people around the world, alleviating suffering in humanitarian crises, and fostering peace and security, and in so doing, advances the Sustainable Development Goals.

Quality of life impacts

This core responsibility contributes to the "life satisfaction" and "sense of meaning and purpose" indicators in the "central indicators" domain, and the "sense of pride in Canada," "sense of belonging in Canada" and "shared values" indicators in the "society" domain of the Quality of Life Framework for Canada. This responsibility also contributes to "Canada's place in the world" indicator under the "good governance" domain.

Progress on results

This section details the department's performance against its targets for each departmental result under core responsibility 3: development, peace and security programming.

Table 10 shows the target, date to achieve the target and actual result for each indicator under "reduced suffering and increased human dignity in communities experiencing humanitarian crises" in the last three fiscal years.

Table 10: Reduced suffering and increased human dignity in communities experiencing humanitarian crises.

Departmental result indicator	Target	Date to achieve target	Actual result
Number of beneficiaries that receive emergency food and nutrition assistance in relation to need and in consideration of international response	n/a	n/a	2023–24: 152 million (80.1 million women including 43.4 million girls; 71.9 million men including 42.7 million boys) 2024–25: 124.4 million (66.8 million women including 35.9 million girls; 57.6 million men including 35.1 million boys) 2025–26: 121 million (64.8 million women including 36.3 million girls; 56.1 million men including 34.9 million boys)
Number of refugees and internally displaced persons assisted and protected	n/a	n/a	2023–24: 31.6 million refugees and 63.2 million IDPs 2024–25: 31 million refugees and 68.1 million internally displaced persons 2025–26: 30.7 million[4]
Number of people who have received sexual and reproductive health services, including access to contraception, through a humanitarian response delivered by civil society organizations	n/a	n/a	2023–24: 377,932 (268,574 women; 109,358 men) 2024–25: 932,485 (665,088 women; 267,397 men) 2025–26: 871,315 (566,383 women; 115,388 men; 189,544 gender not indicated)

[4] Results for refugees and internally displaced persons are reported as a combined total because the Office of the UN High Commissioner for Human Rights did not provide disaggregated figures in 2025.

Table 11 shows the target, date to achieve the target and actual result for each indicator under "improved peace and security in countries and regions where Canada engages" in the last three fiscal years.

Table 11: Improved peace and security in countries and regions where Canada engages.

Departmental result indicator	Target	Date to achieve target	Actual result
Percentage of international assistance that targets fragile and conflict-affected states	n/a	n/a	2023–24: 71% 2024–25: 71% 2025–26: 74%
Number of Canadian supported interventions taken by partners to prevent, detect and/or respond to crime, terrorism, and the proliferation of weapons, including weapons of mass destruction and related materials	n/a	n/a	2023–24: 1,839 2024–25: 5,909 2025–26: 5,390
The amount of international assistance funds ($) invested by GAC in international and national efforts to investigate and prosecute crimes committed in situations of violent conflict, including crimes involving sexual and gender-based violence	n/a	n/a	2023–24: $191.3 million 2024–25: $204.9 million 2025–26: $189.1 million

Table 12 shows the target, date to achieve the target and actual result for each indicator under "improved physical, social and economic well-being for the poorest and most vulnerable, particularly for women and girls, in countries where Canada engages" in the last three fiscal years.

Table 12: Improved physical, social and economic well-being for the poorest and most vulnerable, particularly for women and girls, in countries where Canada engages.

Departmental result indicator	Target	Date to achieve target	Actual result
Number of people trained in demand-driven technical and vocational education and training	2 million	March 31, 2026	2023–24: 29,160 (18,251 women; 6,342 men; 4,567 gender not indicated) 2024–25: 19.6 million (10.3 million women; 9.3 million men)

Departmental result indicator	Target	Date to achieve target	Actual result
			2025–26: 17.4 million (9 million women; 8.4 million men)[5]
Number of people reached with nutrition-specific interventions	150 million	March 31, 2026	2023-24: 156,930,188 children under 5 received vitamin A supplementation 2024–25: 155,070,566 children under 5 received vitamin A supplementation 2025–26: 159,550,242 children under 5 received vitamin A supplementation
Number of entrepreneurs, farmers and smallholders provided with financial and/or business development services through GAC-funded projects	2 million	March 31, 2026	2023–24: 7,356,296 (3,489,792 women; 3,685,732 men; 180,772 gender not indicated) 2024–25: 7,073,878 (3,665,183 women; 3,312,695 men; 96,000 gender not indicated) 2025–26: 3,099,903 (2,482,286 women; 77,360 men; 540,257 gender not indicated)
Number of individuals with an enhanced awareness, knowledge or skills to promote women's participation and leadership in public life	30,000	March 31, 2026	2023–24: 88,591 (77,743 women; 4,421 men; 6,427 gender not indicated) 2024–25: 48,920 (30,891 women; 15,317 men; 2,712 gender not indicated) 2025–26: 86,940 (45,045 women; 38,774 men; 3,121 gender not indicated)
Number of beneficiaries (m/f) from climate adaptation projects supported by GAC	At least 10 million	2050	2023–24: 1,177,966 (89,899 women; 42,052 men; 1,046,015 gender not indicated) 2024–25: 7.7 million 2025–26: 29,037,217 (5,272,401 women; 6,555,254 men; 17,209,562 gender not indicated)

[5] The result was substantially higher than the target due to new multi-donor funding to Generation Unlimited for technical and vocational education and training (2024 to 2029). The target was adjusted for 2026-27.

Table 13 shows the target, date to achieve the target and actual result for each indicator under "enhanced empowerment and rights for women and girls in countries where Canada engages" in the last three fiscal years.

Table 13: Enhanced empowerment and rights for women and girls in countries where Canada engages.

Departmental result indicator	Target	Date to achieve target	Actual result
Number of people reached by GAC-funded projects that help prevent, respond to and end sexual and gender-based violence, including child, early and forced marriage and/or female genital mutilation	42 million	March 31, 2026	2023–24: 40,969,344 (19,447,417 women; 15,614,261 men; 5,907,666 gender not indicated) 2024–25: 56,410,671 (10,712,300 women; 6,314,804 men; 39,383,567 gender not indicated) 2025–26: 46,398,454 (24,384,002 women; 7,919,503 men; 14,094,949 gender not indicated)
Number of women's organizations and women's networks advancing women's rights and gender equality that receive GAC support for programming and/or institutional strengthening	2,500	March 31, 2026	2023–24: 3,054 2024–25: 2,969 2025–26: 3,315

Table 14 shows the target, date to achieve the target and actual result for each indicator under "Canada's international assistance is made more effective by leveraging diverse partnerships, innovation, and experimentation" in the last three fiscal years.

Table 14: Canada's international assistance is made more effective by leveraging diverse partnerships, innovation and experimentation.

Departmental result indicator	Target	Date to achieve target	Actual result
Number of new partners that receive GAC support for programming in the delivery of international assistance, disaggregated by type	52	March 31, 2026	2023–24: 55 Total: 12 civil society (Canadian) 29 civil society (foreign) 2 government (foreign) 2 multilateral (core) 4 multilateral (non-core) 1 private sector (Canadian) 5 private sector (foreign) 2024–25: 59 Total: 14 civil society (Canadian) 32 civil society (foreign)

Departmental result indicator	Target	Date to achieve target	Actual result
			1 government (Canadian) 3 government (foreign) 0 multilateral (core) 2 multilateral (non-core) 3 private sector (Canadian) 4 private sector (foreign) 2025–26: 34 total: 1 Civil Society (Canadian) 15 Civil Society (foreign) 1 Government (Canadian) 7 Government (foreign) 0 Multilateral (core) 3 Multilateral (non-core) 3 Private Sector (Canadian) 4 Private Sector (Foreign)[6]
Percentage of initiatives implementing innovative solutions in the delivery of international assistance	3%	March 31, 2026	2023–24: 1% 2024–25: 9.5% 2025–26: 9.3%

The Results section of the Infographic for GAC on GC Infobase provides additional information on results and performance related to its program inventory.

Details on results

The following section describes the results for development, peace and security programming in 2025–26 compared with the planned results set out in GAC's departmental plan for the year.

Reduced suffering and increased human dignity in communities experiencing humanitarian crises

Results achieved

GAC:

- provided timely humanitarian assistance through the established systems of the UN and Canadian and international non-governmental organizations in response to conflict and natural disasters, including protection services through support to the International Committee of the Red Cross (ICRC) for 2.3 million individuals worldwide and reaching 45.6 million people with life-saving assistance, including medical care and clean water. GAC also supported the ICRC in its neutral intermediary role when engaging with 139,843 personnel from military, policy and

[6] The target was not met due to a decrease in new programming, consistent with the spending reductions announced in Budget 2025.

security forces and armed groups through confidential dialogues, promoting respect for international humanitarian law and supporting humanitarian access in hard-to-reach areas

- supported the UN Relief and Works Agency for Palestine Refugees in the Near East in providing essential services to over five million Palestine refugees in Gaza and the West Bank, Jordan, Lebanon and Syria, including basic education, primary health care, water and waste management and food assistance, reaching over 2.1 million people in Gaza. The department also supported the UN Children's Fund in providing access to safe water for more than 1.7 million people, including over 650,000 children, and in treating more than 86,000 children for acute malnutrition. In addition, GAC collaborated with the West Bank Protection Consortium, helping reduce vulnerability to forcible transfer for over 160,000 Palestinians amid ongoing settler and military violence and settlement expansion, supporting legal aid, protection services, community-based protection approaches and psychosocial services to address protection needs among vulnerable Palestinian communities
- bolstered the World Health Organization's Contingency Fund for Emergencies during the outbreak of Marburg virus disease in Ethiopia, enabling rapid surveillance, contact tracing and coordinated international response efforts to help contain the outbreak and save lives. The department also supported surge personnel deployments and mobilized the Safe and Dignified Burials Module through the Canadian Red Cross in coordination with the International Federation of Red Cross and Red Crescent Societies
- supported emergency relief efforts in response to Cyclone Ditwah in Sri Lanka, providing affected communities with access to food, clean water, sanitation, shelter and medical care. GAC's timely intervention protected human dignity and provided life-saving assistance to those in need
- delivered more than 2.3 million metric tonnes of food, reaching more than 121 million people, including 79 million people with life-saving food or cash assistance and 23 million women and children with malnutrition prevention and treatment services through support to the World Food Programme. GAC also partnered with the Canadian Foodgrains Bank and its member agencies to provide emergency food and nutrition support to 355,733 people in crisis-affected countries, including Afghanistan, Burkina Faso, the Democratic Republic of the Congo, Haiti, Lebanon, Myanmar, Nigeria, Somalia, South Sudan, Sudan, Syria and Yemen, reducing food insecurity and reliance on harmful coping strategies, which helped prevent displacement, social unrest and instability
- advanced, during Canada's 2025 presidency of the World Food Programme Executive Board, priorities on staff well-being, duty of care, organizational reform and inclusive governance, helping to build consensus and secure approval of the organization's 2026-2029 Strategic Plan. Through its engagement in the governance of key humanitarian organizations and donor forums, GAC also supported reform efforts aimed at improving operational efficiency, strengthening humanitarian leadership and coordination, ensuring that limited resources are directed toward the highest-priority humanitarian needs, and strengthening the international humanitarian system

- continued to urge Israel to abide by its obligations under international humanitarian law to allow and facilitate the rapid, unimpeded and large-scale delivery of humanitarian assistance to the civilian population in Palestine, while condemning the destruction of civilian infrastructure, the killing of humanitarian and health workers, and escalating settler violence and settlement expansion in the West Bank. In Sudan, Canada engaged with international partners, including through the Coalition for Atrocity Prevention, to address humanitarian access, the safe and unimpeded movement of civilians, and accountability for violations of international humanitarian law, including mass atrocities
- enabled Canadian endorsement of the Australian-led Declaration for the Protection of Humanitarian Personnel, which commits to increasing protection of humanitarian personnel, strengthening respect for international humanitarian law, accountability for violations, and helping safeguard space for neutral and impartial humanitarian action in conflict settings

Improved peace and security in countries and regions where Canada engages efforts

Results achieved

GAC:

- provided training, emergency vehicles and boats and rescue and demining equipment via the Partnership Fund for a Resilient Ukraine, enhancing the ability of first responders and local authorities to operate safely and maintain essential services amid ongoing conflict. The department also supported Ukraine's cyber resilience through projects that strengthened the cyber workforce, improved the detection, prevention and response to cyber threats and protected critical infrastructure and essential services, including through coordination with G7 partners under the Tallinn Mechanism. Through peace and stabilization programming in conflict-affected areas, including in Africa, Haiti, the Middle East and Ukraine, these efforts helped address insecurity and state fragility associated with ongoing geopolitical crises
- strengthened the capacity and integrity of the Haitian National Police in partnerships with the RCMP, by supporting the establishment of its first polygraph unit and delivering critical equipment—including 10 armoured vehicles, 89 patrol vehicles, over 1,100 radios, semi-armoured patrol boats and protective gear—which improved both land and maritime operations against gang violence and organized crime. Through support to the UN Peacebuilding Fund, GAC also enabled the rapid transition of the Multinational Security Support Mission in Haiti into the newly established Gang Suppression Force, laying the groundwork for a longer-term approach to addressing gang violence and supporting the reintegration of at-risk youth. In addition, the department supported justice system actors—including judges, prosecutors, investigators and inspectors—through training in ethics, forensic methods, financial crime investigation and judicial independence, improving access to justice and reducing impunity for corruption, gang-related crimes, and sexual and gender-based violence, thereby strengthening security and stability in Haiti

- provided human rights training, in partnership with the Office of the UN High Commissioner for Human Rights and the UN Development Programme (UNDP), for 750 newly recruited internal security officers and municipal police in Lebanon, including 450 women, and disaster-response training to improve preparedness and coordination across security authorities. The department's support also expanded access to justice services, including free legal aid for 6,762 people and legal-awareness training for 429 internally displaced persons. In addition, through the Reinforcing Equal Access to Justice for all Palestinians multi-donor joint programme, GAC contributed to access to integrated legal aid and psychosocial services for 34,161 individuals, including 26,856 women, and reached 60,681 people through legal awareness activities, supporting more inclusive and accountable security services

- strengthened the International Academy for Counter-Terrorism in Côte d'Ivoire, improving joint operations, intelligence sharing, crisis response and early detection of radicalization across coastal West Africa (including in Benin, Côte d'Ivoire, Ghana and Togo), helping partners better respond to growing regional terrorist threats, including from Burkina Faso, Mali and Niger. In parallel, the department addressed digital drivers of conflict in Burkina Faso, Mali and Niger by supporting the creation of local online monitoring centres and by strengthening regional capacity to manage digital threats through forums with civil society, local authorities and law enforcement. GAC also reached over 94,000 people with security sector training, reducing risks to civilians, contributing to safer, more stable communities and building stronger counterterrorism capacity across the region

- strengthened democratic resilience through cybersecurity and information integrity initiatives in collaboration with the National Democratic Institute. This included delivering cybersecurity 101 training to 176 participants, 82% of whom reported increased confidence in protecting themselves online, and supporting the unanimous adoption by 15 countries across West Africa and the Sahel of a policy framework on information integrity to advance human rights-based, multi-stakeholder digital governance, strengthen media literacy and counter disinformation. Through these multilateral efforts, GAC fostered partnerships domestically and internationally and helped counter threats to democracy and governance

- deployed 10 electoral observation missions across Latin America and the Caribbean, through support to the OAS' Department for Electoral Cooperation and Observation, helping 14 countries build their capacity to conduct transparent and credible electoral processes in areas such as electoral technology, internet voting, disinformation, cybersecurity, gender equality and civil society participation. The department also supported Francophonie countries by accompanying over 45 electoral management bodies, training more than 750 stakeholders involved in democratic processes, and building the capacity of over 775 youth in peace and security

- empowered independent Russian and Belarusian journalists in exile, through support to Journalists for Human Rights, to produce human-rights-based reporting on issues such as women's rights, 2SLGBTQI+ rights, the war in Ukraine and pro-democracy movements. In 2025-26, 92% of 107 participating journalists reported improved capacity, contributing to 1,037 stories that reached approximately 139 million people with reliable human rights focussed data, helping strengthen democratic resilience

- advanced global efforts to prevent and detect chemical, biological, radiological and nuclear threats through Canada's contribution to INTERPOL, which generated 318 incidents detected involving nuclear or radioactive materials outside regulatory control. As chair of the G7-led Global Partnership Against the Spread of Weapons and Materials of Mass Destruction, GAC also launched a new strategy and action plan, endorsed by all 31 members, to strengthen strategic trade and export controls, reduce global related threats and reinforce implementation of existing weapons treaties. In parallel, GAC strengthened international capacity to manage these risks by helping 14 countries improve regulatory control of radioactive materials in partnership with the International Atomic Energy Agency, delivering nuclear security training in Brunei, Indonesia and Thailand through the World Institute for Nuclear Security and enabling 36 experts in Latin America and the Caribbean to obtain biosecurity certification through the International Federation of Biosafety Associations
- strengthened international cooperation on animal health and zoonotic disease prevention, through support to the World Organisation for Animal Health, including by hosting the third Global Conference on Biological Threat Reduction, in October 2025, which was attended by 484 participants from 93 countries and resulted in 71 formal commitments to global health security
- combatted migrant smuggling and human trafficking across Latin America and the Caribbean by worked with INTERPOL and the UN Office on Drugs and Crime while also improving cross-border cooperation among law enforcement and judicial partners. The department contributed to 36 arrests, seven convictions, 12 prosecutions, and the identification or rescue of more than 145 victims. These upstream disruption of trafficking networks helped reduce irregular migration, protect vulnerable populations, and limit organized crime threats that can affect Canadian borders and communities
- advanced efforts to tackle illicit trade and terrorism along the Kenya-Somalia border, in collaboration with the UN Office on Drugs and Crime, resulting in the seizure of more than 1,000 kilograms of methamphetamine, the recovery of improvised explosive devices, and the prevention of terrorist infiltration. By disrupting drug supply chains and terrorist activity at source, these efforts helped reduce illicit drug flows to global markets, including Canada, and mitigate security threats affecting Canadians
- supported INTERPOL in delivering specialized training and operational support across the Middle East and North Africa to counter terrorism and transnational crime, training 340 officers, including 150 women, from Algeria, Egypt, Iraq, Jordan, Lebanon, Libya, Morocco and Tunisia. This support resulted in more than 31.2 million database checks, 323 law enforcement actions, including 57 linked to terrorism, 153 arrests and 50 seizures of stolen vehicles
- secured commitments from UN member states through Canada's Elsie Initiative for Women in Peace Operations, to improve data analysis and facilitate the recruitment of women, expand pre-deployment training for women peacekeepers, and strengthen recognition of conflict-related sexual violence as a core protection issue in UN peacekeeping operations. The department also helped secure additions to UN-approved equipment to improve the health,

safety, dignity and operational readiness of women peacekeepers serving in challenging environments, thereby advancing implementation of Canada's 2023-2029 National Action Plan on Women, Peace and Security through enhanced participation of women in peace operations and stronger protection frameworks

- provided training for women in arms control and firearms investigations and supported the 2025 Women, Forces of Change Symposium in Peru, which showcased 50 women leaders from across the region through support to the UN Regional Centre for Peace, Disarmament and Development. The symposium helped raise awareness, build skills and address how crime and gun violence affect women and communities, contributing to efforts to address organized crime and the misuse of firearms in Latin America and the Caribbean
- enhanced the reporting and processing of sexual and gender-based violence cases in collaboration with the Haitian National Police and community-based organizations, contributing to a 58% increase in cases reported to police in participating communities during the first six months and improving survivors' access to accountability mechanisms. The department also strengthened forensic capacity in Nigeria to support the investigation and prosecution of sexual and gender-based violence linked to terrorism by training 25 criminal justice stakeholders and delivering 350 locally sourced sexual assault forensic examination kits and essential laboratory equipment, strengthening justice and security sector responses to sexual and gender-based violence

Improved physical, social and economic well-being for the poorest and most vulnerable, particularly for women and girls, in countries where Canada engages

Results achieved

GAC:

- delivered 913 million oral polio vaccine doses to children worldwide through continued support to the Global Polio Eradication Initiative in an effort to prevent infectious diseases through stronger immunization coverage. The department's support to the Pandemic Fund helped 50 countries strengthen 143 laboratories, improve 8,580 surveillance systems and train approximately 100,000 health workers. In addition, GAC's support to the Global Fund to Fight AIDS, Tuberculosis and Malaria contributed to providing antiretroviral therapy for HIV to 25.6 million people, treating 7.4 million people for tuberculosis, and distributing 162 million insecticide-treated mosquito nets
- reached over 100 million people through support to Nutrition International, including 65 to 70 million children with vitamin A supplementation across 60 countries, over 40 million people with fortified staple foods in 12 countries and 10 to 15 million pregnant women with micronutrient supplementation in eight countries. These interventions reduced malnutrition by adding nutrients to foods, strengthening regulations, and providing support through regular health services

- supported national authorities in partner countries to increase national investments in primary health care and service delivery through support to the Global Financing Facility, helping more than 209 million babies have a strong start through early breastfeeding. In Tanzania, GAC helped equip health workers with innovative clinical tools, frequent on-site simulation training, and real-time support to respond effectively to emergencies during labour and birth, contributing to a 75% drop in maternal deaths and a 40% decline in early newborn deaths over the past year. These efforts strengthened the capacity of national authorities to take greater leadership of and responsibility for their population's health needs
- enabled 73,780 antenatal care visits and 32,606 skilled birth deliveries and trained 277 health workers (58% women) in emergency obstetric and neonatal care in South Sudan, sustaining maternal and newborn health services in a fragile and conflict-affected context. In Sudan, the department's support helped reach over 100,000 survivors of conflict-related sexual violence and other at-risk individuals with health care, psychosocial support and protection services, including 69,647 beneficiaries, and trained over 300 midwives across six states
- expanded access to sexual and reproductive health services in West Africa through a UN Population Fund project in Burkina Faso, which enabled 394,646 women and girls to access services, including 210,519 family planning services, 304,700 antenatal consultations, 116,731 assisted births and 783 caesarean sections. In Mali, a Marie Stopes International project supported 62,761 people (98% women and girls) to access essential services, contributing to the prevention of 233 maternal deaths and strengthening women's decision making power
- strengthened ecosystem-based planning and early warning systems in Asia, including by working with Canadian private sector experts to evaluate critical ecosystems and watersheds across six provinces in the Philippines and assess risks, identify priority adaptation measures, and support nature-positive sustainable development. In Vietnam, GAC's support to the UNDP's Climate Smart Coastal Communities project resulted in the installation of 20 hydro-meteorological early warning systems across three provinces. During Typhoon Kalmaegi (November 2025), near real-time data enabled timely warning bulletins, demonstrating stronger early action, local ownership and more effective climate risk management as countries transition to low-carbon, climate-resilient development pathways
- trained 21,000 farmers in Senegal to implement climate-smart agricultural techniques, such as using irrigation and organic fertilizers that improve productivity and incomes while protecting soil health and biodiversity via support to Mennonite Economic Development Associates. In Chad, GAC's support to a Socodevi project enabled 924 people (66% women and girls) to strengthen their knowledge of nature-positive agricultural adaptation solutions, with 632 women reporting improved access to innovative techniques. The department also supported the adoption of low-carbon technologies in Burkina Faso, enabling 1,086 women to use improved cookstoves and reducing emissions by an estimated 1,955 tonnes of CO_2 annually, reducing exposure to harmful smoke, lowering household spending on fuelwood and increasing overall food security and resilience

- trained, through a UNDP project in Tunisia, more than 300 women eco-entrepreneurs in green finance and climate insurance, while 21 women-led projects received equipment and technical support to reduce waste and develop circular value chains. GAC also supported 662 rural agro-processors (649 women and 13 men, including 36% youth) through UPA Développement international [international development] to strengthen skills in climate adaptation and financial management, enabling more sustainable and resilient livelihoods
- improved, through its support to the Consultative Group on International Agricultural Research, biodiversity and ecosystem health across climate-stressed agricultural areas in Colombia, Kenya and Peru, resulting in 40,595 hectares restored in the Lake Victoria basin (Kenya), over 120,000 trees planted, 291 crop varieties conserved, 15 community seed banks strengthened and 3,351 farmers trained
- supported 9,186 women and 1,113 men in Burkina Faso, Mali and Niger and to implement nature-based solutions, with 65% adopting practices such as water collection, runoff prevention, reforestation and composting to improve soil fertility, water retention and ecosystem resilience, particularly in protected areas. In the Democratic Republic of the Congo, GAC supported 2,801 people (67% women and girls), including 632 producers, to adopt climate-resilient practices that protect biodiversity and support the restoration or conservation of more than 2,151 hectares of forest through women- and youth-led nature-based solutions
- supported over a million people across Africa access clean energy via the Energy Access Relief Fund, improving their quality of life and ability to participate in their local economies, while also preventing the release of 376,000 metric tons of CO2, the equivalent of almost 82,000 vehicles. GAC also supported SMEs, such as the Canadian and Kenyan based company Solar Panda, which helped expand renewable energy access in Africa and Asia and support Canada's goal of reducing the impacts of climate change globally
- helped restore, conserve or bring under community-based management 41,700 km^2 of coastal and marine ecosystems through the African-led Great Blue Wall initiative and deliver technical coaching and market support to 45 women-led blue economy enterprise groups representing 992 entrepreneurs to develop sustainable blue economy activities such as seaweed farming and sustainable fish processing, contributing to the protection of coastal and marine ecosystems and sustainable economies in the Western Indian Ocean
- supported the Dark Vessel Detection project which used Canadian satellite technology to monitor 224 million km^2 of ocean, detect more than 4,200 "dark vessels" and support responses to oil spills, search and rescue operations and illegal maritime activities. The project helped conserve marine ecosystems, protect marine biodiversity and coastal livelihoods, reinforce rules-based maritime systems and strengthen ocean governance and security in Latin America, while also benefiting Canadian industries and coastal communities
- accelerated local economies by supporting Desjardins International Development in Senegal strengthen the capacities of more than 1,900 entrepreneurs, including 765 women, and enable more than 18,500 women in accessing financial services, and advanced digital financial education tools. In Benin, the department's support to Éducation internationale [international education] enabled 1,261 girls and women to enroll in vocational training, resulting in income

gains for 709 youth, including 443 young women, improving access to quality education and skills development and increasing economic opportunities for women and youth

- enabled more than 27,000 out-of-school youth in Tanzania (60% girls) to enroll in technical and vocational education programs, 614 young women in Ghana to complete training-to-employment programs (with 74.48% reporting increased empowerment in decision making), 206 women and girls in Côte d'Ivoire to develop entrepreneurial and employability skills aligned with local labour markets and 1,263 vulnerable young job seekers (including young women and 2SLGBTQI+ individuals) to improve their employability in the Democratic Republic of the Congo

- assisted more than 17.4 million young people (52% young women), through UN Children's Fund's Generation Unlimited, in gaining market-relevant skills, including technical-vocational and transferable skills for the evolving world of work. This support also included the planting of 500,000 trees, conservation of 13 billion litres of water, management of 8,100 tonnes of waste, rehabilitation of 722 hectares of land, and energy savings of 272,300 kilowatts. In addition, the department's support to the Commonwealth of Learning's Empowering Women and Girls project enabled 22,720 women and girls across Bangladesh, Malawi, Mozambique, Pakistan and Sri Lanka to access open and distance learning for labour market-relevant skills and entrepreneurship

- helped reintegrate 538 marginalized and out-of-school children (including 282 girls) into the formal education system in Mali, and 2,129 vulnerable girls return to school in Mozambique, as well as 3,392 children access homework catch-up clubs and 174 girls access education through distance learning centres. In South Sudan, 53,237 girls and children with disabilities were supported to enroll, remain in school, and transition to secondary education

- supported the Food and Agriculture Organization in helping farmers in Egypt achieve yield increases of 20% to 40% in key staple crops, including wheat, maize, rice and sugarcane, resulting in increased household food availability and net income gains of more than 50% Through the World Bank's Sudan Transition and Recovery Support Trust Fund, the department contributed to 18% of national wheat production, helping stabilize food availability and markets during the crisis, generate US$26 million in wheat production value, protect rural jobs and support investments in agribusiness, reducing food insecurity and strengthening the resilience of agriculture and food systems

- provided 11,525 smallholder farmers, including 6,025 women and 5,500 men in Burkina Faso with inputs, training, and post-harvest support, 9,341 of whom reported increased income. Their production contributed to school feeding programs that reached 95,747 students, including 47,436 girls and 48,311 boys. GAC supported the Africa Enterprise Challenge Fund's Investing in Women in Nigeria program which benefited 8,520 smallholder farmers and distributors, 98% of whom were women, and enabled 13,520 farmers, including 12,800 women and 720 men, to adopt climate-smart technologies that increased productivity and reduced climate-related losses, thereby improving agricultural productivity and incomes for smallholder farmers while strengthening their resilience to climate-related challenges and economic shocks

- provided 3,125 women smallholders in Ghana with 25 solar-powered boreholes to enhance year-round production and helped 47,000 women farmers transition to market-oriented production through improved access to land, inputs, mechanization and value chains, enhancing women's economic empowerment and strengthening food system resilience through improved market participation. In Uganda, GAC's support to Raising the Village increased annual household crop production value by 220%, reflecting improvements in farm productivity, and raised daily income from US$1.02 to US$2.75

- improved food security in Indonesia by supporting World Agroforestry improve climate-resilient farming practices for more than 25,000 households, develop 105 women-led agroforestry enterprises and strengthen food security information platforms and land-use planning frameworks. In Myanmar, the department's support to the Livelihood and Food Security Fund improved food security and nutrition for 203,410 households (935,739 individuals) through climate-smart agriculture, home gardening, and strengthened local food systems

- strengthened the integration of refugees, migrants, and returnees in their host countries or countries of origin through the Office of the UN High Commissioner for Refugee, the International Organization for Migration and local organizations, reducing the likelihood of irregular migration and enhancing regional and Canadian stability and security. The department also improved access to legal status and documentation; expanded access to health, education and protection services; supported credential recognition, training and links to formal employment; and promoted social cohesion through campaigns to combat xenophobia in 12 countries across Latin America and the Caribbean, helping to address migration and irregular migration issues related to food security, education, health care and other essential needs. In Mali, GAC improved access to safe education for 750 children from displaced and host communities by rehabilitating 10 classrooms equipped with latrines and handwashing facilities. In Jordan, GAC helped educate approximately 1.6 million children, including 114,059 refugee children, improve the learning environment at 4,062 schools, enable 148,369 registered refugees to access primary health clinics at subsidized rates, and support more than 206,835 refugees in receiving outpatient hospital care

- strengthened democratic governance, values and electoral integrity in Bangladesh through a UNDP-implemented election reform project that enhanced the institutional, technical and operational capacities of the Election Commission and supported a transition toward political stability following the February 2026 general elections. In Kenya and Ghana, support to the Parliamentary Centre enabled persons with disabilities, women's rights advocates and civil society organizations to engage with national parliaments, contributing to the passage of *Kenya's Persons with Disabilities Act*, which improved access to education, health care, employment and accessible infrastructure for more than one million people, as well as Ghana's landmark *Affirmative Action Act*, which mandates increased representation of women in leadership positions from 30% by 2026 to 50% by 2034— efforts to promote democracy, inclusion and equal participation in decision making

- enhanced capacity through support to the Federation of Canadian Municipalities, as well as local governments in Benin, Cambodia, Ghana, Sri Lanka and Zambia, to deliver inclusive and gender-responsive public services, including maternal health services and direct financial and

caregiving relief to women, reaching 12,027 people, 59% of whom were women, and improving local conditions for economic investment. In Kenya, GAC's support to the Act Together for Inclusion Fund, co-led by six 2SLGBTQI-led partners with the Stephen Lewis Foundation, improved acceptance of 2SLGBTQI+ people and access to health services by training 130 health care workers to deliver stigma-free, inclusive care. In Mozambique, 17,850 girls and 9,002 boys and young men participated in mentorship programs that improved their knowledge, attitudes, and behaviours related to gender equality and rights, contributing to long-term social stability and reduced inequality

Enhanced empowerment and rights for women and girls in countries where Canada engages

Results achieved

GAC:

- advanced gender equality and women's leadership and grassroots women's rights organizations, through support to the Inter-American Commission of Women, by expanding networks and training to more than 1,600 women's rights organizations and 260 women leaders, strengthening their capacity to promote sustainable peace and protect the rights of women and vulnerable groups. In Myanmar, GAC contributed to more inclusive governance and stability by enabling women and marginalized groups to engage in political dialogue and advocacy through digital platforms under the Knowledge for Democracy initiative, enabling more vibrant and inclusive civil societies, strengthening democratic institutions, and contributing to more stable global partnerships on which Canada relies
- increased Mali's rural women's participation in household decision making in 85% of more than 5,000 supported households, adopt climate-resilient agricultural practices, and play key roles in 82 agricultural cooperatives, strengthening women-led initiatives that promote sustainable development. In Chad, a project with Desjardins International Development enabled more than 1,400 women to improve their financial literacy and sustainable land management skills, while outreach efforts helped shift community attitudes on women's rights among approximately 40,000 people, supporting women's economic empowerment and sustainable development. In Morocco, GAC's support to CARE programming enabled women-led savings groups to generate income and launch 550 micro-enterprises, improving household livelihoods and expanding women's access to markets through strengthened cooperatives
- addressed sexual and gender-based violence, including harmful practices and emerging forms of technology-facilitated gender-based violence. Through support to the UN Population Fund's Making All Spaces Safe Programme, GAC strengthened the capacities of nearly 700 service providers and partners in supporting survivors of technology-facilitated gender-based violence in Benin and Kenya and provided a global training package for frontline responders, including a platform featuring expert cybersecurity guidance
- enabled more than 6,000 participants, both men and women, through UN Women in Nigeria, to engage in constitutional hearings on the creation of dedicated seats for women in the National

Assembly and trained senior officials on integrating gender considerations into sectoral planning and budgeting, strengthening women's representation in political decision making and contributing to the creation of a women legislators' caucus. Through the Canada Fund for Local Initiatives, the department supported 308 grassroots women's rights organizations across 97 countries, strengthening women's leadership capacity, economic security, legal protection, psychosocial well-being, and access to essential services to support greater participation in community decision making and opportunities. In Iraq, GAC established and empowered six women advisory boards by training 98 members and equipping them with the tools, frameworks and leadership structures needed to function effectively and contribute to decision making in political institutions and processes, further supporting inclusive political participation

- supported the UN Women Senegal in coordinating advocacy and community outreach that reached more than 5,000 individuals and mobilized civil society to advance legal reforms to protect women's rights. In Benin, nearly 75,000 girls and young women engaged in civic actions to prevent violence while grassroots organizations strengthened social cohesion and rights awareness through civil engagement. In Mali, GAC's support to Lawyers Without Borders Canada helped women survivors of conflict participate in 55 decision making processes of the Commission vérité, justice et reconciliation [truth, justice and reconciliation commission], strengthening their engagement in justice and reconciliation efforts, in an effort to reduce sexual and gender-based violence and improve access to justice services for survivors. The department also strengthened the capacity of front-line responders in Benin, Kenya and the Democratic Republic of the Congo, helping more than 1,200 survivors access justice, health care and socio-economic services

- helped more than 69,000 women and girls, in partnership with the International Development Research Centre, directly benefit from scaled-up quality care services, including affordable childcare and interventions designed to promote a more equitable redistribution of unpaid care work, addressing gender inequities in paid and unpaid care work and improving socio-economic outcomes for women in low- and middle-income countries. This partnership also elevated the recognition of care work internationally, reinforcing Canada's leadership on this issue

- provided financial services, through the BlueOrchard Gender, Diversity and Inclusion Fund, to 495,571 women clients and 652,751 women-led SMEs, expanded access to gender-smart and inclusive financial products for 216,243 new women and underserved clients, and supported training for 353,471 women and underserved clients to increase their awareness of gender-smart and inclusive financial services, contributing to women's economic empowerment and improved material well-being

- enabled safer working conditions, stronger reporting mechanisms for abuse and greater capacity to influence trade policies and regional integration by supporting women cross-border traders in West Africa through the Making Trade Work for Women in West Africa project. Under the Facilitating Inclusive, Resilient, and Sustainable Trade initiative, women traders in African Continental Free Trade Area countries, including Zambia, the Democratic Republic of the Congo and Mozambique, strengthened business, financial and digital skills, enabling greater

participation in regional markets and supporting the integration of gender equality and social inclusion into national trade policies, institutions and decision making processes

- improved protections and reduced vulnerability to exploitation in Bangladesh by supporting the generation and use of evidence to advocate for the legal recognition of domestic workers in national labour legislation. Through its support to the International Labour Organization, the GAC helped shift perceptions around caregiving and introduce technologies to reduce unpaid care burdens in Vietnam. In Peru, the department helped expanded and formalized socio-economic opportunities for domestic care workers, including through the registration of more than 2,500 contracts and by raising awareness of labour rights and the importance of formalized employment relationships

Canada's international assistance is made more effective by leveraging diverse partnerships, innovation, and experimentation

Results achieved

GAC:

- improved the management and delivery of international development assistance through the department's Grants and Contributions Transformation Initiative, responding to stakeholder needs and laying the foundation for more effective, responsive and transparent systems and processes for the management of grants and contributions. This included developing a single core process and data model for grants and contributions (Impleo), enhancing automation and data collection, advancing business and process transformation through the co-creation and testing of new solutions with staff members and partners, cutting red tape for partners to streamline efficiencies and launching a new partner portal to manage funding opportunities. In addition, the department leveraged AI to develop and pilot new features aimed at reducing manual data entry and improving data quality

- mobilized US$2.2 billion in public, private, and philanthropic actors since inception, with more than 60% from private sources, through support to Convergence Blended Finance Inc. to advance inclusive, innovative, and blended finance investments for international assistance, resulting in more than 100 member commitments across 62 blended finance transactions. The initiative also expanded access to development-focused investment opportunities in emerging markets and promoted mutual economic partnerships

- collaborated with organizations in Colombia, such as SVX and Acumen, to strengthen the impact investment ecosystem. This support helped more than 700 impact-driven enterprises through acceleration programs and leveraged approximately $25.5 million in capital from diverse partners, increasing prosperity and social inclusion in poverty- and conflict-affected regions. In Vietnam, the Impact Investment Readiness project mobilized more than $17.5 million in global impact investments and enabled nearly 250 social impact businesses to access private capital, supporting more inclusive and sustainable financing for development

- deployed $1.7 million in blended finance repayable loans in Ghana via Opportunity International Canada, including loans to 4,080 women smallholder farmers and 28 agri-enterprises, 35% of which were women-led. This support strengthened institutional capacity for climate-resilient farming, storage and processing, and the use of risk-sharing tools such as crop insurance and weather alerts. In Senegal, the department implemented an innovative financing approach that identified practical ways to direct more financial transfers toward SMEs, supporting inclusive growth and strengthening economic ties between Canada and Senegal
- engaged diverse communities, including youth, through the Inspiring Action for Global Citizenship program, to increase understanding of international assistance, with 70% of participants reporting they had taken informed action on global issues. Through the Technical Assistance Partnership Program, the department increased awareness of Canada's role in international cooperation, generating more than 1.08 million online views and interactions, while mobilizing Canadian expertise to deliver 40 technical assistance initiatives to more than 35 national government institutions, strengthening public sector capacity and advancing policy and institutional reforms. As part of its Public Engagement Results Framework, GAC also developed new tools to improve public engagement tracking, reporting, and accountability, supporting enhanced public participation in international assistance

Resources required to achieve results

Table 15 provides a summary of the planned and actual spending and FTEs required to achieve results.

Table 15: Snapshot of resources required for development, peace and security programming

Resource	Planned	Actual
Spending	$4,979,923,384	$5,829,958,974
FTEs	1,201	1,155

The Finances section of the Infographic for GAC on GC Infobase and the People section of the Infographic for GAC on GC Infobase provide complete financial and human resources information related to its program inventory.

Related government priorities

This section highlights government priorities that are being addressed through this core responsibility.

Gender-based Analysis Plus

Integrating GBA Plus into the delivery of international assistance programming, including support for women's rights organizations and women's networks, fosters inclusive results for Canadians in countries and regions where Canada engages. GAC applies GBA Plus through a gender equality and intersectional analysis across funding and project processes to promote inclusive decision

making and results. In the area of peace and security, for example, the department has promoted GBA Plus among its partners, many of whom in turn have implemented formal internal policies related to gender equality and violence against women, such as a code of conduct on sexual exploitation and abuse, gender parity strategies in human resources, improvement of physical spaces, and gender-sensitive equipment provision (related to peacekeeping).

For more information, please refer to the GBA Plus supplementary information tables, by program and core responsibility.

UN 2030 Agenda for Sustainable Development and the UN Sustainable Development Goals

Information on GAC's contributions to Canada's Federal Implementation Plan for the 2030 Agenda and the Federal Sustainable Development Strategy can be found in the Departmental Sustainable Development Strategy.

Program inventory

Development, peace and security programming is supported by the following programs:

- Development, Humanitarian, and Peace and Security Programming

Additional information related to the program inventory for development, peace and security programming is available in the Results section for GAC on GC InfoBase.

Core responsibility 4: Help for Canadians abroad

In this section

- Description
- Quality of life impacts
- Progress on results
- Details on results
- Resources required to achieve results
- Related government priorities
- Program inventory

Description

GAC provides timely and appropriate consular services for Canadians abroad, contributing to their safety and security.

Quality of life impacts

This core responsibility contributes to the "peace and security," "Canada's place in the world" and "confidence in access to fair and equal justice (civil and criminal)" indicators in the "good governance" domain of the Quality of Life Framework for Canada.

Progress on results

This section details the department's performance against its targets for each departmental result under core responsibility 4: Help for Canadians abroad.

Table 16 shows the target, date to achieve the target and actual result for each indicator under "Canadians have timely access to information and services that keeps them safer abroad" in the last three fiscal years.

Table 16: Canadians have timely access to information and services that keeps them safer abroad.

Departmental result indicator	Target	Date to achieve target	Actual result
Number of Canadians who use the department's travel outreach products, including digital initiatives	5% increase in annual unique page views of Travel.gc.ca 2% increase in social media followers	March 31, 2026	2023–24: 56% decrease in annual visits (28,689,181); 4.40% increase in social media followers (691,358) 2024–25: 4.42% decrease in annual visits (27,419,334); 11.23% increase in social media followers (769,017) 2025–26: 2.15% increase in annual visits (28,009,981); 17.52% increase in social media followers (903,747)[7]
Percentage of consular cases actioned within the established service standards	90%	March 31, 2026	2023–24: 96% initial response within 1 business day for consular cases; 97% within 1 month of detention; 95% within 1 month of sentencing; 95% within 3 months after transfer; 94% annually 2024–25: 96% initial response within 1 business day for consular cases; 98% within 1 month of detention; 95% within 1 month of sentencing; 98% within 3 months after transfer; 89% annually

[7] The target was not met due to improved accuracy of calculating website visits, including removing bot visits. On a comparable basis, visits are estimated to have increased by more than the target.

Departmental result indicator	Target	Date to achieve target	Actual result
			2025–26: 96% initial response within 1 business day for consular cases; 95% within 1 month of detention; 92% within 1 month of sentencing; 97% within 3 months after transfer; 97% annually
Number of Canadians who have been assisted through the 24/7 Emergency Watch and Response Centre	n/a	n/a	2023–24: 84,455 calls handled; 123,654 emails handled; 19,515 live chats; 14,695 other communications (SMS, WhatsApp, Telegram, Signal); 2,417 Cases managed 2024–25: 92,518 calls handled; 107,053 emails handled; 19,668 live chats; 13,359 other communications (SMS, WhatsApp); 2,153 cases managed 2025–26: 82,186 calls handled; 174,905 emails handled; 17,893 live chats; 14,270 other communications (SMS, WhatsApp, Signal); 1,718 cases opened
Number of employees trained to respond to a crisis	1,000	March 31, 2026	2023–24: 2,096 employees trained; 60 exercises completed 2024–25: 1,306 employees trained; 62 exercises completed 2025–26: 1,469 employees trained; 56 exercises completed

Table 17 shows the target, date to achieve the target and actual result for each indicator under "Canadians abroad receive timely and appropriate government services" in the last three fiscal years.

Table 17: Canadians abroad receive timely and appropriate government services.

Departmental result indicator	Target	Date to achieve target	Actual result
Percentage of Canadian clients who expressed satisfaction with the service(s) received	90%	March 31, 2026	2023–24: 93% 2024–25: 95% 2025–26: 94%
Percentage of services that met the established service standards	90%	March 31, 2026	2023-24: Passports Regular: 95% Temporary: 99% Emergency: 99% Citizenship: N/A Specialized services Private financial services: 93% Notarial services: 100% 2024-25: Passports Regular: 92% Temporary: 99% Emergency: 99% Citizenship: N/A Specialized services Private financial services: 96% Notarial services: 100% 2025-26: Passports Regular: 96.5% Temporary: 99.7% Emergency: 99.5% Citizenship: N/A Specialized services Private financial services: 92% Notarial services: 100%

The Results section of the Infographic for GAC on GC Infobase provides additional information on results and performance related to its program inventory.

Details on results

The following section describes the results for help for Canadians abroad in 2025–26 compared with the planned results set out in GAC's departmental plan for the year.

Canadians have timely access to information and services that keep them safer abroad

Results achieved

GAC:

- efficiently mobilized personnel with consular and crisis-management expertise through the rapid activation of the Headquarters Emergency Response Team, sustained 24/7 surge operations with up to 50 responders per shift, deployed Standing Rapid Deployment Team members to missions and expanded training and simulation exercises for staff members. These capabilities enabled GAC to respond to complex crises, including Hurricane Melissa, the Cuba fuel shortage and a 40-day Middle East response—which involved handling more than 15,000 emergency inquiries from Canadians and supporting the departure of over 1,300 Canadians—as well as cartel-related violence in Mexico, where coordination with airlines and partners facilitated the return of more than 26,000 airline clients
- enhanced cooperation with like-minded partners, including the European External Action Service, France, Japan and the Five Eyes, enabling reciprocal assistance during the Middle East crisis. Canada supported nationals from more than 15 partner countries, received transport offers and border support in return, and coordinated joint bus operations with Australia out of Kuwait
- provided information, advice, consular services and emergency assistance to Canadians before and during travel through travel.gc.ca and the 24/7 Emergency Watch and Response Centre. Travel information and advice were updated through 2,472 Travel Advice and Advisories and targeted crisis communications, including 24 media updates and 125 multilingual social media posts during the Middle East emergency. Canadians relied extensively on these tools, generating more than 27 million visits to travel.gc.ca and 131,568 visits to a dedicated Middle East emergency web page
- responded to more than 289,000 inquiries through email, telephone, text and social media via the Emergency Watch and Response Centre, an increase of 24.3% over the previous year that reflected growing demand for reliable travel information and consular assistance in an increasingly unpredictable and insecure global environment. GAC also issued 525 messages through the Registration of Canadians Abroad service, while the number of registrants increased from 452,160 to 574,338, partly due to the numerous consular emergencies in destinations frequented or inhabited by Canadian citizens and permanent residents
- aligned online Travel Advice and Advisories webpages with the Government of Canada's Guidance on Implementing the Standard on Web Accessibility, including by introducing colour-coded risk-level maps across all 230 destination pages to help Canadians better understand and visualize travel risks. GAC also updated and expanded travel.gc.ca content using clearer, user-focused information, including new pages on mental health while travelling and cruise travel health and safety, as well as updated guidance for senior travellers and on cybersecurity and mass gatherings, making travel information easier to find, understand and use

- mobilized eight new state partners, coordinated the efforts of like-minded countries, and launched and operationalized the June 2025 independent panel report at the OAS and the UN, deepening support for the Initiative Against Arbitrary Detention in State-to-State Relations. Canada also established an expert working group on international law, which met 12 times to strengthen international norms aimed at deterring arbitrary detention

Canadians abroad receive timely and appropriate government services

Results achieved

GAC:

- delivered nearly 262,400 passports and routine services and managed more than 7,600 urgent consular cases, including cases involving 800 children, 1,180 families and individuals with medical needs, 285 assault victims, and more than 1,985 Canadians who were arrested or detained, providing high-quality consular and emergency management services to Canadians working, studying, volunteering or travelling abroad, including those in potentially vulnerable situations such as women, children, and members of Indigenous and 2SLGBTQI+ communities. GAC also provided specialized support in more than 60 complex, high-risk cases and helped ensure the safe return to Canada of highly vulnerable individuals. In addition, the department expanded regional passport processing so that more offices abroad could handle applications efficiently, reducing delays and providing faster, more consistent service for Canadians worldwide
- introduced a peer consultation program and enhanced training to help frontline staff members manage complex and high-stress situations, supporting a more accountable and resilient consular program across the network at Headquarters and abroad and strengthening employee resources for the delivery of client-focused consular services. GAC also strengthened collaboration with international partners, including the Five Eyes and the EU, to improve crisis response and share best practices. In addition, the department ensured Canadians could access consular assistance even where Canada has a limited presence by extending its reach through honorary consuls, as well as consular-sharing agreement with Australia covering 40 locations worldwide, and by protecting power arrangements with Italy in Iran, Romania in Syria, Sweden in North Korea, and the United Kingdom in Venezuela
- expanded the Client Contact Centre in Washington, D.C., to serve Canadians in the United States and the English-speaking Caribbean, improving access to timely support for consular, passport and citizenship inquiries. Investments in modern systems, including migration of the department's case management platform to the cloud, strengthened consular case management capacity in Canada and across the mission network by improving reliability, coordination and access to consular services for Canadians

Resources required to achieve results

Table 18 provides a summary of the planned and actual spending and FTEs required to achieve results.

Table 18: Snapshot of resources required for help for Canadians abroad

Resource	Planned	Actual
Spending	$91,259,259	$86,530,898
FTEs	489	557

The Finances section of the Infographic for GAC on GC Infobase and the People section of the Infographic for GAC on GC Infobase provide complete financial and human resources information related to its program inventory.

Related government priorities

This section highlights government priorities that are being addressed through this core responsibility.

Gender-based Analysis Plus

In the context of modernization, the consular program is working to strengthen data collection and include GBA Plus considerations in service design and delivery to better support the needs of Canadians in Canada and abroad. This includes maintaining clear alternative service channels, such as phone, email, and in-person appointments, to help ensure equitable access to consular services for all clients.

For more information, please refer to the GBA Plus supplementary information tables, by program and core responsibility.

UN 2030 Agenda for Sustainable Development and the UN Sustainable Development Goals

Information on GAC's contributions to Canada's Federal Implementation Plan for the 2030 Agenda and the Federal Sustainable Development Strategy can be found in the Departmental Sustainable Development Strategy.

Program inventory

Help for Canadians abroad is supported by the following program:

- Emergency Management, Consular Assistance and Services to Canadians Abroad

Additional information related to the program inventory for help for Canadians abroad is available in the Results section for GAC on GC InfoBase.

Core responsibility 5: Support for Canada's presence abroad

In this section

- Description
- Quality of life impacts
- Progress on results
- Details on results
- Resources required to achieve results
- Related government priorities
- Program inventory

Description

GAC manages and delivers resources, infrastructure and services enabling Canada's presence abroad, including at embassies, high commissions, and consulates.

Quality of life impacts

This core responsibility contributes to the "peace and security" and "Canada's place in the world" indicators in the "good governance" domain of the Quality of Life Framework for Canada.

Progress on results

This section details the department's performance against its targets for each departmental result under core responsibility 5: support for Canada's presence abroad.

Table 19 shows the target, date to achieve the target and actual result for each indicator under "Sound management and delivery of resources, infrastructure and services enables Canada's presence abroad" in the last three fiscal years.

Table 19: Sound management and delivery of resources, infrastructure and services enables Canada's presence abroad.

Departmental result indicator	Target	Date to achieve target	Actual result
Percentage of partner organizations, indicating the	75%	March 31, 2026	2023–24: 73% 2024–25: 67% 2025–26: 69%[8]

[8] The target was not met due to ongoing impacts of survey methodology changes, including equal weighting of respondents and the addition of a neutral response option, which were introduced after the 2025-26 targets were already established.

Departmental result indicator	Target	Date to achieve target	Actual result
resources, infrastructure, and services provided abroad met their needs			
Percentage of the replacement value of the department's real property portfolio spent on repairs, maintenance, and recapitalization	2%	March 31, 2026	2023–24: 1% 2024–25: 1.6% 2025–26: 2%
Percentage of Crown-owned properties abroad that were rated in good and fair condition based on the condition categories in the Directory of Federal Real Property	85%	March 31, 2026	2023–24: 82% 2024–25: 58% 2025–26: 50%[9]

Table 20 shows the target, date to achieve the target and actual result for each indicator under "Personnel are safe, missions are more secure and government and partner assets and information are protected" in the last three fiscal years.

Table 20: Personnel are safe, missions are more secure and government and partner assets and information are protected.

Departmental result indicator	Target	Date to achieve target	Actual result
Proportion of security risk mitigation measures that address the priority risks identified in the Departmental Security Plan that are implemented	75%	March 31, 2026	2023–24: 69% 2024–25: 75% 2025–26: 76%

The Results section of the Infographic for GAC on GC Infobase provides additional information on results and performance related to its program inventory.

Details on results

The following section describes the results for support for Canada's presence abroad in 2025–26 compared with the planned results set out in GAC's departmental plan for the year.

[9] The target was not met because property budgets remained largely stable despite portfolio growth and rising construction costs, resulting in deferred maintenance and recapitalization activities, as well as a gradual transition to a more robust, evidence-based building condition assessment approach.

Sound management and delivery of resources, infrastructure and services enables Canada's presence abroad

Results achieved

GAC:

- updated and harmonized medical and life benefits for locally engaged staff members in 14 countries across Central America, Asia and other regions, including by implementing a Central America Life and Medical regional plan in eight countries, as part of ongoing efforts to modernize benefits and strengthen Canada's competitiveness as an employer of choice for skilled staff around the world
- expanded mentorship, coaching and targeted training to improve the skills, competencies and agility of staff members supporting Canada's presence abroad while increasing the use of temporary deployments to maintain continuity of operations during periods of heightened demand and crisis response as part of implementing the 2025 to 2030 Management Consular Officers Workforce Strategy to recruit, retain and develop a diverse workforce capable of operating Canada's mission network amid global challenges
- implemented a renewed suite of Foreign Service Directives that simplified administration, increased flexibility to respond to crises and relocation situations and improved consistency in decision making, thereby strengthening support for employees and families posted abroad and helping ensure the safe and effective staffing and operation of missions in complex and rapidly changing environments in service of Canadians and Canada's interests abroad
- rolled out the Virtual Mission Model to more than 80% of missions and migrated a core consular case and emergency management system to a cloud platform, modernizing digital systems and tools while strengthening mission network connectivity and the functionality, reliability and resilience of operations abroad, particularly during crises
- deployed a secure, modern collaboration and information management platform that provided mission staff members with a centralized environment to access and share critical information, enabling faster and more coordinated service delivery and support for Canadians overseas. The department also conducted security assessments of human resources pay solutions for locally engaged staff members at missions in line with privacy and data residency laws, improving the delivery of human resources, security and information management services
- enhanced access to and integration of enterprise data across financial, human resources and operational systems, including the use of logistics data to improve warehousing and shipping operations, improving the quality, availability and reliability of information for evidence-based planning and decision making and enabling better alignment of Canada's mission network with evolving foreign policy, trade and operational priorities. GAC also strengthened the governance process for the review of representation abroad to better align representation levels with Canada's evolving and increasingly complex interests

- launched the Human Resources Digitalization initiative, a user-centric human resource service delivery model that supports a faster, more seamless employee experience by improving the efficiency and reliability of human resource processes through workflow automation, structured data management and digital service delivery
- enhanced the efficiency of human resources support services at missions by developing a new organizational charting tool integrating locally engaged and Canada-based staff members' human resources data to streamline planning and reporting. The department also launched a Comprehensive Expenditure Review chatbot to improve access to workforce adjustment information and streamline the delivery of human resources policy guidance for Canada-based staff members at missions
- advanced its 2025 to 2027 Learning Development Plan by delivering targeted training in leadership, digital, policy and mission-critical competencies, supporting employee development and operational effectiveness at Headquarters and missions abroad while refocusing its curriculum to address economic learning needs, modernizing learning through AI innovations, strengthening foreign language capacity and centralizing official languages training
- completed 27 energy, water and waste audits, conducted three climate risk and vulnerability assessments and achieved or renewed nine green building and sustainability certifications at missions abroad. The department also implemented targeted energy-efficiency, renewable-energy and waste-diversion projects under GAC's Sustainable Development Strategic Framework for Canada's Missions, further reducing its environmental footprint, strengthening asset resilience and improving the energy efficiency of operations abroad
- partnered with Canadian security and law-enforcement counterparts to assess and pilot lower-carbon construction materials and techniques for security-related infrastructure projects. The department also integrated micro-grid and solar energy solutions across its mission network and developed a greening strategy for replacing its gasoline vehicle fleet, advancing green procurement and strengthening energy resilience in operations abroad

Personnel are safe, missions are more secure and government and partner assets and information are protected

Results achieved

GAC:

- endorsed new strategic priorities to modernize and strengthen access to health care and related support for employees abroad, including improved medical evacuation pathways, access to urgent care, travel health preparedness and medical evaluations, laying the foundation for more consistent and risk-informed health support at missions. The department also expanded pre-posting awareness sessions for staff members assigned to high-risk and hardship environments, as well as their dependents, and continued to advocate on their behalf to address individual and systemic health benefit concerns

- supported the secure migration of sensitive systems to new government data centres managed by Shared Services Canada and reviewed and updated network security, including by completing cyber security inspections at 15 missions and through 13 country-specific cyber threat assessments, helping ensure the integrity of classified networks and strengthening missions' ability to identify and respond to vulnerabilities
- strengthened the department's ability to detect and respond to cyber threats, reducing incident response times by 39% from the previous year. GAC also updated its mandatory cyber security training to improve employees' ability to recognize and respond to cyber risks, conducted targeted phishing simulations to increase awareness of real-world attack tactics, and enhanced mechanisms supporting the labelling and transfer of sensitive information, thereby modernizing cyber defence capabilities and strengthening resilience against cyber security threats to Canada's people, information and infrastructure abroad
- embedded cyber security risk management into key digital modernization initiatives to reduce threats, resulting in 65 new or modernized digital systems being approved for operational use, as part of the continued implementation of GAC's three-year Departmental Security Investment Plan to strengthen the governance and prioritization of security investments against identified vulnerabilities
- installed 20 mission video management systems, completed 37 closed-circuit television maintenance projects, upgraded 20 electronic security systems and 10 secure radio networks and delivered eight armoured vehicles, 27 satellite tracking devices and 19 X-ray units to strengthen the safety and readiness of mission staff members and improve access control in high-risk environments. The department also introduced the Mission-Led Project Management Framework, which enabled missions to independently complete 45 security projects, accelerating improvements in challenging operating environments and advancing the 10-year duty of care initiative through significant reductions in physical security risks and enhanced protection and operational resilience.

Resources required to achieve results

Table 21 provides a summary of the planned and actual spending and FTEs required to achieve results.

Table 21: Snapshot of resources required for support for Canada's presence abroad

Resource	Planned	Actual
Spending	$1,401,936,266	$1,503,925,917
FTEs	4,719	4,800

The Finances section of the Infographic for GAC on GC Infobase and the People section of the Infographic for GAC on GC Infobase provide complete financial and human resources information related to its program inventory.

Related government priorities

This section highlights government priorities that are being addressed through this core responsibility.

Gender-based Analysis Plus

A GBA Plus lens is applied to guide how reception spaces at the ambassador's official residences and embassy are designed and furnished to ensure equity and represent Canada's diversity to visitors and employees. Through initiatives such as the Visual Art Collection program, these spaces help reflect Canada's diverse population and values, strengthening the way Canada is represented internationally.

For more information, please refer to the GBA Plus supplementary information tables by program and core responsibility.

UN 2030 Agenda for Sustainable Development and the UN Sustainable Development Goals

Information on GAC's contributions to Canada's Federal Implementation Plan for the 2030 Agenda and the Federal Sustainable Development Strategy can be found in the Departmental Sustainable Development Strategy.

Program inventory

Support for Canada's presence abroad is supported by the following programs:

- International Platform
- People at Missions

Additional information related to the program inventory for support for Canada's presence abroad is available in the Results section for GAC on GC InfoBase.

Internal services

In this section

- Description
- Progress on results
- Resources required to achieve results
- Key risks in 2025-26
- Risk and compliance process
- Artificial intelligence
- Contracts awarded to Indigenous businesses

Description

Internal services are the activities and resources that support a department in meeting its corporate obligations and delivering its programs. The 10 categories of internal services are as follows:

- acquisition management services
- communications services
- financial management services
- human resources management services
- information management services
- information technology services
- legal services
- material management services
- management and oversight services
- real property management services

Progress on results

This section presents details on how the department performed to achieve results and meet targets for internal services.

In 2025–26, tangible results were achieved across all five pillars of the Transformation Implementation Plan through the central role played by internal services in advancing GAC's transformation agenda. GAC's commitment to becoming a more agile, inclusive and high-performing organization is reflected in these achievements.

1. **Our organizational culture**: Implementing the second phase of organizational restructuring, which focuses on the consolidation of corporate services; improving organizational agility through better and timely resource reallocation to respond to emerging priorities and pressures; and strengthening knowledge networks across the organization:

- GAC continued to embed the North Star Statement across departmental practices. The department also strengthened governance through full implementation of its renewed corporate model, including the Heads of Mission Council and Staff Advisory Council. The first year of the GAC dissent channel demonstrated the mechanism fulfilling its intended purpose by contributing to a more open and engaged organizational culture.
- The department continued to advance equity, diversity and inclusion through implementation of the Accessibility Action Plan (2023 to 2025) and the Equity, Diversity and Inclusion Action Plan (2024 to 2027). GAC adopted the new Government of Canada Workplace Accessibility Passport to simplify workplace accommodations. The dedicated Reconciliation Unit and the Circle for Reconciliation, with representation from all branches, supported the integration of Indigenous perspectives across business lines.

2. **Our people**: Better empowering heads of mission and strengthening organizational surge capacities.

    - GAC established the Career Support Unit to support employees in their career journeys and assist managers in supporting their teams. The department launched a new internal platform, Job Connect, to allow employees to easily find and apply for internal opportunities across the department while helping managers quickly recruit new talent.
    - The department sustained its foreign service pool fill rate at high levels (around 95%)

3. **Our global presence**: Deploying governance and data tools to enable the adjustment of Canada's footprint abroad where and when needed to better align with Canada's interests:

    - The Global Presence Assessment Tool is a composite index providing an evidence-based assessment of the relative importance of countries to Canada's national interests. It supported multiple footprint review exercises across the department and helped inform strategic decisions on the allocation of resources abroad

4. **Our policy**: Amplifying the external outreach and engagement efforts spearheaded by the department's Open Insights Hub, which aims to connect the department's policy development to experts and partners, and improving the department's capacity to lead and sustain whole-of-government responses to complex and protracted geopolitical crises:

    - The Open Insights Hub continued to deepen external engagement and produce cross-stream analysis on issues shaping Canada's strategic priorities. In its second year, the hub delivered 48 policy-oriented events, attracting more than 11,000 attendees and engaging 213 external experts; 4 outreach and engagement trips across Canada involving over 100 academics; 22 strategic analysis reports; and eight publications by visiting scholars and GAC research fellows. The 2025 Open Insights Days, a two-week flagship series of events, convened around 3,500 employees from across the department (twice as many as the 2024 edition) and 302 external guests, including 63 Canadian and international experts across a wide range of disciplines to examine Canada's strategic positioning amid rapidly shifting global dynamics

- The department launched the Complex Crisis Playbook to support and equip teams with practical guidance, tools, and templates to effectively respond to complex, geopolitical crises

5. **Our processes and tools**: Breaking down silos while reducing bureaucratic burdens:

- GAC launched a new tool (Scriba), which streamlined how ministerial and deputy ministerial correspondence and event recommendations are managed. The department also launched a new, integrated grants and contributions platform (Impleo) built with partners for faster, smarter and more trusted program delivery. Implementation of the Sphere information management platform progressed to approximately 75% completion by March 2026
- The department advanced the use of AI and data analytics through the establishment of the AI Strategy and road map. The department has also established the AI Innovation Lab to enable staff members to rapidly and safely test emerging AI tools. The department launched a number of AI chatbots, including a public-facing assistant on the new Trade Commissioner Service website. GAC also participated in the CANChat pilot, led by Shared Services Canada

Resources required to achieve results

Table 22 provides a summary of the planned and actual spending and FTEs required to achieve results.

Table 22: Resources required for internal services for 2025–26

Resource	Planned	Actual
Spending	$420,825,439	$409,091,938
FTEs	1,956	1,975

The Finances section of the Infographic for GAC on GC Infobase and the People section of the Infographic for GAC on GC Infobase provide complete financial and human resources information related to its program inventory.

Key risks in 2025–26

In recent years, the global environment has been marked by a range of significant and unexpected events, creating new and complex challenges for GAC and its missions abroad. These risks are often interconnected and can evolve quickly, making them more difficult to manage. Addressing them requires sustained and coordinated efforts across the department. In response to this dynamic context, GAC has continued to strengthen its approach to risk management, with a focus on clear priorities and timely decision making.

During the 2025–26 reporting period, GAC continued to manage its top strategic risks by using established frameworks, as identified in its 2024 to 2026 Enterprise Risk Profile:

Risk 1: Health, safety, and well-being

- Pressure on the workforce to continuously adapt to change and increased workloads could impede the health, safety or well-being of employees, retention or the strategic goal of being an employer of choice.

Risk 2: Policy, programs, and service delivery

- Limitations in relation to forecasting, anticipating risks, reallocating resources and making trade-off decisions across portfolios, alongside expected cost increases in future years and increasing financial pressures, could impede GAC's ability to effectively deliver on its mandate.

Risk 3: Staffing and retention

- Challenges related to staffing and retention, performance and talent management, and training and development may hinder productivity and performance, as well as GAC's ability to be an equitable and inclusive organization that supports its workforce.

Risk 4: Cyber and digital security and resilience

- An evolving cyber security landscape and the quick adoption of modern digital tools may increase cyber vulnerabilities and impact the department's ability to respond.

Risk 5: Information technology infrastructure

- The department's information technology infrastructure may not be sufficient to support the effective functioning of the Canadian government abroad or at GAC's Headquarters.

Risk 6: Management and security of real property assets

- Current financial pressures and the increasing investments needed to maintain and/or recapitalize GAC's buildings may negatively impact the sustainability of its mission network and impact duty of care obligations.

Building on this foundation, the department is currently developing its 2026 to 2028 Enterprise Risk Profile to better reflect evolving international dynamics and to strengthen alignment with the management of operational risks through the Risk and Compliance Process. This will support a more coordinated, nimble, practical, and effective approach to identifying, monitoring, and mitigating risks across the department.

Risk and compliance process

The risk and compliance process is a self-assessment designed to help deputy heads verify that they have controls and practices in place to meet their accountabilities under legislation and Treasury Board of Canada Secretariat policy and to effectively manage risks in their organizations.

In 2025–26, GAC completed the process' self-assessments.

Compliance results indicate that GAC demonstrated a strong level of maturity across several key areas, including financial management, grants and contributions, procurement, components of real property, parts of security, and technology. Financial governance stood out with a very high

maturity rating, reflecting strong oversight, effective stewardship and the integration of financial management into departmental decision making processes. Procurement also demonstrated a high degree of maturity across all areas of assessment, which highlights a well-established, consistent and reliable function that effectively supports operational needs. Security demonstrated solid overall performance, supported by strong governance practices and effective incident response processes.

Elements for improvement were identified to further strengthen management practices, including the following: completing the departmental data inventory to support operations, service delivery and decision making; improving the timeliness of performance agreements and compliance with mandatory training; conducting analysis to establish updated reinvestment rates and realistic asset condition targets to support sustainable asset management; updating the departmental security manual and increasing participation in security and cybersecurity training; and, identifying risk factors that contribute to workplace harassment, violence and discrimination.

Risk results indicate that several areas currently exhibit low residual risk, notably financial management, performance management, and certain components of real property management. Conversely, residual risk remains high in key areas, including data, service delivery, technology, and components of real property management. Mitigation measures are currently being implemented to address these high-risk areas and to further reduce residual risk over time.

Artificial intelligence

In 2025–26, GAC advanced the responsible use of AI to increase productivity, improve service delivery and support its mandate. The department focused on deploying selected AI-enabled solutions, engaging employees to identify practical opportunities for AI to support their work and laying the governance and data foundations required to realize the full potential of AI.

To increase productivity, GAC tested and prepared AI-enabled tools to support high-volume knowledge work across the organization, including drafting, synthesis, translation support, document analysis and research. This included work through the AI Innovation Lab on AI-enabled briefing products and reviewer-support tools intended to reduce manual research and drafting time, lower revision cycles and allow employees to focus more effort on strategic analysis, policy development and decision support. Their value and impact were assessed through adoption indicators, user feedback, expected reductions in manual effort, and planned productivity measures for AI-enabled briefing workflows.

To improve service delivery, GAC deployed the public-facing AI-powered Eva virtual assistant for the Trade Commissioner Service, in February 2026. Eva helps Canadian businesses access answers to frequently asked questions, information on available services, and guidance relevant to operating in foreign markets. This program-specific use improves client access to Trade Commissioner Service information and helps Canadian businesses navigate services more efficiently. GAC also advanced AI and automation features through the Grants and Contributions Transformation Initiative and new Impleo platform, including enhanced automation; improved data collection, results analysis and aggregation; enhanced assessments; a partner portal for funding

opportunities; and pilots aimed at reducing manual data entry, supporting project team leads and improving data quality. These efforts supported more efficient program delivery, stronger risk and results management and improved service to clients and partners. They also contributed to mandate delivery by strengthening GAC's ability to support Canadian businesses and manage grants-and-contributions programming. Value and impact were assessed through service-efficiency indicators, data-quality improvements, reduced manual effort, and feedback from users and program areas.

Beyond productivity and service delivery, GAC also advanced AI use cases that supported international policy, operations and corporate decision making. These included AI-enabled search, synthesis, analysis, virtual-assistant and workflow tools designed to help employees access trusted information, generate insights and support timely advice and decision making. While some initiatives were linked to specific business lines, others were intended to support multiple areas of the department. These initiatives also contributed to productivity and service delivery by improving access to information, supporting analysis and reducing manual work. Their value was assessed through alignment with departmental priorities, governance review, adoption, user feedback, risk management and expected operational benefits.

To prepare its workforce and organization for broader AI adoption, GAC strengthened the enterprise data, information-management, technical, security and workforce foundations needed to scale AI effectively. The department implemented secure, scalable cloud environments for AI workloads and explored how AI could support its information management modernization project, Sphere, by enhancing secure collaboration, knowledge discovery and digital ways of working. It also continued work on data governance, including a draft data directive and accompanying plain-language guide, a draft data sharing directive, standardized data-sharing templates, and a registry for data and information-sharing agreements. GAC published its Directive on the Use of AI at GAC and Policy on the Responsible Use of AI at GAC, establishing a formal foundation for governed and value-driven AI adoption. The department also supported employee awareness and change management through AI Talks, the AI Gateway, the AI Champions Network and hackathon-style learning activities. Together, these efforts helped build the governance, data, security, information-management and workforce conditions needed to scale AI effectively across the department.

Contracts awarded to Indigenous businesses

Government of Canada departments are required to award at least 5% of the total value of contracts to Indigenous businesses every year.

As shown in Table 23, GAC awarded 4.25% of the total value of all contracts to Indigenous businesses for the fiscal year.

Table 23: Total value of contracts awarded to Indigenous businesses

Contracting performance indicator	2025-26 result
Total value of contracts awarded to Indigenous businesses (A)	$14,596,963.85

Contracting performance indicator	2025-26 result
Total value of contracts awarded to Indigenous and non-Indigenous businesses (B)	$659,488,442.82
Value of exceptions approved by deputy head (C)	$315,670,587.63
Proportion of contracts awarded to Indigenous businesses [A / (B−C) × 100]	4.25%

Notes

For the purposes of the minimum 5% target, Indigenous Services Canada defines “Indigenous businesses” as:

- businesses owned and operated by Elders, band and tribal councils
- businesses registered in the Government of Canada’s Indigenous Business Directory
- registered on a modern treaty beneficiary business list

A “contract” is a binding agreement for the procurement of a good, service or construction and does not include real property leases. It includes contract amendments and contracts entered into by means of acquisition cards of more than $10,000.

In its 2026–27 Departmental Plan, GAC estimated that it would award 5% of the total value of its contracts to Indigenous businesses by the end of 2025–26. While the value of contracts awarded to Indigenous owned and led businesses increased from $14.4 million in fiscal year 2024–25 to $14.6 million in fiscal year 2025–26, the Indigenous procurement rate decreased from 5.06% to 4.25%. This result was below the Government of Canada’s 5% target for fiscal year 2025–26. This was primarily because the value of eligible domestic procurement increased at a significantly higher rate, driven primarily by significant growth in expenditures for architectural services, which substantially increased GAC’s eligible domestic procurement base. In addition, several high-value expenditure categories that emerged among the department's largest areas of spending in 2025–26 demonstrated limited or no Indigenous participation.

To promote the importance of setting aside procurement requirements for Indigenous businesses, GAC developed an information sheet on Indigenous considerations in procurement. This information sheet supported clients and procurement officers in promoting the Indigenous set-aside and applying it effectively in the procurement process. The importance of meeting or exceeding the 5% target of the total value of the department’s contracts awarded to Indigenous businesses was also communicated and promoted via internal departmental messages.

Fund center managers were encouraged to consider allocating 5% of their fiscal procurement budget toward procurement for Indigenous businesses as well as to purchase all office supplies from an Indigenous business standing offer. Business Owners and Project Authority were asked to work with procurement officers to voluntarily set aside certain requirements for goods and services for Indigenous business competition under the Procurement Strategy for Indigenous Businesses and identify Indigenous business capacity by using the Indigenous Business Directory.

GAC will continue to engage procurement officers and business owners to identify additional opportunities for Indigenous procurement, with the goal of meeting or exceeding the Government of Canada's 5% target next fiscal year.

Spending and human resources

In this section

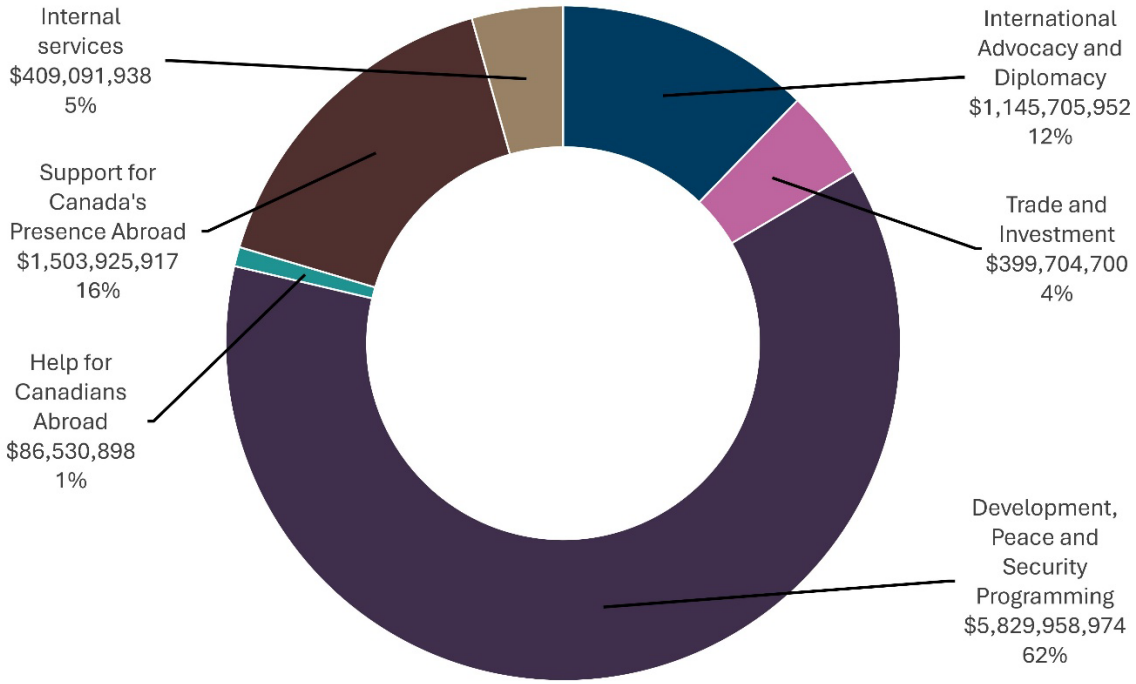
- Spending
- Funding
- Financial statement highlights
- Human resources

Spending

This section presents an overview of the department's actual and planned expenditures from 2023–24 to 2028–29.

Figure 1 shows how much the department spent in 2025–26 to carry out its core responsibilities and internal services.

Figure 1: Actual spending by core responsibility in 2025–26



Text version of Figure 1

Core responsibilities and internal services	2025-26 actual spending	Percentage
International advocacy and diplomacy	$1,145,705,952	12%
Trade and investment	$39,704,700	4%
Development, peace and security programming	$5,829,958,974	62%

Core responsibilities and internal services	2025-26 actual spending	Percentage
Help for Canadians abroad	$86,530,898	1%
Support for Canada's presence abroad	$1,503,925,917	16%
Subtotal	**$8,965,826,441**	**95%**
Internal services	$409,091,938	5%
Total	**$9,374,918,379**	**100%**

Analysis of actual spending by core responsibility

In 2025-26, GAC spent a total of $9.37 billion, most of which was directed toward reducing poverty, increasing opportunities for people around the world, alleviating suffering in humanitarian crises and fostering peace and security, and in so doing, advanced the Sustainable Development Goals. Further significant financial resources were directed toward managing and delivering resources, infrastructure and services enabling Canada's presence abroad, including at embassies, high commissions and consulates.

Budgetary performance summary

Table 24 shows the money that GAC spent in each of the past three years on its core responsibilities and on internal services.

Table 24: Actual three-year spending on core responsibilities and internal services (dollars)

Core responsibilities and internal services	2025-26 Main Estimates	2025-26 total authorities available for use	Actual spending over three years (authorities used)
International advocacy and diplomacy	1,167,720,957	1,295,171,661	• 2023–24: 1,006,668,770 • 2024–25: 1,076,218,617 • 2025–26: 1,145,705,952
Trade and investment	375,424,770	429,014,192	• 2023–24: 380,255,841 • 2024–25: 377,020,446 • 2025–26: 399,704,700
Development, peace and security programming	4,979,923,384	6,040,600,651	• 2023–24: 5,368,772,391 • 2024–25: 5,765,194,457 • 2025–26: 5,829,958,974
Help for Canadians abroad	91,259,259	110,118,917	• 2023–24: 85,977,299 • 2024–25: 115,256,540 • 2025–26: 86,530,898
Support for Canada's presence abroad	1,401,936,266	1,569,083,469	• 2023–24: 1,229,035,508 • 2024–25: 1,327,570,601 • 2025–26: 1,503,925,917
Subtotal	**8,016,264,636**	**9,443,988,890**	• **2023–24: 8,070,709,809** • **2024–25: 8,661,260,661** • **2025–26: 8,965,826,441**

Core responsibilities and internal services	2025-26 Main Estimates	2025-26 total authorities available for use	Actual spending over three years (authorities used)
Internal services	420,825,439	476,945,619	• 2023–24: 387,369,490 • 2024–25: 382,830,082 • 2025–26: 409,091,938
Total	**8,437,090,075**	**9,920,934,509**	• **2023–24: 8,458,079,299** • **2024–25: 9,044,090,743** • **2025–26: 9,374,918,379**

Analysis of the past three years of spending

From 2023–24 to 2025–26, GAC's spending increased by $916.8 million (11%).

This increase includes the implementation of Canada's 2021 to 2026 international climate finance commitment, which aims to help developing countries achieve cleaner economic growth, transition to more sustainable agriculture and food systems and build climate-resilient economies that protect nature.

The increase also includes additional international humanitarian assistance funding, which helped Canada respond to growing humanitarian needs by providing emergency cash or food assistance, health care (including sexual and reproductive health services), protection services for people at risk of gender-based violence and access to safe water, sanitation and hygiene.

The Finances section of the Infographic for GAC on GC Infobase provides more financial information from previous years.

Planned spending for next three years

Table 25 shows GAC's planned spending for each of the next three years on its core responsibilities and on internal services. GAC's Departmental Results Framework was revised in 2026-27, including moving from five core responsibilities to two core responsibilities as reflected in tables 25 and 30.

Table 25: Planned three-year spending on core responsibilities and internal services (dollars)

Core responsibilities and internal services	2026–27 planned spending	2027–28 planned spending	2028–29 planned spending
Advancing Canada's interests and addressing global challenges	5,278,584,983	5,120,931,169	4,868,466,221
Assisting Canadians abroad and supporting Canada's overseas presence	1,527,952,573	1,437,681,711	1,316,828,889
Subtotal	**6,806,537,556**	**6,558,612,880**	**6,185,295,110**
Internal services	417,583,266	404,014,33	370,005,105
Total	**7,224,120,822**	**6,962,627,215**	**6,555,300,215**

Analysis of the next three years of planned spending

From 2026–27 to 2028–29, GAC's planned spending is projected to decrease by $669 million (-9%). This decline is primarily attributable to reduced funding resulting from the Comprehensive Expenditure Review, including reductions to the duty of care initiative aimed at protecting personnel at Canadian missions abroad through infrastructure improvements, enhanced mission readiness and strengthened information security. The decline also reflects a decrease in reinvestment of revenues from the sale or transfer of real property.

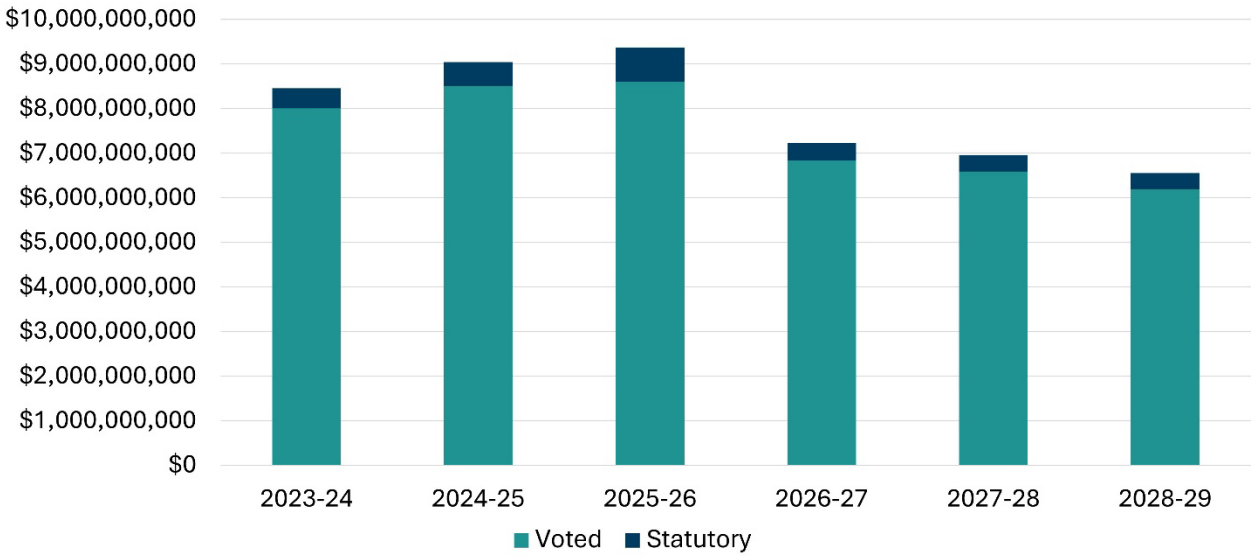
The Finances section of the Infographic for GAC on GC Infobase provides more detailed financial information related to future years.

Funding

This section provides an overview of the department's voted and statutory funding for its core responsibilities and for internal services.

Graph 1 summarizes the department's approved voted and statutory funding from 2023-24 to 2028-29.

Graph 1: Approved funding (statutory and voted) over a six-year period



Text version of Graph 1:

Fiscal year	Statutory	Voted	Total
2023–24	$452,472,431	$8,005,606,868	$8,458,079,299
2024–25	$536,576,435	$8,507,514,308	$9,044,090,743
2025–26	$779,014,974	$8,595,903,405	$9,374,918,379
2026–27	$389,538,945	$6,834,581,877	$7,224,120,822
2027–28	$373,519,058	$6,589,108,157	$6,962,627,215
2028–29	$359,317,432	$6,195,982,783	$6,555,300,215

Analysis of statutory and voted funding over a six-year period

The graph above illustrates the department's spending trend from 2023–24 to 2028–29, broken down into two spending categories: voted spending, which is approved by Parliament to support program delivery and the department's operations; and statutory spending, which is authorized through legislation.

The increase in actual spending of $916.8 million from 2023–24 to 2025–26 is provided in table 24 above.

GAC's planned spending is projected to decrease by $2.8 billion between 2025–26 actual spending and 2028–29 planned spending. Planned spending for 2026–27, 2027–28 and 2028–29 is based on the 2026–27 Departmental Plan.

The decrease of $2.8 billion includes the planned sunsetting or reductions for the authorities of the following initiatives between 2025–26 and 2028–29:

- sunsetting of funding for some initiatives such as Canada's international climate finance commitment; additional international humanitarian assistance priorities (temporary top-up); Canada's presidency of the 2025 G7 Leaders' Summit; management of the Canada-U.S. softwood lumber file; and Canada's participation at World Expo 2025, in Osaka, Japan
- reductions resulting from Budget 2025 on the Comprehensive Expenditure Review and Budget 2023 on refocusing government spending
- lower spending for some initiatives, including the Peace and Stabilization Operations Program and the implementation of Canada's Indo-Pacific Strategy

These decreases are partially offset by increased spending for:

- the redevelopment of the chancery at the Embassy in Mexico

While authorities were not approved at the time of reporting and are therefore not reflected in the planned spending for 2026–27 to 2028–29, it should be noted that the Government has announced the Trade Diversification Strategy in Budget 2025, additional measures to support the forestry sector through the 2026 Spring Economic Update and the renewal of Canada's international climate finance commitment.

Consult the Public Accounts of Canada for further information on GAC's departmental voted and statutory expenditures.

Financial statement highlights

This section presents GAC's financial statements (unaudited) for the year ended March 31, 2026.

Table 26 summarizes the expenses and revenues for 2025-26, which net to the cost of operations before government funding and transfers.

Table 26: Condensed statement of operations (unaudited) for the year ended March 31, 2026 (dollars)

Financial information	2025–26 actual results	2025–26 planned results	Difference (actual results minus planned)
Total expenses	8,024,492,000	8,189,146,000	(164,654,000)
Total revenues	71,144,000	74,077,000	(2,933,000)
Net cost of operations before government funding and transfers	7,953,348,000	8,115,069,000	(161,721,000)

Analysis of expenses and revenues for 2025–26

The 2025-26 planned results information is provided in GAC's Future-Oriented Statement of Operations and Notes 2025-26. The department's total expenses and revenues were lower than planned results, which is explained by differences resulting from estimates and assumptions used for the preparation of the future-oriented statement of operations compared to actual results.

Table 27 summarizes actual expenses and revenues and shows the net cost of operations before government funding and transfers.

Table 27: Condensed statement of operations (unaudited) for 2024–25 and 2025–26 (dollars)

Financial information	2025–26 actual results	2024–25 actual results	Difference (2025-26 minus 2024-25)
Total expenses	8,024,492,000	8,095,821,000	(71,329,000)
Total revenues	71,144,000	67,755,000	3,389,000
Net cost of operations before government funding and transfers	7,953,348,000	8,028,066,000	(74,718,000)

Analysis of differences in expenses and revenues between 2024–25 and 2025–26

GAC's total expenses decreased by $71 million, or 1%, compared to the prior year. Key drivers of the variance include:

- a decrease of $116 million in grants from the International Development Assistance for Multilateral Programming funding
- a decrease of $15 million in grants from the International Development Assistance for Partnerships with Canadians Programming funding
- an increase of $106 million in salaries and employee benefits due to regular annual salary increases and changes in position steps of Canada-based staff members and regular annual salary increases for locally engaged staff members, which are affected by changes to inflation and foreign exchange
- an increase of $46 million due to a combination of items of lesser value

GAC's total revenues increased by $3 million or 5% compared to the prior year, which is explained by a combination of items of lesser value.

Table 28 provides a brief snapshot of the amounts the department owes or must spend (liabilities) and its available resources (assets), which helps to indicate GAC's ability to carry out programs and services.

Table 28: Condensed statement of financial position (unaudited) as of March 31, 2026 (dollars)

Financial information	Actual fiscal year (2025–26)	Previous fiscal year (2024–25)	Difference (2025–26 minus 2024–25)
Total net liabilities	1,321,940,000	909,557,000	412,383,000
Total net financial assets	947,175,000	678,100,000	269,075,000
Departmental net debt	374,765,000	231,457,000	143,308,000
Total non-financial assets	2,326,664,000	2,052,517,000	274,147,000
Departmental net financial position	1,951,899,000	1,821,060,000	130,839,000

Analysis of department's liabilities and assets since last fiscal year

GAC's total net liabilities increased by $412 million, or 45%, compared to the previous fiscal year. Items contributing to the variance include:

- an increase of $277 million in external accounts payable due to the signature of transfer payment agreements near year-end
- an increase of $125 million in accrued liabilities, which is mainly explained by a new case of $150 million, identified at year-end, for which an adverse outcome is likely
- an increase of $10 million due to a combination of items of lesser value

GAC's total net financial assets increased by $269 million, or 40%, compared to the previous fiscal year. Key drivers include:

- an increase of $308 million in the amount due from the Consolidated Revenue Fund, mainly reflecting an increase in external accounts payable
- a decrease of $39 million in the accounts receivable and advances, mainly due to decreases in advances to missions abroad and cash in transit

GAC's total non-financial assets increased by $274 million, or 13%, compared to the previous fiscal year. Items contributing to the variance include:

- acquisitions totaling $321 million, with the most significant increases being:
    - the retrofit project of the Lester B. Pearson building ($28 million)
    - the retrofit project of the chancery at the High Commission in Sri Lanka ($21 million)
    - grants and contributions transformation software development ($19 million)
    - the retrofit project of the chancery at the Embassy in Australia ($17 million)
    - the retrofit project of the chancery at the Embassy in the Philippines ($9 million)
    - the retrofit project of the chancery at the Embassy in Haiti ($6 million)
    - leasehold improvements completed at the chancery at the Embassy to Lebanon ($9 million)
- an amortization expense of $45 million

- a decrease of $2 million due to disposals and write-offs during the year

Human resources

This section presents an overview of GAC's actual and planned human resources from 2023-24 to 2028-29.

Table 29 shows a summary in FTEs of human resources for GAC's core responsibilities and for its internal services for the previous three fiscal years.

Table 29: Actual human resources for core responsibilities and internal services for the last three years

Core responsibilities and internal services	2023–24 actual FTEs	2024–25 actual FTEs	2025–26 actual FTEs
International advocacy and diplomacy	2,465	2,616	2,769
Trade and investment	2,149	2,127	2,066
Development, peace and security programming	1,243	1,192	1,155
Help for Canadians abroad	547	587	557
Support for Canada's presence abroad	4,771	4,681	4,800
Subtotal	**11,175**	**11,203**	**11,347**
Internal services	1,974	1,982	1,975
Total	**13,149**	**13,185**	**13,322**

Analysis of human resources for the last three years

From 2023-24 to 2025-26, the number of GAC's FTEs increased by 173 (1.3%) in support of department's mandate and priorities.

The increase of FTEs from 2023-24 (13,149 FTEs) to 2025-26 (13,322 FTEs) reflects staffing requirements for new and existing initiatives, partially offset by reductions associated with initiatives that have decreased or are scheduled to sunset.

The increase of FTEs is primarily attributable to initiatives that:

- advance Canada's foreign policy priorities, including Canada's presidency of the 2025 G7 Leaders' Summit and implementation of Canada's Indo-Pacific Strategy
- strengthen diplomatic and consular capabilities
- support the implementation of Canada's Arctic Foreign Policy
- protect Canada's next federal election
- enhance departmental operational effectiveness, including GAC operations and the Grants and Contributions Transformation Initiative.

Table 30 shows the planned FTEs for each of GAC's core responsibilities and for its internal services for the next three years. Human resources for the current fiscal year are forecast based on year to date.

Table 30: Human resources planning summary for core responsibilities and internal services for the next three years

Core responsibilities and internal services	2026–27 planned FTEs	2027–28 planned FTEs	2028–29 planned FTEs
Advancing Canada's interests and addressing global challenges	5,702	5,517	5,394
Assisting Canadians abroad and supporting Canada's overseas presence	4,928	4,745	4,509
Subtotal	**10,630**	**10,262**	**9,903**
Internal services	2,017	1,937	1,857
Total	**12,647**	**12,199**	**11,760**

Analysis of human resources for the next three years

From 2026–27 to 2028–29, GAC's FTEs are projected to decrease by 887 FTEs (7%). This decline is primarily attributable to reduced funding resulting from Budget 2025 measures under the Comprehensive Expenditure Review, the sunsetting of funds supporting the internal reallocation of resources for the Grants and Contributions Transformation Initiative, Defence Export Strategy and UN peace operations and peacebuilding activities.

Supplementary information tables

The following supplementary information tables are available on GAC's website:

- Details on transfer payment programs
- GBA Plus
- Horizontal initiatives
- Responses to Parliamentary committees and external audits

Federal tax expenditures

The tax system can be used to achieve public policy objectives through the application of special measures such as low tax rates, exemptions, deductions, deferrals and credits. The Department of Finance Canada publishes cost estimates and projections for these measures each year in the Report on Federal Tax Expenditures. The report also provides detailed background information on tax expenditures, including descriptions, objectives, historical information and references to related federal spending programs as well as evaluations and GBA Plus of tax expenditures.

Corporate information

Departmental profile

Appropriate ministers: The Honourable Anita Anand, Minister of Foreign Affairs; the Honourable Maninder Sidhu, Minister of International Trade; the Honourable Dominic LeBlanc, President of the King's Privy Council for Canada and Minister responsible for Canada-U.S. Trade, Intergovernmental Affairs, Internal Trade and One Canadian Economy; and the Honourable Randeep Sarai, Secretary of State (International Development).

Institutional heads: Arun Thangaraj, Deputy Minister of Foreign Affairs; Glenn Purves, Deputy Minister of International Trade; and Cindy Termorshuizen, Deputy Minister of International Development.

Ministerial portfolio: GAC and the Trade Commissioner Service. The following federal entities operate at arm's length and report to Parliament through GAC ministers: the Canadian Commercial Corporation, Export Development Canada, the International Development Research Centre and Invest in Canada.

Enabling instrument(s): *Department of Foreign Affairs, Trade and Development Act* (S.C. 2013, c. 33, s. 174)

Year of incorporation or commencement: 1909

Departmental contact information

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TTY: If you are deaf or hard of hearing, or if you have a speech impediment and use a text telephone, you can access the TTY service from 9 am to 5 pm Eastern Time by calling 613-944-9136 (in Canada only)

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Website: http://www.international.gc.ca/

Definitions

appropriation (crédit)

Any authority of Parliament to pay money out of the Consolidated Revenue Fund.

budgetary expenditures (dépenses budgétaires)

Operating and capital expenditures; transfer payments to other levels of government, departments or individuals; and payments to Crown corporations.

core responsibility (responsabilité essentielle)

An enduring function or role of a department. The departmental results listed for a core responsibility reflect the outcomes that the department seeks to influence or achieve.

departmental plan (plan ministériel)

A report that outlines the anticipated activities and expected performance of an appropriated department over a three-year period. Departmental plans are usually tabled in Parliament in spring.

departmental priority (priorité)

A plan, project or activity that a department focuses and reports on during a specific planning period. Priorities represent the most important things to be done or those to be addressed first to help achieve the desired departmental results.

departmental result (résultat ministériel)

A high-level outcome related to the core responsibilities of a department.

departmental result indicator (indicateur de résultat ministériel)

A quantitative or qualitative measure that assesses progress toward a departmental result.

departmental results framework (cadre ministériel des résultats)

A framework that connects the department's core responsibilities to its departmental results and departmental result indicators.

departmental results report (rapport sur les résultats ministériels)

A report outlining a department's accomplishments against the plans, priorities and expected results set out in the corresponding departmental plan.

full-time equivalent (équivalent temps plein)

Measures the person years in a departmental budget. An employee's scheduled hours per week divided by the employer's hours for a full-time workweek calculates a full-time equivalent. For example, an employee who works 20 hours in a 40-hour standard workweek represents a 0.5 full-time equivalent.

Gender-based Analysis Plus (analyse comparative entre les sexes plus)

An analytical tool that helps to understand the ways diverse individuals experience policies, programs and other initiatives. Applying GBA Plus to policies, programs and other initiatives helps to identify the different needs of the people affected, the ways to be more responsive and inclusive, and the methods to anticipate and mitigate potential barriers to accessing or benefitting from the initiative. GBA Plus goes beyond biological (sex) and socio-cultural (gender) differences to consider other factors, such as age, disability, education, ethnicity, economic status, geography (including rurality), language, race, religion, and sexual orientation.

government priorities (priorités pangouvernementales)

For the purpose of the 2025–26 Departmental Results Report, government priorities are the high-level themes outlining the government's agenda as announced in the 2025 Speech from the Throne.

horizontal initiative (initiative horizontale)

A program, project or other initiative where two or more federal departments receive funding to work collaboratively on a shared outcome usually linked to a government priority, and where the ministers involved agree to designate it as horizontal. Specific reporting requirements apply, including that the lead department must report on combined expenditures and results.

Indigenous business (entreprise autochtones)

Requirements for verifying Indigenous businesses for the purposes of the departmental result report are available at the Indigenous Services Canada's Mandatory minimum 5% Indigenous procurement target web page

non-budgetary expenditures (dépenses non budgétaires)

Net outlays and receipts related to loans, investments and advances, which change the composition of the financial assets of the Government of Canada.

performance (rendement)

What a department did with its resources to achieve its results, how well those results compare to what the department intended to achieve, and how well lessons learned have been identified.

performance indicator (indicateur de rendement)

A qualitative or quantitative measure that assesses progress toward a departmental-level or program-level result, or the expected outputs or outcomes of a program, policy or initiative.

plan (plan)

The articulation of strategic choices, which provides information on how a department intends to achieve its priorities and associated results. Generally, a plan will explain the logic behind the strategies chosen and tend to focus on actions that lead to the expected result.

planned spending (dépenses prévues)

For departmental plans and departmental results reports, planned spending refers to the amounts presented in main estimates. Departments must determine their planned spending and be able to defend the financial numbers presented in their departmental plans and departmental results reports.

program (programme)

An Individual, a group, or a combination of services and activities managed together in a department and focused on a specific set of outputs, outcomes or service levels.

program inventory (répertoire des programmes)

A listing that identifies all the department's programs and the resources that contribute to delivering on the department's core responsibilities and achieving its results.

result (résultat)

An outcome or output related to the activities of a department, policy, program or initiative.

statutory expenditures (dépenses législatives)

Spending approved through legislation passed in Parliament, other than appropriation acts. The legislation sets out the purpose and the terms and conditions of the expenditures.

target (cible)

A quantitative or qualitative, measurable goal that a department, program or initiative plans to achieve in a specified time period.

voted expenditures (dépenses votées)

Spending approved annually through an appropriation act passed in Parliament. The vote also outlines the conditions that govern the spending.