



PrairiesCan

Quarterly Financial Report

Edmonton, Alberta

For the quarter ended, December 31, 2025



Prairies Economic
Development Canada

Développement économique
Canada pour les Prairies

Canada



This publication report represents Prairies Economic Development Canada (PrairiesCan)'s financial results for the third quarter of fiscal year 2025-2026, as required by section 65.1 of the Financial Administration Act.

Aussi disponible en français sous le titre : << Rapport financier trimestriel de Développement économique Canada pour les Prairies pour le trimestre terminé le 31 décembre 2025>>.

Information contained in this publication or product may be reproduced, in part or in whole, and by any means, for personal or public non-commercial purposes without charge or further permission, unless otherwise specified. Commercial reproduction and distribution are prohibited except with written permission from Prairies Economic Development Canada.

For more information, contact

Prairies Economic Development Canada

1500-9700 Jasper Ave

Edmonton AB T5J 4H7

Email: WD.contactus-contactez-nous.DEO@prairiescan.gc.ca

© His Majesty the King in Right of Canada, as represented by the Minister responsible for Prairies Economic Development Canada, 2026.

Cat. No. lu98-2/1F-PDF (Print, English)

ISSN 2817-2558

Prairies Economic Development Canada's Quarterly Financial Report for the quarter ended December 31, 2025

ISSN 2817-2558

Statement Outlining Results, Risks and Significant Changes in Operations, Personnel and Programs

Introduction

This quarterly financial report should be read in conjunction with the [Main Estimates](#) and [Supplementary Estimates \(B\)](#). It has been prepared by management as required by section 65.1 of the [Financial Administration Act](#) (FAA) and in the form and manner prescribed by the Treasury Board. This quarterly report has not been subject to an external audit or review.

Authority, Mandate and Program Activities

Prairies Economic Development Canada's (PrairiesCan) mandate is to grow and diversify the economy of the prairie provinces and advance its interests of the region in national economic policy, programs, and projects. The department will achieve this mandate by working with clients and partners in our four roles as investor, advisor, pathfinder, and convenor.

PrairiesCan operates under the provision of the *Western Economic Diversification Act*, which came into force on June 28, 1988. As a federal department, PrairiesCan is headed by a Minister and a Deputy Head (President).

The [Departmental Plan](#) and Main Estimates provide further information on PrairiesCan's authority, mandate and program activities.

Basis of Presentation

This quarterly report has been prepared by management using an expenditure basis of accounting. The accompanying Statement of Authorities includes the department's spending authorities granted by Parliament and those used by the department, consistent with the Main Estimates and Supplementary Estimates (B) for the 2025-26 fiscal year. This quarterly report has been prepared using a special purpose financial reporting framework designed to meet financial information needs with respect to the use of spending authorities.

The authority of Parliament is required before money can be spent by the Government. Approvals are given in the form of annually approved limits through appropriation acts, or through legislation in the form of statutory spending authority for specific purposes.

The Department uses the full accrual method of accounting to prepare and present its annual departmental financial statements that are part of the departmental results reporting process. However, the spending authorities voted by Parliament remain on an expenditure basis.

Financial Structure

PrairiesCan manages its expenditures under two votes:

- Vote 1 – Net operating expenditures include salary, and other operating costs (e.g., transportation and communications; professional and special services).
- Vote 5 – Grants and contributions include all transfer payments.

Budgetary statutory authorities represent payments made under legislation approved by Parliament, and include items such as the Government of Canada’s share of employee benefit plans and other minor items.

Highlights of Fiscal Quarter and Fiscal Year-to-Date (YTD) Results

The following section highlights significant changes to fiscal quarter results as of December 31, 2025.

Statement of Authorities: Vote 1 – Net Operating Expenditures

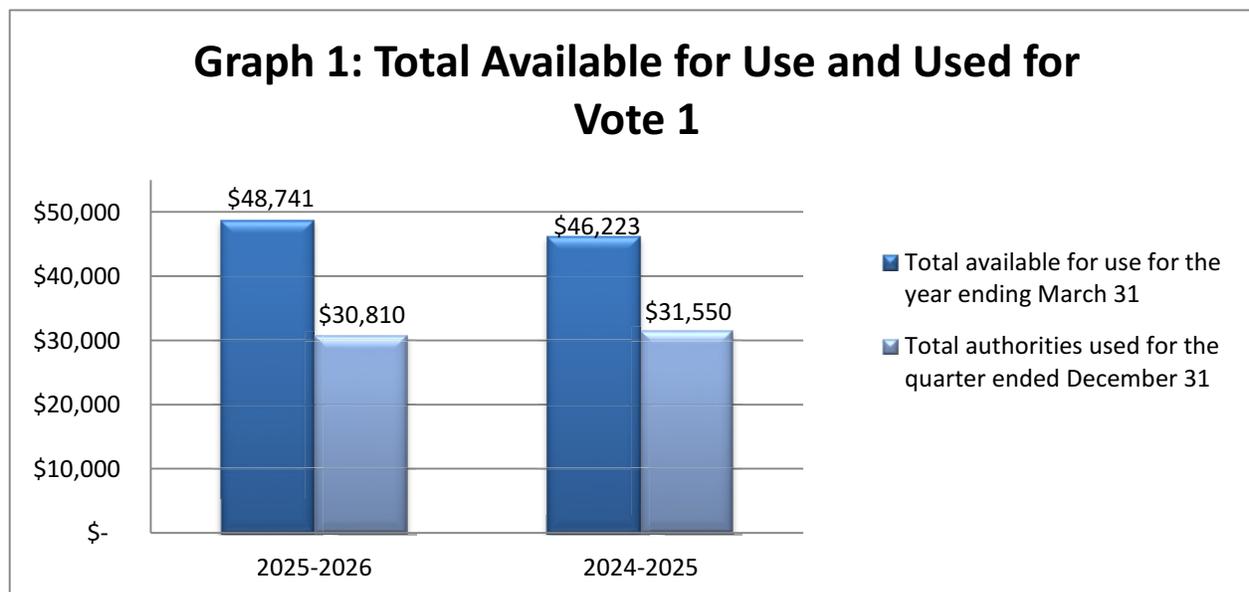
Total authorities available for use for fiscal year 2025-2026 are \$48.7 million, a net increase of \$2.5 million, or 5%, compared to the \$46.2 million for 2024-2025. The net increase is explained by:

- \$2.4 million increase in funding for collective bargaining agreements adjustments;
- \$1.2 million increase to support the Regional Tariff Response Initiative announced in Budget 2025;
- \$0.6 million increase to support Regional Defense Investment Initiative announced in Budget 2025;
- \$0.4 million increase to support Regional Artificial Intelligence;
- \$1.4 million decrease due to the receipt of revenues netted against expenditures for services provided to Pacific Economic Development Canada (PacifiCan);
- \$0.4 million decrease in funding for Canada Coal Transition Initiative announced in Budget 2018; and
- \$0.3 million decrease in funding related to the operating budget carryforward and other minor adjustments.

Total authorities used to date is \$30.8 million for the quarter ended December 31, 2025, compared to \$31.6 million used at December 31, 2024. The decrease in net expenditures is primarily due to the timing of the receipt of revenue netted against expenditures for internal services support provided to PacifiCan.

Graph 1 illustrates total authorities available for use for the fiscal year, and authorities used at quarter-end.

(in thousands of dollars)



Statement of Authorities: Vote 5 – Grants and Contributions

Total authorities available for use for fiscal year 2025-2026 are \$318.0 million, a net increase of \$5.4 million, or 2%, compared to the \$312.6 million for 2024-2025. The net increase is explained by:

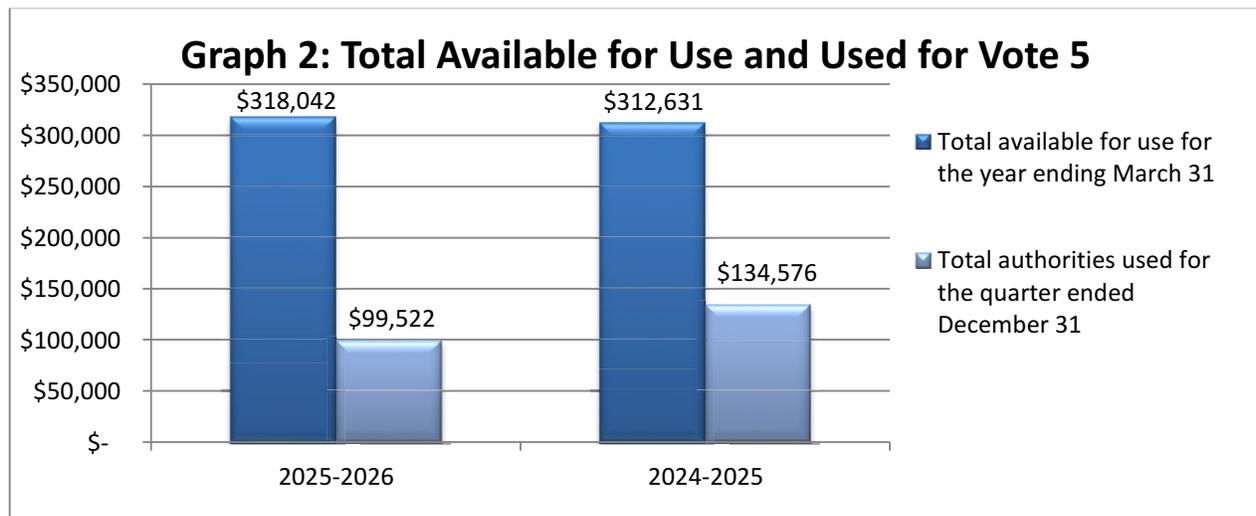
- \$54.4 million increase to support Regional Tariff Response Initiative announced in Budget 2025;
- \$14.2 million increase to support Regional Defense Investment Initiative announced in Budget 2025;
- \$5.5 million increase in funding for the CKUA project announced in Budget 2025;
- \$5.0 million increase to support New Flyer Industries;
- \$2.9 million increase to support Regional Artificial Intelligence Initiative announced in Budget 2024;
- \$31.7 million decrease in funding to the Canada Coal Transition Initiative announced in Budget 2018;
- \$20.0 million decrease in funding for the Hudson Bay Railway in Churchill Manitoba;
- \$11.5 million decrease for the Vaccine and Infectious Disease Organization project;
- \$10.7 million decrease in funding for the Canadian Critical Drug Initiative;
- \$2.3 million decrease in funding in transfers for the Carbon Fiber Manufacturing Equipment and Critical Minerals; and
- \$0.4 million decrease in a variety of Budget 2021 programs.

Total authorities used for the quarter-ended December 31, 2025 decreased to \$99.5 million, compared to \$134.6 million at December 31, 2024. The \$35.1 million decrease, or -26%, is explained by:

- \$19.9 million increase in Regional Economic Growth through Innovation payments to deliver various other initiatives;
- \$2.0 million increase in Prairies Performing Arts Initiative payments announced in Budget 2024;
- \$1.7 million increase in Regional Artificial Intelligence Initiative payments announced in Budget 2024;
- \$1.5 million increase for payment timing differences made to network partners;
- \$21.1 million decrease for payments restoring rail service to Churchill, Manitoba;
- \$19.6 million decrease in Western Diversification Program payments, investing in a diverse and growing economy; and
- \$19.5 million decrease in payments for the Canadian Critical Drug Initiative.

Graph 2 illustrates total authorities available for use for the fiscal year, and authorities used at quarter-end.

(in thousands of dollars)



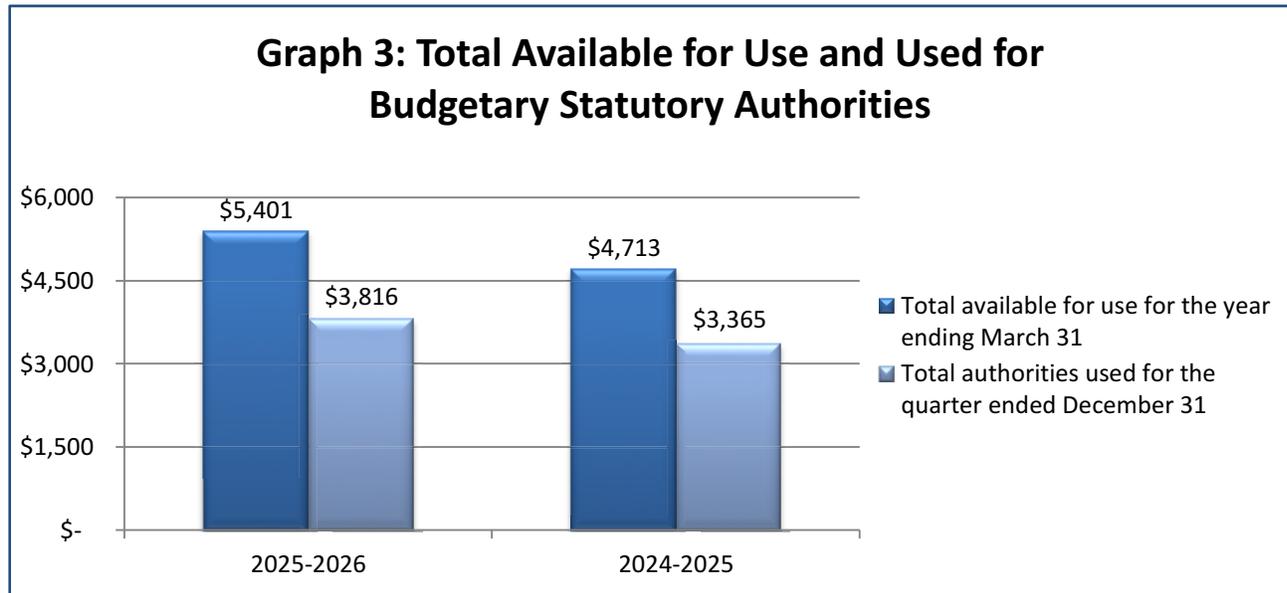
Statement of Authorities: Budgetary Statutory Authorities

Budgetary statutory authorities available for use for fiscal year 2025-2026 are \$5.4 million, an increase of \$0.7 million when compared to the \$4.7 million in 2024-2025. The variance is due to minor net adjustments in funding.

Budgetary statutory authorities used for quarter ended are \$3.8 million, a minor increase of \$0.4 million when compared to the \$3.4 million in 2024-2025.

Graph 3 illustrates total authorities available for use for the fiscal year, and authorities used at quarter-end.

(in thousands of dollars)



Statement of the Departmental Budgetary Expenditures by Standard Object

Expenditures by standard object for the quarter ended December 31, 2025, were \$74.6 million, which reflects an increase of \$18.9 million, or 34% from the \$55.7 million at December 31, 2024.

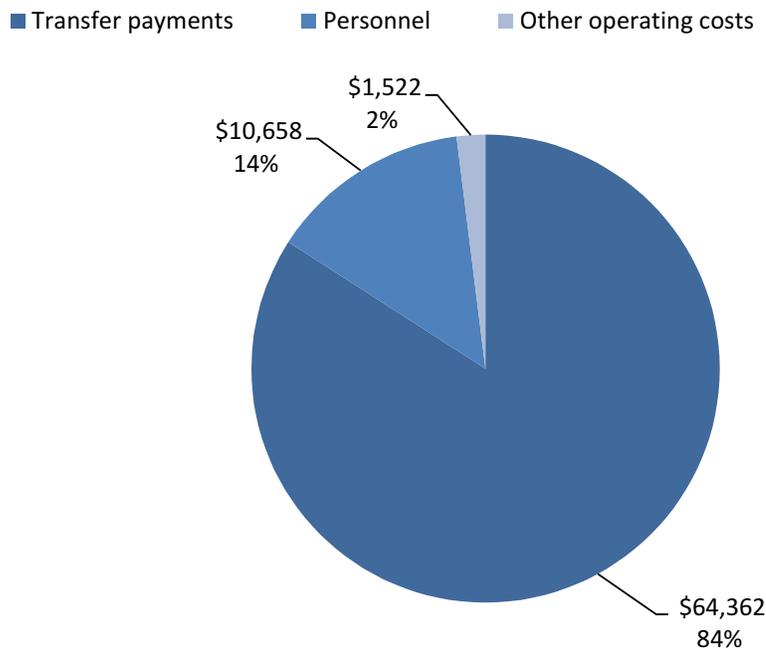
The variance is largely due to:

- \$29.5 million increase in Regional Economic Growth through Innovation payments to deliver various other initiatives;
- \$5.0 million increase for payments restoring rail service to Churchill, Manitoba;
- \$1.4 million increase in Regional Artificial Intelligence Initiative payments announced in Budget 2024;
- \$1.2 million increase in Prairies Performing Arts Initiative payments announced in Budget 2024;
- \$10.1 million decrease in Western Diversification Program payments, investing in a diverse and growing economy;
- \$4.4 million decrease in payments for the completion of the Innovation and Skills Plan announced in Budget 2018;
- \$1.4 million decrease for payment timing differences made to network partners;
- \$1.2 million decrease in operations and maintenance costs; and
- \$1.1 million decrease in operating costs due to the timing of the receipt of revenue netted against expenditures for internal services support provided to PacifiCan.

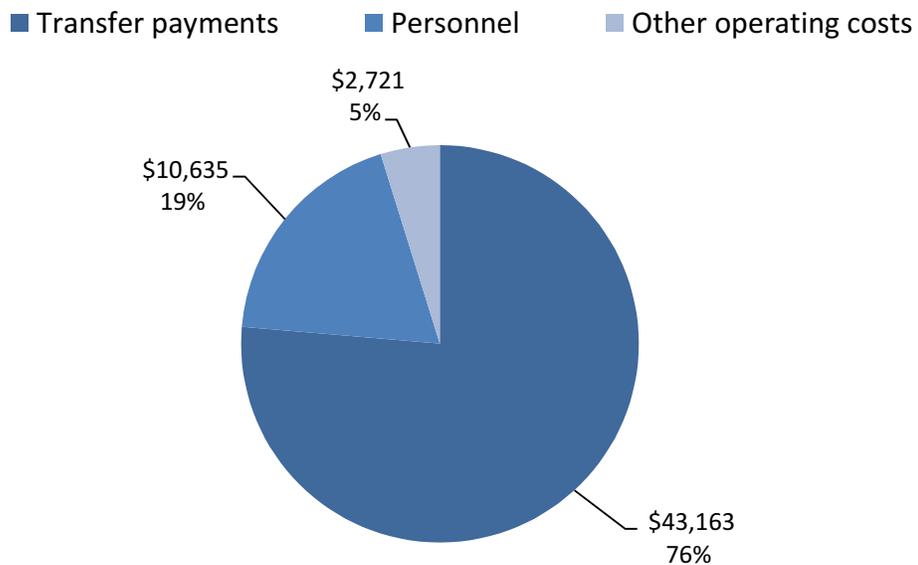
Additional information can be found in the Statement of Authorities, Vote 1 and Vote 5 sections above.

Graphs 4 and 5 illustrate actual gross expenditures for the quarter-end.
(in thousands of dollars)

**Graph 4: Actual Gross Expenditures
Quarter Ended December 31, 2025**



**Graph 5: Actual Gross Expenditures
Quarter Ended December 31, 2024**



Risks and Uncertainties

PrairiesCan allocates departmental funding and resources within a well-defined framework of accountabilities, policies, and procedures. This includes a system of budgets, reporting, and internal controls to manage within available resources and Parliamentary authorities.

PrairiesCan assesses risk in all areas of departmental decision making. This includes discussion of the likelihood and potential impact of possible risks. Executive governance committees provide departmental risk oversight for most decisions. The department also provides bi-annual risk input to the TBS Office of the Comptroller General to inform the Regional Development Agency (RDA) Risk-Based Internal Audit Plan.

The department continues to identify and mitigate enterprise-wide risks in areas such as loan repayment, funding programs, employee physical and mental health, security, and cyber vulnerabilities.

To minimize risk, PrairiesCan employs risk-based mitigation such as:

- business continuity planning;
- occupational health and safety planning;
- people management strategies;
- Public Service Employee Survey (PSES) results and recommendations;
- a robust system of network controls including encrypted signature, electronic security protocols, and mobile equipment to employ remote connectivity; and
- when implementing and assessing funding programs and projects, the department uses risk assessments, governance processes, process mapping, and separation of duties.

PrairiesCan will continue to apply risk management practices and principles at all levels of the organization to support strategic priority setting, resource allocation, informed decisions, and improved results.

Significant Changes in Relation to Operations, Personnel and Programs

There are no significant changes in relation to operations, personnel, and programs for this reporting period.

Approval by Senior Officials

Approved by:

original signed by

Diane Gray
President

Edmonton, Canada

Date: February 6 , 2026

original signed by

Sundeep Cheema
Chief Financial Officer

Statement of Authorities (unaudited)

Fiscal year 2025-2026 (in thousands of dollars)

Authorities	Total available for use for the year ending March 31, 2026*	Used during the quarter ended December 31, 2025	Year-to-date used at quarter-end
Vote 1 - Net operating expenditures	\$48,741	\$8,963	\$30,810
Vote 5 - Grants and contributions	318,042	64,361	99,521
Budgetary statutory authorities:			
Employee Benefit Plans	5,401	1,272	3,816
Collection Agency Fees			
Total authorities	\$372,184	\$74,596	\$134,147

Fiscal year 2024-2025 (in thousands of dollars)

Authorities	Total available for use for the year ending March 31, 2025*	Used during the quarter ended December 31, 2024	Year-to-date used at quarter-end
Vote 1 - Net operating expenditures	\$46,223	\$11,371	\$31,550
Vote 5 - Grants and contributions	312,631	43,163	134,576
Budgetary statutory authorities:			
Employee Benefit Plans	4,713	1,120	3,359
Collection Agency Fees	0	0	6
Total authorities	\$363,567	\$55,654	\$169,491

*Includes only Authorities available for use and granted by Parliament at quarter-end.

Departmental budgetary expenditures by Standard Object (unaudited)

Fiscal Year 2025-2026 (in thousands of dollars)

Expenditures	Planned expenditures for the year ending March 31, 2026*	Expended during the quarter ended December 31, 2025	Year-to-date used at quarter-end
Personnel	\$42,855	\$10,658	\$32,337
Transportation and communications	1,059	191	460
Information	1,547	113	156
Professional and special services	6,547	1,111	2,816
Rentals	1,922	(16)	480
Repair and maintenance	821	0	0
Utilities, materials and supplies	189	15	31
Acquisition of machinery and equipment	1,802	76	101
Transfer payments	318,042	64,362	99,522
Other subsidies and payments	0	32	190
Total gross budgetary expenditures	\$374,784	\$76,542	\$136,093
Less Revenues netted against expenditures:			
Vote Netted Revenue	(2,600)	(1,945)	(1,945)
Total net budgetary expenditures	\$372,184	\$74,597	\$134,148

Prairies Economic Development Canada
 Quarterly Financial Report
 For the quarter ended December 31, 2025

Fiscal year 2024-2025 (in thousands of dollars)

Expenditures	Planned expenditures for the year ending March 31, 2025*	Expended during the quarter ended December 31, 2024	Year-to-date used at quarter-end
Personnel	\$38,032	\$10,635	\$30,638
Transportation and communications	1,229	301	616
Information	1,738	146	205
Professional and special services	6,913	1,131	2,812
Rentals	2,040	149	694
Repair and maintenance	909	-	-
Utilities, materials and supplies	178	10	36
Acquisition of machinery and equipment	2,355	7	99
Transfer payments	312,631	43,163	134,576
Other subsidies and payments	-	977	1,157
Total gross budgetary expenditures	\$366,025	\$56,519	\$170,833
Vote Netted Revenue	(2,458)	(865)	(1,342)
Total net budgetary expenditures	\$363,567	\$55,654	\$169,491

**Includes only Authorities available for use and granted by Parliament at quarter-end.*