



Quarterly Financial Report For the Quarter Ended December 31, 2025

© His Majesty the King in Right of Canada, represented by the Minister responsible for the Accessible Canada Act (that is, the Minister of Diversity, Inclusion, and Persons with Disabilities), 2026.

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The publication is available in HTML format at
<https://accessible.canada.ca/reports/quarterly-financial-report-quarter-ended-december-31-2025>

Statement outlining results, risks and significant changes in operations, personnel and programs

Introduction

This Quarterly Financial Report (QFR) is prepared by management as required by section 65.1 of the Financial Administration Act (<https://laws-lois.justice.gc.ca/eng/acts/f-11/FullText.html>). It should be read in conjunction with the 2025-26 Main Estimates.

Authority, mandate and programs

When the *Accessible Canada Act* became law in July 2019, it created the Canadian Accessibility Standards Development Organization. In January 2020, the organization adopted the title Accessibility Standards Canada because it is easier to remember and also follows Treasury Board requirements. The legal title of the organization is still the Canadian Accessibility Standards Development Organization, as per the *Accessible Canada Act*.

Accessibility Standards Canada's mandate is to contribute to the realization of a Canada without barriers, on or before January 1, 2040, through, among other things,

- the development and revision of accessibility standards;
- the recommendation of accessibility standards to the Minister;
- the provision of information, products and services in relation to the accessibility standards that it has developed or revised;
- the promotion, support and conduct of research into the identification and removal of barriers and the prevention of new barriers; and
- the dissemination of information, including information about best practices, in relation to the identification and removal of barriers and the prevention of new barriers.

Accessibility Standards Canada is committed to hiring persons with disabilities to leverage their real-life experiences and varied skillsets. The Board will collaborate with persons with disabilities and partners across the country to guide the work.

Further information on Accessibility Standards Canada's mandate and program activities are found in Part II of the Main Estimates (<https://www.canada.ca/en/treasury-board-secretariat/services/planned-government-spending/government-expenditure-plan-main-estimates/2025-26-estimates.html>) and in the Departmental Plan (<https://accessible.canada.ca/reports/accessibility-standards-canada-2024-2025-departmental-plan>).

Basis of presentation

This quarterly report was prepared by management using:

- an expenditure basis of accounting
- a special-purpose financial reporting framework designed to meet financial information needs with respect to the use of spending authorities

The accompanying Statement of Authorities (Table 1) includes Accessibility Standards Canada's spending authorities granted by Parliament. It is consistent with the Main Estimates and the budgetary authorities used by the organization for the 2025 to 2026 fiscal year. Parliament must approve spending by the Government. Approvals are provided annually in allocated limits through appropriation acts or through legislation.

As part of the departmental performance reporting process, Accessibility Standards Canada prepares its annual financial statements on a full accrual basis. It follows Treasury Board accounting policies, which are based on Canadian accounting principles for the public sector. However, the spending authorities voted by Parliament remain on an expenditure basis. The quarterly report has not been subject to an external audit or review.

Highlights of fiscal quarter and fiscal year-to-date results

This section highlights the significant items that contributed to the increase to budgetary authorities as of December 31, 2025.

Significant changes to budgetary authorities

As of December 31, 2025, Accessibility Standards Canada's total available authorities for fiscal year 2025 to 2026 amounted to \$21.9 million, compared to \$21.8 million as at December 31, 2025. This small increase of \$0.1 million is in line with the projected spending of the organization.

Significant changes to authorities used

As of December 31, 2025, Accessibility Standards Canada spent \$15.0 million, compared to \$13.6 million in the previous year. This increase in spending can be attributed to strong internal procedures and robust financial management practices which have allowed the organization to effectively plan and allocate resources while maintaining operational integrity. Much of the increase is related to more efficient distribution of grants and contributions compared to the prior year. In the third quarter, Accessibility Standards Canada distributed \$1.6 million more when compared to the same period of the prior year.

Risks and uncertainties

To ensure that corporate objectives are met, key risks were highlighted in the organization's Departmental Plan. In addition to these risks, an Enterprise-wide Risk Management Framework was implemented and is monitored by senior management to highlight the risks that the organization faces, and how to mitigate them.

With the announcement of the Comprehensive Expenditure Review, the organization began searching for budget efficiencies and identifying areas where costs can be optimized or reduced. This is an ongoing process as the organization looks to meet the cost reductions targets outlined by the review.

Significant changes related to operations, personnel and programs

The department has undergone internal re-organizations since its creation in 2019. These re-organizations were done to:

- improve operational efficiency by streamlining internal processes and eliminating redundancies
- better align employee skillsets to focus on core competencies
- respond to feedback from interested parties to better serve the public

Integrated and multi-year planning has been implemented which has created a baseline for what the organization's operations will look like in the future. The process of re-patriating currently outsourced processes continues. The next process to re-patriate is Security Service. The current plan is to fully re-patriate this service during the course of fiscal year 2026 to 2027.

Approval by Senior Officials

Original signed by CEO (Chief executive officer) Dino Zuppa

Original signed by CFO (Chief Financial Officer) Sylvianne Poulin

Table 1: Statement of authorities (unaudited)

| (in thousands of dollars) | Fiscal year 2025-26 | Fiscal year 2025-26 | Fiscal year 2025-26 | Fiscal 2024-2 |
|---|---|--|---|--|
| Budgetary Authorities | Total available for use for the year ending March 31, 2026 | Used during the quarter ended December 31, 2025 | Year to date used at quarter-end December 31, 2025 | Total available for use for the year ending March |
| Vote 1 – Operating Expenditures | 12,343 | 2,624 | 7,309 | 12,559 |
| Vote 5 – Grants and Contributions | 8,500 | 2,961 | 7,000 | 8,500 |
| Statutory authorities – Contributions to the Employee Benefit Plan | 1,008 | 252 | 756 | 763 |
| Total Budgetary Authorities | 21,851 | 5,837 | 15,065 | 21,822 |

**Includes only Authorities available for use and granted by Parliament at quarter-end*



Table 2: Departmental budgetary expenditures by standard object (unaudited)

| (in thousands of dollars) | Fiscal year 2025-26 | Fiscal year 2025-26 | Fiscal year 2025-26 | Fisc 202 |
|--|---|--|---|---------------------------|
| Expenditures: | Total available for use for the year ending March 31, 2026 | Used during the quarter ended December 31, 2025 | Year to date used at quarter-end December 31, 2025 | Tot ava use yea Ma |
| Personnel | 7,594 | 1,872 | 5,749 | 6,29 |
| Transportation and communications | 260 | 33 | 53 | 324 |
| Information | 416 | 79 | 131 | 518 |
| Professional and special services | 4,145 | 812 | 1,921 | 5,24 |
| Rentals | 676 | 67 | 176 | 620 |
| Repair and maintenance | 52 | 2 | 3 | 65 |
| Utilities, materials and supplies | 52 | 1 | 2 | 65 |

*Includes only Authorities available for use and granted by Parliament at quarter-end.

| (in thousands of dollars) | Fiscal year 2025-26 | Fiscal year 2025-26 | Fiscal year 2025-26 | Fiscal year 2025-26 |
|--|---|--|---|---|
| Expenditures: | Total available for use for the year ending March 31, 2026 | Used during the quarter ended December 31, 2025 | Year to date used at quarter-end December 31, 2025 | Total available for use for the year ending March 31, 2025 |
| Acquisition of land, building and works | 104 | 5 | 18 | 129 |
| Acquisition of machinery and equipment | 52 | 5 | 12 | 65 |
| Transfer Payments | 8,500 | 2,961 | 7,000 | 8,500 |
| Total Budgetary Authorities | 21,851 | 5,837 | 15,065 | 21,851 |

*Includes only Authorities available for use and granted by Parliament at quarter-end.