



**2023 to 2027  
Departmental Sustainable  
Development Strategy for  
Public Services and  
Procurement Canada  
(Updated March 2026)**







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## Section 1: Introduction to the Departmental Sustainable Development Strategy

The [2022 to 2026 Federal Sustainable Development Strategy](#) (FSDS) presents the Government of Canada's sustainable development goals and targets, as required by the [Federal Sustainable Development Act](#) (FSDA). This is the first FSDS to be framed using the 17 Sustainable Development Goals (SDGs) of the United Nations 2030 Agenda and provides a balanced view of the environmental, social and economic dimensions of sustainable development.

In keeping with the purpose of the Act and to make decision-making related to sustainable development more transparent and accountable to Parliament, Public Services and Procurement Canada (PSPC) supports the goals laid out in the FSDS through the activities described in its Departmental Sustainable Development Strategy (DSDS).

The FSDA also sets out [7 principles](#) that have been considered and incorporated in PSPC's DSDS. The strategy also captures SDG initiatives that fall outside the scope of the FSDS to inform the development of the Canada's Annual Report on the 2030 Agenda and the SDGs.

The 2023 to 2027 DSDS is PSPC's third strategy to date. In the past, PSPC has been able to successfully meet its goals and targets in greening government, sustainable food, and safe and healthy communities through its departmental actions. PSPC's current DSDS sets the stage to fulfill the Minister's mandate letter commitments and key initiatives in support of the greening government operations, green procurement, diversity and inclusion, and Reconciliation.

## Section 2: Public Services and Procurement Canada's Sustainable Development Vision

PSPC plays a vital role in the daily operations of the Government of Canada by providing federal organizations with expertise in a wide variety of fields, from procurement to translation, from accounting to banking, and from engineering to sustainable development expertise. Given its important role, PSPC is uniquely positioned to support eight goals under the 2022 to 2026 FSDS.

PSPC and all federal organizations bound by the *Federal Sustainable Development Act*, have reporting obligations under three goals of the 2022 to 2026 FSDS:

- **Goal 10:** Advance Reconciliation with Indigenous Peoples and take action to reduce inequality
- **Goal 12:** Reduce waste and transition to zero-emissions vehicles
- **Goal 13:** Take action on climate change and its impacts

In addition, given its mandate, PSPC is supporting the achievement of FSDS **Goal 11** (Improve access to affordable housing, clean air, transportation, parks, and green spaces, as well as cultural heritage in Canada).

PSPC is also a key contributing department to additional Sustainable Development Goals (5, 7, 8, and 17) under the [Canada's Federal Implementation Plan](#) for the United Nations (UN) 2030 Agenda for Sustainable Development. Consequently, PSPC's departmental activities and planned initiatives also supports the following FSDS goals:

- **Goal 5:** Champion gender equality
- **Goal 7:** Increase Canadians' access to clean energy
- **Goal 8:** Encourage inclusive and sustainable economic growth in Canada
- **Goal 17:** Strengthen partnerships to promote global action on sustainable development

## **Departmental activities to support Reconciliation efforts**

### ***Acquisitions: Activities supporting Goals 10 and 17***

The department is working with Indigenous Peoples and businesses to increase their participation in federal procurement, as part of the Government of Canada's commitment to Reconciliation. PSPC, Indigenous Services Canada (ISC) and Treasury Board of Canada Secretariat (TBS) are implementing new approaches to support departments in meeting the target of having at least 5% of the value of government contracts awarded to Indigenous businesses. This work involves consulting, engaging and co-developing these approaches with Indigenous partners and Modern Treaty and self-government agreement rights holders, as well as other government departments and agencies.

In addition, PSPC is increasingly leveraging Indigenous Participation Plans (IPPs) within its procurements. These plans offer opportunities for employment, skills development and training to Indigenous Peoples, as well as provide subcontracting opportunities for Indigenous businesses. The department is also advancing efforts to identify Indigenous businesses within existing procurement instruments.

### ***Assets: Activities supporting Goal 10***

IPPs have been an integral part of real property procurements. For example, proactive Indigenous engagement was included in the construction projects for the new Government of Canada building in Shawinigan as well as for the new Justice Complex in Montreal, and the Centre Block Rehabilitation project.

PSPC will continue to improve its GCworkplace Indigenous Design Guidelines. The Guidelines provide high-level direction to project teams about incorporating sustainable and culturally appropriate design elements in Government of Canada office spaces, further supporting the Government of Canada's commitments towards the implementation of the *United Nations Declaration on the Rights of Indigenous Peoples Act* (UNDRIPA).

### ***Government Operations: Activities supporting Goal 10***

The Translation Bureau provides translation and interpretation services to the Parliament of Canada and the Government of Canada in both official languages, Indigenous languages, foreign languages as well as sign languages. The provision of these linguistic services is crucial in the delivery of national communications to all Canadians.

PSPC is also collaborating with other government departments and agencies to increase access to Indigenous languages and has hired Indigenous project officers to build and expand capacity in Indigenous language services (translation and interpretation).

## **Departmental activities to support Greening Government**

### ***Acquisitions: Activities supporting Goal 12***

PSPC incorporates environmental considerations into its procurement services by ensuring client departments can easily choose environmentally preferable options on standing offers. One important standing offer managed by PSPC is for light-duty vehicles, under which PSPC supports client departments and agencies in reducing their fleets' greenhouse gas (GHG) emissions by ensuring the availability of zero-emission (vehicles that can operate without producing tailpipe emissions) and hybrid vehicles, on the standing offer. The department engages automobile manufacturers on an ongoing basis to expand their offerings and onboard new manufacturers.

Additional initiatives related to green procurement include the requirement to specify environmentally preferable packaging for all PSPC goods procurements. The department is also supporting the TBS in the implementation of the new Standard on Embodied Carbon in Construction as well as the new Standard on the Disclosure of Greenhouse Gas Emissions and the Setting of Reduction Targets under the *Policy on Green Procurement*. Concluding in 2022 to 2023, PSPC's Low Carbon Procurement Project produced rigorous, science-based carbon footprint methodologies and calculators in the high-impact categories of professional services, light duty vehicles, and office furniture. These calculators will support PSPC in measuring and reducing GHG emissions embedded in the supply chains of goods and services procured by the department. PSPC initiated work on a multi-year project to develop a Green Public Procurement Tool for Federal Assets, with the aim of producing a web-based search platform to support PSPC's procurement officers in identifying environmentally preferable goods that meet client department requirements.

### ***Assets: Activities supporting Goals 12 and 13***

PSPC's Net Zero Carbon Portfolio Plan will determine the most cost-effective pathway to achieve net-zero carbon real property operations by 2050. The Climate Adaptation Strategy developed by PSPC provides guidelines to better understand risks posed by climate change and to address the resilience of PSPC Crown-owned assets, construction projects and leases. PSPC also supports departments and agencies in assessing climate change risks on their assets, services and operations by providing technical expertise and procurement instruments for climate change risk and resiliency assessment.

The optimization of the PSPC's real property portfolio also aims to achieve various greening objectives. The PSPC's Office Long Term Plan (OLTP) seeks to transform the current office portfolio into one that is fit-for-purpose, modern, green, and cost-effective over a 10-year planning horizon. The OLTP sets out to deliver a recapitalized, modernized and carbon-neutral office portfolio. An optimized portfolio footprint resulting from reduced space requirements will also reduce energy consumption and the use of building materials and furnishings.

Plastic waste poses a significant threat to freshwater ecosystems, oceans and wildlife, and under the Ocean Plastics Charter, the Government of Canada is taking a life-cycle approach to the management of plastics. The Real Property Plastics Action Plan demonstrates PSPC's commitment to reduce the use of plastic across its portfolio and is evolving to support the integration of Circular Economy principles. National plastic reduction and diversion strategies, including digital occupant engagement initiatives, are being advanced to improve the diversion of plastic waste produced and support the Government of Canada goal of 75% diversion by 2030. In addition, steps are being taken to integrate new sustainability requirements for plastic reduction into existing real property services policy instruments and processes (fit-up standards, project design, furniture procurement, and leases). Strategies to improve overall waste diversion efforts are also being implemented, notably to divert organic waste from landfill by increasing the amount of composting in government-owned buildings.

### ***Government Operations: Activities supporting Goal 12***

Greening the Government of Canada's operations depends equally on the responsible procurement and divestment of goods. Through GCSurplus, PSPC will continue to actively collaborate with the Centre for Greening Government to develop innovative strategies in the divestment of government surplus assets. In addition, GCSurplus will continue to promote re-use, sale and donations as well as operate special programs designed to facilitate the diversion of certain forms of waste from landfills across the country. For example, PSPC, in collaboration with Agriculture and Agri-Food Canada, facilitates the divestment through donation of surplus crops through Second Harvest Canada and Food Banks Canada.

PSPC also participates in the Federal Contaminated Sites Action Plan (FCSAP) by assessing and remediating high priority contaminated sites, in collaboration with Environment and Climate Change Canada. These efforts have not only reduced the environmental and human health risks related to harmful substances on federal lands, but they have also reduced Canada's associated financial liability. Since the start of FCSAP Phase IV in April 2020, PSPC has reduced the departmental liability related to contaminated sites by approximately \$80 million.

## **Departmental activities to support other Sustainable Development Goals (SDGs)**

### ***Acquisitions: Activities supporting Goals 5 and 8***

PSPC will continue to prioritize the provision of procurement opportunities for under-represented groups and build a more inclusive economy through various procurement initiatives.

In addition, as part of PSPC's commitments under the National Strategy to Combat Human Trafficking, the department will develop a Policy on Ethical Procurement, which will include a Human Rights Due Diligence Framework. These instruments will inform a variety of activities with the aim of safeguarding federal procurement supply chains.

### ***Assets: Activities supporting Goal 11***

As the custodian of over 130 designated federal heritage buildings, PSPC plays an important role in ensuring that Canada's historic places are a living legacy for all Canadians.

The Parliamentary Precinct, which includes the buildings and grounds on and near Parliament Hill, is a symbol of our democracy and part of our history. As part of the Long Term Vision and Plan to restore and modernize the Parliamentary Precinct, PSPC is taking action to improve visitor experience and ensure that it remains a historic, civic space for celebration, mourning and peaceful protest.

As part of the Public Lands for Homes Plan, PSPC, with the support of partners such as Canada Lands Company, Housing, Infrastructure and Communities Canada, and Canada Mortgage and Housing Corporation, will continue to support the Government of Canada's efforts to improve access to housing.

### ***Government operations: Activities supporting Goal 7***

PSPC manages and operates the existing district energy system that connects over 80 buildings in the National Capital Region, including within the Parliament precinct, to central heating and cooling plants using over 14km of underground piping, providing heating by steam or high temperature hot water and cooling by chilled water. The existing plants were built between 1916 and 1971. Through the Energy Services Acquisition Program (ESAP), PSPC is leading the modernization of four central heating and cooling plants by investing in modern technology that will result in an estimated cost avoidance of more than \$500 million over the next 35 years. In addition, modernization of the district energy system will increase safety, efficiency, reliability and environmental performance, resulting in large reduction in GHG emissions. Future activities will move towards "deeper greening" by replacing natural gas with carbon neutral energy sources for baseload operation, a move that has the goal of reaching carbon neutrality by 2030.

In addition, through recent contracting arrangements in Alberta and Saskatchewan, PSPC will ensure that over 1,800 federal sites and buildings will be powered with clean renewable electricity that is new within the currently high carbon intensity grids in each of those two provinces. These two contracting arrangements will see the generation and supply of over 330,000 MWh per year of clean electricity and the associated renewable energy certificates from several new wind and solar facilities. These new arrangements have also included Indigenous participation requirements thereby contributing to local economic Reconciliation objectives in each of these two provinces.

## **Section 3: Listening to Canadians**

As required by the *Federal Sustainable Development Act*, PSPC has taken into account comments received during the public consultation on the draft 2022 to 2026 FSDS, which was held from March 11 to July 9, 2022. More than 700 comments were received from a broad range of stakeholders, including governments, Indigenous organizations, non-governmental organizations, academics, businesses, and individual Canadians in different age groups and of various backgrounds. The draft FSDS was also shared with the appropriate committees of the House of Commons and Senate, the Commissioner of the

Environment and Sustainable Development, and the Sustainable Development Advisory Council for review and comment.

### **What We Heard**

From amongst the submissions received, PSPC identified key priorities or suggestions for improvement related to its mandate:

- Strengthen government procurement actions and targets;
- Integrate more social and economic targets and indicators;
- Recognize the importance of Indigenous rights, knowledge, and the need for capacity building and funding for meaningful engagement;
- Strengthen targets by making them more outcome-based and ensure that target time frames go beyond the four-year FSDS cycle.

### **What We Did**

PSPC took these items into consideration in this DSDS by:

- highlighting the new approaches in federal procurement to meet the target of having at least 5% of the value of government contracts be awarded to Indigenous businesses;
- focusing on concrete steps to increase the participation of businesses from under-represented groups in federal procurement;
- incorporating long-term indicators with strengthened targets;
- including departmental actions and planned initiatives that support five additional goals (Goals 5, 7, 8, 11 and 17) of the FSDS to demonstrate PSPC's operational reach.
- identifying linkages to the Canadian Indicator Framework (CIF) ambitions and targets, as well as the Global Indicator Framework (GIF) targets for departmental actions and planned initiatives.

Please find more information on the FSDS public consultation and its results on the [Listening to Canadians](#) web page.

## Section 4: PSPC's Commitments



### Goal 5: Champion Gender Equality

#### FSDS Context

PSPC is committed to fostering diversity and inclusion, including addressing systemic barriers and other challenges experienced among equity-seeking groups, and providing services that value diversity and inclusion.

PSPC supports the inclusion of women and equity-seeking groups through its procurement activities, including those carried out by its procurement offices across Canada.

PSPC continues to advance the modernization of the Parliamentary Precinct and the revitalization of federal science infrastructure while also creating new opportunities for under-represented groups. Through Laboratories Canada, the department leverages the internal science community to foster a welcoming environment for women, visible minorities and Indigenous Peoples in Science, Technology, Engineering and Mathematics.

As the main provider for linguistic services for the Government of Canada, the Translation Bureau promotes the Guidelines for Inclusive Writing to ensure that Canadians have access to gender-inclusive resources in both official languages.

#### Implementation strategies supporting the goal

The departmental action below supports a FSDS implementation strategy that helps in the achievement of the goal “Champion Gender Equality”,

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<p><b>Reduce systemic barriers to gender equality</b></p>	<p>Continue to support diversity and inclusion efforts for suppliers through federal procurement activities<sup>1</sup></p> <p><b>Program:</b> Procurement</p>	<p><b>Performance indicator:</b> Percentage of participation in procurement processes by suppliers who are women</p> <p><b>Starting point:</b> In 2022 to 2023, 14% of suppliers who participated in procurement processes were women</p> <p><b>Target:</b> At least 15% annually</p>	<p>PSPC will promote inclusion through various procurement initiatives with the aim of bringing positive economic benefits to women-owned businesses and equity-seeking groups. PSPC will continue to support activities aimed to assist procurement officers in integrating socio-economic criteria into procurement processes and carrying out procurement processes designed to achieve social procurement outcomes; in addition to supporting Canada's 2030 Agenda National Strategy, leading businesses to grow and access federal procurement opportunities more easily.</p> <p><b>Relevant targets or ambitions:</b> CIF ambition 5.3: "Gender equality in leadership roles and at all levels of decision-making". GIF Target 5.5: "Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life".</p>

<sup>1</sup> Update: The Departmental Action has been updated to align with PSPC's broader strategy for advancing supplier diversity.



## Goal 7: Increase Canadians' Access To Clean Energy

### FSDS Context

The Government of Canada has committed to being a global leader in net zero, resilient and green government operations, including the use of 100% clean electricity for operations by 2025 through the production or purchase of renewable electricity. The Treasury Board of Canada Secretariat (TBS) and PSPC established the Clean Electricity Initiative, which is a national program composed of several regional initiatives intended to secure a combination of Power Purchase Agreements and Renewable Energy Certificates from new renewable electricity generating infrastructure. By committing to being a first purchaser of clean electricity, the Government of Canada will support the growth of new clean electricity/renewable power supply, especially in jurisdictions across the country with GHG intensive electricity grids.

### Implementation strategies supporting the goal

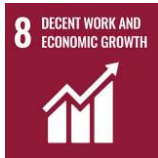
The departmental action below supports a FSDS implementation strategy that helps in the achievement of the goal "Increase Canadians' access to clean energy".

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<b>Support renewable energy deployment</b>	Continue to advance the strategy to power federal buildings with clean electricity  <b>Program:</b> Federal Accommodation and Infrastructure	<b>Performance Indicator:</b> Percentage of PSPC electricity that is clean  <b>Starting point:</b> In 2022 to 2023, 92.4% of PSPC electricity was clean	The clean electricity initiative to power Government of Canada federal buildings with 100% clean electricity will contribute to the long-term goal on clean energy (in other words, all Canadians have access to affordable, reliable and sustainable energy) and help support the growth of new clean/renewable power sources as they become available. The strategy will allow the GC to work towards a net-zero carbon portfolio by

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
		<p><b>Target:</b> 100% of PSPC electricity will be clean annually<sup>2</sup></p>	<p>2050. The indicator is measuring clean electricity that is used in PSPC Crown-owned buildings (excluding housing).</p> <p><b>Relevant targets or ambitions:</b> CIF ambition 7.2: "Canadians have access to clean and renewable energy". CIF target 7.2: "By 2030, 90% of Canada's electricity is generated from renewable and other non-emitting sources, on the path towards a net zero electricity system in the long-term". GIF Target 7.2: "By 2030, increase substantially the share of renewable energy in the global energy mix".</p>

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<sup>2</sup> Update: The target has been updated to reflect that 100% clean electricity is to be achieved on an annual basis.



## Goal 8: Encourage Inclusive And Sustainable Economic Growth In Canada

### FSDS Context

PSPC continues to prioritize initiatives that promote inclusive and sustainable economic growth in Canada. The department assists small and medium enterprises (SMEs) by providing information services to assist them in better understanding how the government buys goods and services, and raising awareness of opportunities. Various PSPC initiatives, such as procurement modernization and initiatives to increase the participation of diverse suppliers are advancing inclusivity in federal procurement. The department is supporting the creation of a Small and Medium Business Procurement Program to streamline procurement processes to make it easier for Canadian small- and medium-sized enterprises to access federal procurement opportunities. Through the Long Term Vision and Plan (LTVP) for the Parliamentary Precinct, PSPC is delivering major capital projects, driving economic growth and creating employment in construction, skilled trades, engineering, and manufacturing, while strengthening domestic resilience by prioritizing Canadian materials. PSPC is also committed to supporting sustainable practices in procurement, and addressing the risk of forced labour and human trafficking in federal procurement supply chains, as part of the National Strategy to Combat Human Trafficking.

### Implementation strategies supporting the goal

The departmental actions below support FSDS implementation strategies that help in the achievement of the goal “Encourage inclusive and sustainable economic growth in Canada”.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA’S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<b>Support workers, businesses and communities</b>	Continue pilot of “reverse tradeshows”  <b>Program:</b> Procurement	<b>Performance indicator:</b> Percentage of contract value awarded to small and medium businesses	Reverse tradeshows are forums where smaller and diverse suppliers have an opportunity to market their goods and services directly to government buyers. Connecting these small and medium Canadian enterprises with government buyers will help them to

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
		<p><b>Starting point:</b> In 2022 to 2023, 24% of contract value was awarded to small and medium businesses</p> <p><b>Target:</b> At least 25% annually<sup>3</sup></p>	<p>access federal procurement opportunities more easily, and therefore help Canadians contribute to and benefit from sustainable economic growth.</p> <p><b>Relevant targets or ambitions:</b> CIF ambition 8.5: “Canadians contribute to and benefit from sustainable economic growth”. GIF Target 8.3: “Promote development-oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage the formalization and growth of micro-, small- and medium-sized enterprises, including through access to financial services”.</p>
<p><b>Take a sector-by-sector approach to investing in workforce support</b></p>	<p>Create and maintain sustainable jobs in federal heritage real property projects</p> <p><b>Program:</b> Parliament Hill and Surroundings</p>	<p><b>Performance indicator:</b> Number of jobs (person-years of employment) created by the Parliamentary Precinct Long Term Vision and Plan</p> <p><b>Starting point:</b> 70,000 as of March 31, 2022</p> <p><b>Target:</b> 163,500 by 2040</p>	<p>This action demonstrates the impact that the Long Term Vision and Plan (LTVP) is having on the Canadian economy through the creation of jobs in a wide variety of fields such as engineering, architecture, construction, manufacturing and skilled trades sectors, including providing unique opportunities for youth, apprentices and Indigenous Peoples. This indicator measures jobs as person-years of employment and is based on cumulative expenditures (for every million dollar invested, approximately 15 jobs are created).</p>

<sup>3</sup> Update: The target was revised from 40% to 25% to align with the updated target presented in PSC's 2024 to 2025 Departmental Plan.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
			<p><b>Relevant targets or ambitions:</b>                      CIF ambition 8.1-8.4: “Canadians have access to quality jobs”.                      GIF Target 8.2: “Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high-value added and labour-intensive sectors”.                      GIF Target 8.3: “Promote development-oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage the formalization and growth of micro-, small- and medium-sized enterprises, including through access to financial services”.</p>

**Initiatives advancing Canada’s implementation of SDG 8 – Decent Work and Economic Growth**

The following initiatives demonstrate how PSPC’s programming supports the 2030 Agenda and the SDGs, supplementing the information outlined above.

PLANNED INITIATIVES	ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS
<p><b>Engagement and outreach activities</b></p> <p>Through the services provided by Procurement Assistance Canada (PAC), PSPC makes it easier for small and medium enterprises (SMEs) to bid on contracting opportunities. PAC collaborates with SME stakeholders, including equity-deserving suppliers, to deliver partnered events,</p>	<p>These initiatives contribute to advancing:                      CIF ambition 8.5: “Canadians contribute to and benefit from sustainable economic growth”.                      GIF Target 8.3: “Promote development-oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage</p>

<p><b>PLANNED INITIATIVES</b></p>	<p><b>ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS</b></p>
<p>conferences, and tradeshows, and hosts one-on-one meetings to help guide smaller businesses in their journey and create awareness of procurement opportunities. PAC most commonly participates in tradeshows and fora alongside other government support services, where smaller and diverse businesses can learn how to benefit from PAC services and other government programs. PAC is piloting a “reverse tradeshow” format where these suppliers have an opportunity to market their goods and services directly to government buyers.</p> <p><b>Ethical procurement</b></p> <p>As part of PSPC’s commitments under the National Strategy to Combat Human Trafficking, the department is delivering on a range of sustainable, long-term strategies, including the development of a Policy on Ethical Procurement. The Policy will inform ongoing activities, including raising awareness of ethical procurement priorities and best practices, working with the supplier community to identify and mitigate risks within their operations and supply chains, and developing and making available ethical procurement tools, training, and guidance. Under the Policy, a Human Rights Due Diligence Framework will be developed that will set out guiding principles to contextualize and inform targeted due diligence actions to safeguard federal procurement supply chains.</p>	<p>the formalization and growth of micro-, small- and medium-sized enterprises, including through access to financial services”.</p> <p>GIF Target 8.5: “By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value”.</p> <p>GIF Target 8.7: “Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms”.</p>



## Goal 10: Advance Reconciliation With Indigenous Peoples And Take Action To Reduce Inequality

### FSDS Context

In its role as common service provider, PSPC is uniquely situated to support Indigenous Reconciliation. PSPC continues to provide its clients with additional opportunities to procure goods and services from Indigenous suppliers. This includes advancing various Indigenous procurement initiatives, such as meeting obligations under Modern Treaties, and increasing Indigenous participation and inclusion, such as implementing the *Directive on Government Contracts, including Real Property Leases, in the Nunavut Settlement Area*, and the Procurement Strategy for Indigenous Business through the mandatory minimum 5% Indigenous procurement target. Efforts also include implementing Indigenous Participation Plans (IPPs), which may be embedded in procurement opportunities across sectors, such as construction and defence.

IPPs are being developed for various real property projects, including projects within the Parliamentary Precinct and for the Laboratories Canada strategy. These are proactive and comprehensive strategies for engagement and economic inclusion of Indigenous partners at all stages of PSPC's real property projects, advancing principles of Reconciliation throughout.

PSPC also takes concrete actions to achieve the government-wide target of awarding at least 5% of the total value of its departmental contracts to Indigenous businesses. Key elements include encouraging consideration of Indigenous participation in all procurements, including through IPPs in contracts to provide subcontracting, employment, and training opportunities to Indigenous businesses.

PSPC's Business Dispute Management will undertake consultations to identify opportunities to integrate Indigenous considerations into commercial alternative dispute resolution services offered by the department. The results of the consultations will be used to enhance the alternative dispute resolution services offered to Indigenous suppliers.

PSPC's Translation Bureau is engaged in supporting efforts that strengthen Indigenous languages and uphold the spirit of the *Indigenous Languages Act*. In alignment with the Government of Canada's commitment to economic reconciliation, the Bureau continues to make efforts to meet the target for federal contracting with Indigenous businesses. The preservation and promotion of Indigenous languages, which are an essential part of Canada's linguistic and cultural heritage, are approached with deep respect and a strong sense of purpose. Close collaboration with Indigenous partners helps promote greater visibility of Indigenous languages within federal communications and services.

**Target theme:** Advancing Reconciliation with First Nations, Inuit, and the Métis communities

**Target:** Between 2023 and 2026, and every year on an ongoing basis, develop and table annual progress reports on implementing the *United Nations Declaration on the Rights of Indigenous Peoples Act*

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<p>Implement the <i>United Nations Declaration on the Rights of Indigenous Peoples Act</i></p>	<p>Prepare the annual PSPC Departmental Procurement Plan, with a focus on Indigenous participation</p> <p><b>Program:</b> Internal Services</p>	<p><b>Performance indicator:</b> Percentage of total value of contracts awarded to Indigenous businesses annually</p> <p><b>Starting point:</b> In 2022 to 2023, 2.7% of the total value of contracts were awarded to Indigenous businesses</p> <p><b>Target:</b> At least 5% annually</p>	<p>PSPC's Departmental Procurement Plan aims to increase the value of contracts awarded to Indigenous businesses thereby advancing Reconciliation, reducing inequality, and ensuring sound implementation of the department's obligations under the Government of Canada's <u>Mandatory Procedures for Contracts Awarded to Indigenous Businesses</u>.</p> <p><b>Relevant targets or ambitions:</b> GIF 10.2: "By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status".</p>
	<p>Conduct engagement and outreach with Indigenous businesses to encourage participation in federal procurement processes</p> <p><b>Program:</b> Procurement</p>	<p><b>Performance indicator:</b> Percentage of participation in procurement processes by Indigenous suppliers</p> <p><b>Starting point:</b> In 2022 to 2023, 7% suppliers who participated in</p>	<p>Engagement and outreach with Indigenous businesses will help them to access federal procurement opportunities more easily, will advance Reconciliation, reduce inequality, and promote policies and actions in support of Indigenous Reconciliation while also identifying barriers which need to be addressed.</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
		procurement processes were Indigenous  <b>Target:</b> At least 11% annually	<b>Relevant targets or ambitions:</b> GIF 10.2: "By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status".
	Build and expand capacity in translation and interpretation for Indigenous languages by undertaking engagement and outreach with Indigenous communities  <b>Program:</b> Linguistic Services	<b>Performance indicator:</b> Percentage increase of new Indigenous languages service providers  <b>Starting point:</b> In 2022 to 2023, the number of Indigenous language service providers was 57  <b>Target:</b> By 2026 to 2027, 20% increase of new Indigenous languages service providers from the 2022 to 2023 starting point	Engagement and outreach with Indigenous communities will help increase the capacity to provide the Government with access to linguistic services in Indigenous languages in order to advance Reconciliation and reduce inequality.  <b>Relevant targets or ambitions:</b> GIF 10.2: "By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status".



**Goal 11: Improve Access To Affordable Housing, Clean Air, Transportation, Parks, And Green Spaces, As Well As Cultural Heritage In Canada**

## FSDS Context

Making cities and communities sustainable includes improving access to cultural heritage. As the custodian of over 130 designated federal heritage buildings, PSPC plays an important role in ensuring that Canada's historic places are a living legacy for all Canadians. Historic places are valued as a repository of historical, cultural, and social memory, contributing to Canadian identity and 'sense of place'. As such, historic places play an indispensable role in sustainable development and urbanization as fundamental assets for long-term tourism development, strengthening social cohesion, and enhancing community well-being. The ongoing renewal of the Parliamentary Precinct also ensures that Canadians have access to iconic cultural heritage places, such as the Centre Block, and further encourages Canadians to visit these historic places and learn more about their history and culture.

The department also supports the Government of Canada's efforts to improve access to housing. As part of the Public Lands for Homes Plan, PSPC continues assessing and adding surplus government properties deemed suitable for housing to the Canada Public Land Bank. The department also continues to advance the disposal of federal surplus properties and support the redevelopment projects, in collaboration with the Canada Lands Company and other federal partners, to create sustainable, mixed-use, transit-oriented communities that will provide significant socio-economic benefits for Canadians.

### Implementation strategies supporting the goal

The departmental actions below support FSDS implementation strategies that help in the achievement of the goal "Improve access to affordable housing, clean air, transportation, parks, and green spaces, as well as cultural heritage in Canada."

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<b>Enhance visitor experience in parks and historic places</b>	Improve the condition of designated federal heritage buildings  <b>Program:</b> Federal Accommodation and Infrastructure	<b>Performance indicator:</b> Percentage of Crown-owned heritage buildings that are in fair or better condition <sup>4</sup>  <b>Starting point:</b> 40.2% in 2022 to 2023	Improving the condition of designated federal heritage buildings contributes to Canadians' overall civic pride and appreciation for democratic institutions. As the custodian of buildings of national significance, PSPC is renovating the buildings with modern approaches that encompass sustainability and

<sup>4</sup> Update: Fiscal year 2025 to 2026 will be the final year of reporting on this indicator.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
		<p><b>Target:</b> At least 35% annually</p>	<p>accessibility principles. This includes updating the heating and cooling technology in Heritage Buildings in order to reduce greenhouse gas (GHG) emissions and investing in infrastructure to improve public access and promote tourism. The action serves to protect and safeguard Canada's cultural and natural heritage.</p> <p><b>Relevant targets or ambitions:</b> GIF Target 11.4 "Strengthen efforts to protect and safeguard the world's cultural and natural heritage".</p>
	<p>Rehabilitate and preserve Canada's built heritage in the Parliamentary Precinct for future generations of Canadians</p> <p><b>Program:</b> Parliament Hill and Surroundings</p>	<p><b>Performance indicator:</b> Percentage of renewed Parliament buildings that meet the long-term operational needs and accommodations of parliamentarians<sup>5</sup></p> <p><b>Starting point:</b> 29% (11 of 38 buildings) as of March 2024</p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>• 70% (27 of 38 buildings) by 2035</li> </ul>	<p>PSPC is rehabilitating and modernizing buildings in the Parliamentary Precinct to meet the needs of a 21<sup>st</sup> century Parliament and to restore Canada's built heritage for future generations. Through this work, PSPC is ensuring that Canadians have access to iconic cultural heritage places, such as the Centre Block and Parliament Hill, and further encourages Canadians to visit historic places within the Parliamentary Precinct and learn more about their history and culture.</p> <p><b>Relevant targets or ambitions:</b></p>

<sup>5</sup> Update: The indicator has been revised to reflect the updated wording used in internal reporting. The calculation methodology remains unchanged.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
		<ul style="list-style-type: none"> <li>100% by 2050</li> </ul>	GIF Target 11.4 : “Strengthen efforts to protect and safeguard the world’s cultural and natural heritage”.

**Initiatives advancing Goal 11- Improve access to affordable housing, clean air, transportation, parks, and green spaces, as well as cultural heritage in Canada**

The following initiative demonstrate how PSPC’s programming supports Goal 11, supplementing the information outlined above.

PLANNED INITIATIVES	ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS
<p><b>Enhance visitor experiences</b></p> <p>PSPC works with partners such as Canadian Heritage, the Library of Parliament, the City of Ottawa, and the National Capital Commission to deliver engaging visitor experiences that animate the Parliamentary Precinct and keep Canadians connected to its transformation while rehabilitation work is underway. These experiences include immersive online content such as <a href="#">Inside Centre Block</a>, updates on the <a href="#">PSPC website</a>, real-time views through the <a href="#">Parliament Hill Cam</a>, and annual in-person opportunities like Doors Open Ottawa.</p>	<p>These initiatives contribute to advancing: GIF Target 11.4 : “Strengthen efforts to protect and safeguard the world’s cultural and natural heritage”.</p>



## Goal 12: Reduce Waste And Transition To Zero-Emission Vehicles

### FSDS Context

PSPC is undertaking measures to meet the federal government’s plastic reduction targets and goals as set out in the Real Property Plastics Action Plan and outlined in the Greening Government Strategy. These measures include expanding occupant engagement initiatives, such as: leveraging artificial intelligence and centralized digital tools and communications to drive measurable plastic reduction efforts in PSPC buildings; advancing circular procurement opportunities by developing lifecycle and plastic reduction strategies for integration into new procurement instruments; and, maximizing diversion opportunities by partnering with the Waste Diversion Program to recycle over 7,000 kg of hard-to-recycle plastics from decommissioned office space, thus supporting Canadian recycling industries.

The LTVP for the Parliamentary Precinct reflects PSPC’s commitment to sustainability by reducing emissions and minimizing waste while preserving this important national historic site. PSPC advances these goals through material reuse and energy-efficient construction, including reusing structural steel from Centre Block to avoid 95% of emissions linked to new steel production and incorporating low-carbon concrete to reduce the project’s carbon footprint. PSPC is also installing electric vehicle charging stations for the House of Commons and has completed a technical study to guide future expansion of zero-emission vehicle infrastructure. In addition, PSPC supports departments and agencies in reducing their GHG emissions by ensuring the availability of procurement instruments for zero-emission and hybrid vehicles. The department is engaging existing manufacturers to expand their offerings, and is actively seeking to onboard new manufacturers. The department is also working with suppliers to better understand the life-cycle carbon footprints of the vehicles. In this way, PSPC is aiming to transition the departmental light-duty fleet to zero-emission by 2030, while also reducing embodied carbon emissions by 2050. The department also developed a procurement tool for federal departments to acquire electric vehicle charging equipment in order to facilitate transition of the fleet.

With respect to green procurement, the department is continuing to implement mandatory standard procurement language requiring environmentally preferable packaging in all PSPC administered procurements. PSPC is also supporting TBS in the implementation of two standards – the Standard on Embodied Carbon in Construction and the Standard on the Disclosure of Greenhouse Gas Emissions and the Setting of Reduction Targets – under the Policy on Green Procurement, and in the development of a strategy to require all new high-value procurements to include a greenhouse gas life-cycle assessment report as a deliverable.

PSPC also continues piloting the Green Public Procurement Tool (GPPT) for federal assets, a web-based search platform of over one million verified environmentally preferable products and technologies to inform market research for purchasing

decisions. While implementing the TBS Standard on the Disclosure of Greenhouse Gas Emissions and the Setting of Reduction Targets, the department is developing a range of category-specific green procurement criteria for goods and services that have a high environmental impact for the GPPT, and continues to include environmental considerations in standing offers and supply arrangements and associated call-ups.

**Target theme:** Federal Leadership on Responsible Consumption

**Target:** By 2030, the Government of Canada will divert from landfill at least 75% by weight of non-hazardous operational waste

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<p><b>Maximize diversion of waste from landfill</b></p>	<p><i>Divert non-hazardous operational waste:</i> Complete waste audits, implement composting programs and update recycling infrastructure in the PSPC Crown-owned buildings</p> <p><b>Program:</b> Federal Accommodation and Infrastructure</p>	<p><b>Performance indicator:</b> Percentage of non-hazardous operational waste diverted from landfill for audited buildings</p> <p><b>Starting point:</b> 57% in 2022 to 2023</p> <p><b>Target:</b> <i>Long-term:</i> 75% by 2030</p> <p><i>Short-term:</i></p> <ul style="list-style-type: none"> <li>• 63% by 2023 to 2024</li> <li>• 65% by 2024 to 2025</li> <li>• 65% by 2025 to 2026</li> </ul>	<p>The action contributes to the Government of Canada's long term goal to transition to low-carbon, climate-resilient and green operations by supporting actions on plastics waste in federal operations. Completing waste audits and developing waste reduction strategies in applicable PSPC Crown-owned buildings will inform operational strategies to further plastic waste reduction in the Government of Canada operations.</p> <p><b>Relevant targets or ambitions:</b> CIF Ambition 12: "Canadians consume in a sustainable manner".</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
		<ul style="list-style-type: none"> <li>• 65% by 2026 to 2027<sup>6</sup></li> </ul>	<p>CIF Indicator 12.3.1: “Total waste diversion per capita”.</p> <p>GIF Target 12.5: “By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse.”</p>
	<p><i>Divert plastic waste from landfill:</i> Implement the Real Property Plastics Action Plan</p> <p><b>Program:</b> Federal Accommodation and Infrastructure</p>	<p><b>Performance indicator:</b> Percentage of plastic waste diverted from landfills for audited buildings</p> <p><b>Starting point:</b> 36% in 2022 to 2023</p> <p><b>Target:</b> <i>Long-term:</i> 75% by 2030.</p> <p><i>Short-term:</i></p> <ul style="list-style-type: none"> <li>• 45% by 2023 to 2024</li> <li>• 50% by 2024 to 2025</li> <li>• 50% by 2025 to 2026</li> <li>• 50% by 2026 to 2027<sup>7</sup></li> </ul>	<p>The implementation of PSPC's Real Property Plastics Action Plan contributes directly to the FSDDS target on diverting plastic waste from landfill. PSPC continues to complete various studies and analysis, and engage with federal employees to inform future updates to PSPC's project standards and furniture specifications, which will assist the department in using less plastic material, therefore contribute to less plastic being sent to the landfill.</p> <p><b>Relevant targets or ambitions:</b> CIF Ambition 12: “Canadians consume in a sustainable manner”.</p>

<sup>6</sup> Update: The target was adjusted to 65% for 2025 to 2026 and also maintained for 2026 to 2027, to reflect the reduced opportunities for further diversion gains due to declining waste generation per occupant.

<sup>7</sup> Update: The short-term target was adjusted to 50% for 2025 to 2026 and also maintained for 2026-2027, to reflect the reduced opportunities for further diversion gains due to declining plastic waste generation per occupant.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
			<p>CIF Indicator: 12.3.1: "Total waste diversion per capita".                      Global Target: 12.5: "By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse".</p>

**Target:** By 2030, the Government of Canada will divert from landfill at least 90% by weight of all construction and demolition waste

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<p><b>Maximize diversion of waste from landfill</b></p>	<p><i>Divert construction and demolition waste:</i> Track and disclose annual waste diversion rates for completed applicable projects</p> <p><b>Program:</b> Federal Accommodation and Infrastructure</p>	<p><b>Performance indicator:</b> Percentage of construction and demolition waste diverted</p> <p><b>Starting point:</b> 90% in 2022 to 2023</p> <p><b>Target:</b> 90% annually</p>	<p>The action supports FSDS actions on plastic waste reduction in federal operations. It will also reduce the generation of construction and demolition waste, and will help to reduce emissions for the production, transport and disposal of material. Diverting waste from landfill reduces landfill gas and transport hauling emissions. Material recovery via recycling reduces emissions for the extraction and production of virgin materials.</p> <p><b>Relevant targets or ambitions:</b> CIF Ambition 12: “Canadians consume in a sustainable manner”. CIF Indicator 12.3.1: “Total waste diversion per capita”. GIF Target 12.5: “By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse”.</p>

**Target:** The Government of Canada’s procurement of goods and services will be net-zero emissions by 2050, to aid the transition to a net-zero, circular economy

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA’S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<p><b>Disclose embodied carbon in construction</b></p>	<p>Disclose the amount of embodied carbon in the structural materials of major construction projects</p> <p><b>Programs:</b> Federal Accommodation and Infrastructure, Real Property Services</p>	<p><b>Performance indicator:</b> Percentage of compliance to the Standard on Embodied Carbon in Construction requiring disclosure of amount of embodied carbon in new major construction projects</p> <p><b>Starting point:</b> 100% as of 2024 to 2025.</p> <p><b>Target:</b> 100% annually<sup>8</sup></p>	<p>Embodied carbon forms a significant proportion of the whole life carbon emissions from construction projects. The standard sets minimum requirements for the procurement of design and construction services to disclose and reduce the embodied carbon of major construction projects. Major construction projects typically include the renovation or new construction of buildings or engineering assets.</p> <p>The action supports the Government of Canada’s long term goal to transition to low carbon, climate-resilient and green operations.</p> <p><b>Relevant targets or ambitions:</b> CIF Ambition 12.2: “Canadians consume in a sustainable manner”. GIF Target: 12.7: “Promote public procurement practices that are sustainable, in accordance with national policies and priorities”.</p>

<sup>8</sup> Update: The target has been updated to apply on an annual basis.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<p><b>Incentivize supplier disclosure</b></p>	<p>Include measures in procurements valued over \$25 million that induce suppliers to measure and disclose their GHG emissions and/or adopt a science-based target to reduce GHG emissions</p> <p><b>Program:</b> Procurement</p>	<p><b>Performance indicator:</b> Percentage of procurements valued over \$25 million that applied the Standard on the Disclosure of Greenhouse Gas Emissions and the Setting of Reduction Targets<sup>9</sup></p> <p><b>Starting point:</b> 100% in 2024 to 2025<sup>10</sup></p> <p><b>Target:</b> To be determined after baseline data has been collected for two fiscal years<sup>11</sup></p>	<p>Compelling suppliers to measure and disclose their GHG emissions and/or adopting a science-based target to reduce GHG emissions will make sustainability a key focus of federal procurement, in alignment with the Policy on Green Procurement.</p> <p><b>Relevant targets or ambitions:</b> CIF Ambition 12.2: “Canadians consume in a sustainable manner”. GIF Target: 12.7: “Promote public procurement practices that are sustainable, in accordance with national policies and priorities”.</p>
<p><b>Transform the federal light-duty fleet</b></p>	<p>Increase the proportion of zero-emission vehicles in PSPC's light-duty fleet</p> <p><b>Program:</b> Internal Services</p>	<p><b>Performance indicator:</b> Percentage of zero-emission vehicles in PSPC's light-duty fleet</p> <p><b>Starting point:</b> 33% as of March 31, 2023</p> <p><b>Target:</b> <i>Long-term:</i> 100% by 2030</p>	<p>To support the Government of Canada's commitment to GHG reduction and attain net zero emissions by 2030, PSPC is aiming for a 100% conversion of the light-duty fleet by 2030. The department will do so by acquiring zero-emission vehicles and replacing the existing internal combustion engine vehicles.</p>

<sup>9</sup> Update: The indicator wording has been updated to clarify the scope of the indicator and include the full name of the standard.

<sup>10</sup> Update: The starting point has been updated to reflect the most recent result.

<sup>11</sup> Update: The context for target-setting has been updated to clarify when a target will be established.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
		<p><i>Short-term:</i></p> <ul style="list-style-type: none"> <li>• 40% by 2023 to 2024</li> <li>• 50% by 2024 to 2025</li> <li>• 60% by 2025 to 2026</li> <li>• 70% by 2026 to 2027<sup>12</sup></li> </ul>	<p><b>Relevant targets or ambitions:</b></p> <p>CIF Ambition 12.1: “Canadians consume in a sustainable manner”.</p> <p>CIF Indicator 12.1.1: “Proportion of new light duty vehicle registrations that are zero-emission vehicles”.</p> <p>GIF Target 12.7: “Promote public procurement practices that are sustainable, in accordance with national policies and priorities”.</p>
<p><b>Strengthen green procurement criteria</b></p>	<p>Include environmental considerations in PSPC’s shared procurement instruments</p> <p><b>Program:</b> Procurement</p>	<p><b>Performance indicator:</b> Percentage of contracts, standing offers and supply arrangements that include “green” goods and services</p> <p><b>Starting point:</b> 45% in 2022 to 2023</p> <p><b>Target:</b> At least 45% annually</p>	<p>Including environmental considerations in PSPC common procurement instruments, will allow clients to factor environmental impacts into their purchasing decisions. As per the Supply Manual (<a href="#">Green Procurement Policy</a>), “green” goods and services are those that have a lesser or reduced impact on the environment over the life-cycle of the good or service, when compared with competing goods or services serving the same purpose. Environmental considerations include, among other things: the reduction of GHG emissions and air contaminants; improved energy and water efficiency; reduced</p>

<sup>12</sup> Update: A target of 70% has been set for 2026 to 2027.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
			<p>waste and support reuse and recycling; the use of renewable resources; reduced hazardous waste; reduced toxic and hazardous substances; and biodiverse options.</p> <p>In support of the Canada's 2030 Agenda National Strategy, PSPC promotes procurement practices that are sustainable.</p> <p><b>Relevant targets or ambitions:</b>                      CIF Ambition 12.2: "Canadians consume in a sustainable manner".                      GIF Target: 12.7: "Promote public procurement practices that are sustainable, in accordance with national policies and priorities".</p>

**Implementation strategies supporting the goal**

The departmental actions below support implementation strategies that help in the achievement of the goal "Reduce waste and transition to zero-emission vehicles".

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<p><b>Remediate high-priority contaminated sites</b><sup>13</sup></p>	<p>Remediate contaminated sites to reduce risks to human health and the environment<sup>13</sup></p> <p><b>Program:</b> Real Property Services</p>	<p><b>Performance indicator:</b> Percentage of PSPC custodial projects in Phase V in which remediation activities are taking place</p> <p><b>Starting point:</b> 0% as of April 1, 2025</p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>• 40% of PSPC custodial projects in Phase V in 2025 to 2026</li> <li>• 70% of PSPC custodial projects in Phase V in 2026 to 2027</li> </ul>	<p>The FCSAP site assessment indicator describes site investigation work that identifies and assesses a contaminated site's risk to human health and the environment. The FCSAP remediation indicator describes work to reduce risk to human health and the environment through either active remediation or risk management practices.</p> <p>The action indirectly supports the FSDS goal by remediating federal contaminated sites through the FCSAP to ensure that ecological risks related to harmful substances on these lands are reduced.</p> <p><b>Relevant targets or ambitions:</b> CIF Ambition 12: "Canadians consume in a sustainable manner". GIF Target 12.4: "By 2020, achieve the environmentally sound management of chemicals and all wastes throughout their life cycle, in accordance with agreed international frameworks, and significantly reduce their release to air, water and soil in order to minimize their</p>

<sup>13</sup> Update: The departmental action, performance indicator, starting point and target have been updated to reflect Phase V activities starting in 2025.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
			adverse impacts on human health and the environment".
<b>Assess and manage risks from chemicals and harmful substances</b>	<p>Manage a national battery recycling program (Call2Recycle) at select federal government facilities</p> <p><b>Program:</b> Asset Disposal</p>	<p><b>Performance indicator:</b> Kilograms of batteries recycled per year</p> <p><b>Starting point:</b> 64,513.35 kg recycled in 2022 to 2023</p> <p><b>Target:</b> The target for any given year is greater than or equal to the amount of batteries recycled during the previous year</p>	<p>Diverting toxic heavy metals (lead, cadmium, zinc, mercury and manganese) found in batteries, from landfill waste minimizes environmental damage.</p> <p><b>Relevant targets or ambitions:</b> CIF Ambition 12: "Canadians consume in a sustainable manner". GIF Target 12.5: "By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse".</p>

## Initiatives advancing Canada’s implementation of SDG 12 – Responsible Consumption and Production

The following initiatives demonstrate how PSPC’s programming supports the 2030 Agenda and the SDGs, supplementing the information outlined above.

PLANNED INITIATIVES	ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS
<p><b>Procurement instruments for zero-emission and hybrid vehicles</b></p> <p>PSPC will support departments and agencies in reducing their GHG emissions by ensuring the availability of procurement instruments for zero-emission and hybrid vehicles. The department is engaging existing manufacturers to expand their offerings, and is also seeking to onboard new manufacturers. On a yearly basis, and in consultation with the selected manufacturers, PSPC provides client departments with a catalogue that includes the available zero-emission and hybrid vehicles to factor environmental impacts into their purchasing decisions.</p>	<p>Procurement instruments for zero-emission and hybrid vehicles contribute to advancing:</p> <p>CIF ambition 12.1: “Canadians consume in a sustainable manner”.</p> <p>GIF Target 12.7: “Promote public procurement practices that are sustainable, in accordance with national policies and priorities”.</p>
<p><b>GCSurplus</b></p> <p>Through GCSurplus programs, government surplus assets are provided a second life. This is done through the reuse, transfer, donation and sale of surplus goods including surplus food, thereby contributing to keeping government surplus assets out of landfills and helping to promote food security. GCSurplus also manages recycling contracts for used batteries, precious and scrap metals, and electronics, ensuring that reusable materiel and goods are appropriately collected and recycled. Finally, GCSurplus is exploring avenues for the environmentally responsible divestment of Electric Vehicles (EV) batteries.</p>	<p>GCSurplus contributes to advancing:</p> <p>CIF ambition 12.3: “Canadians consume in a sustainable manner”.</p> <p>GIF Target 12.5: “By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse”.</p>



## Goal 13: Take Action On Climate Change And Its Impacts

### FSDS Context

PSPC is taking action to combat climate change and its impacts on operations, including regularly applying climate change mitigation and adaptation considerations into business processes to achieve a net-zero carbon and climate resilient portfolio. PSPC also monitors the implementation of its Net-Zero Carbon Portfolio Plan, which contributes to the broader government's greening agenda by implementing smart building technologies, tracking disposal of assets and monitoring projects for GHG reduction. Furthermore, the implementation of a Climate Adaptation Strategy will ensure that climate risks to assets, services and operations are managed.

The LTVP for the Parliamentary Precinct demonstrates PSPC's commitment to reducing greenhouse gas emissions from operations and strengthening climate resilience. Actions include transitioning Precinct buildings to a low-temperature hot water system under the Energy Services Acquisition Program, achieving LEED Gold certification for Operations and Maintenance at the Sir John A. Macdonald Building, the Parliament Welcome Centre Phase 1, and the Senate of Canada Building, and stabilizing the escarpment slope overlooking the Ottawa River to mitigate erosion and flood risks. Construction is underway to transform Centre Block from one of PSPC's highest-emitting assets into a net-zero carbon facility, while the redevelopment of Block 2 integrates low-carbon and net-zero design in new structures, supporting the Government of Canada's target of net-zero carbon operations by 2050 and improved climate resilience across the Parliamentary Precinct.

**Target theme:** Federal Leadership on Greenhouse Gas Emissions Reductions and Climate Resilience

**Target:** The Government of Canada will transition to net-zero carbon operations for facilities and conventional fleets by 2050

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<p><b>Implement the Greening Government Strategy through measures that reduce greenhouse gas emissions, improve climate resilience, and green the government's overall operations</b></p>	<p>Reduce greenhouse gas emissions in PSPC Crown-owned building portfolio</p> <p><b>Program:</b> Federal Accommodation and Infrastructure</p>	<p><b>Performance indicator:</b> Percentage of reduction in greenhouse gas emissions in PSPC Crown-owned building portfolio, (excluding housing.)</p> <p><b>Starting point:</b> 59.9% below 2005 baseline levels in 2022 to 2023</p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>• 61% emissions reduction by 2025 to 2026</li> <li>• 71% emissions reduction by 2026 to 2027<sup>14</sup></li> </ul>	<p>The action supports the Government of Canada's long-term goal to transition to low-carbon, climate-resilient and green operations. Incorporating GHG emissions reduction into the departmental decision-making process using GHG options analysis methodology will:</p> <ul style="list-style-type: none"> <li>• help evaluate real estate investment project options based on their GHG emission reductions opportunity and their financial impact into real property investment decisions;</li> <li>• allow PSPC to be more strategic in planning portfolio investments to achieve a net-zero carbon portfolio; and,</li> <li>• determine the most cost-effective pathway to achieve low-carbon operations, sustainable and climate-resilient real property.</li> </ul> <p><b>Relevant targets or ambitions:</b> CIF Ambition 13.1: "Canadians reduce their greenhouse gas emissions." CIF Indicator 13.1.1: "Greenhouse gas emissions".</p>

<sup>14</sup> Update: The 2025 to 2026 target has been adjusted to reflect updated GHG emission factors that affect current and forecasted results. A 2026 to 2027 target has also been established.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
			GIF Target 13.2: "Integrate climate change measures into national policies, strategies and planning".
<b>Modernize through net-zero carbon buildings</b>	<p>Report building energy, water usage and waste generated using the online tool Energy Star Portfolio Manager® for all Crown-owned and leased buildings more than 500 square metres</p> <p><b>Program:</b> Federal Accommodation and Infrastructure</p>	<p><b>Performance indicator:</b> Percentage of applicable new domestic office leases that are reporting energy, water and waste using Energy Star Portfolio Manager®</p> <p><b>Starting point:</b> 15.1% in 2022 to 2023</p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>• 30% by 2023 to 2024</li> <li>• 60% by 2024 to 2025</li> <li>• 35% by 2025 to 2026</li> <li>• 40% by 2026 to 2027<sup>15</sup></li> </ul>	<p>By implementing the Energy Star Portfolio Manager® tool in the management of domestic office leases and lease renewals, PSPC will be able to give preference to the higher performing buildings that minimize energy use and GHG emissions from heating and electricity.</p> <p><b>Relevant targets or ambitions:</b> CIF Ambition 13.1: "Canadians reduce their greenhouse gas emissions." CIF Indicator 13.1.1: "Greenhouse gas emissions". GIF Target 13.2: "Integrate climate change measures into national policies, strategies and planning".</p>
	<p>Convert Energy Services Acquisition Program (ESAP) buildings to Low Temperature Hot Water technology</p>	<p><b>Performance indicator:</b> Number of buildings as part of the Energy Services Acquisition Program (ESAP) that have been converted to</p>	<p>Converting Energy Services Acquisition Program (ESAP) buildings from Steam and High Temperature Hot Water technologies to Low Temperature Hot Water technology (greener technology) will help reduce energy</p>

<sup>15</sup> Update: The 2025 to 2026 target has been revised and a 2026 to 2027 target has been established, ensuring that both are realistic and aligned with progress to date given the program's reliance on landlord reported data.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
	<p><b>Program:</b> Federal Accommodation and Infrastructure</p>	<p>Low Temperature Hot Water technology</p> <p><b>Starting point:</b> 39 buildings as of March 31, 2023</p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>• 50 buildings by March 31, 2024</li> <li>• 58 buildings by March 31, 2025</li> <li>• 61 buildings by March 31, 2026</li> </ul>	<p>consumption and GHG emissions and ensure that the Government of Canada achieves its net-zero carbon operations target.</p> <p><b>Relevant targets or ambitions:</b> CIF Ambition 13.1: “Canadians reduce their greenhouse gas emissions”. CIF Indicator 13.1.1: “Greenhouse gas emissions”. GIF Target 13.2: “Integrate climate change measures into national policies, strategies and planning”.</p>
<p><b>Apply a greenhouse gas reduction life-cycle cost analysis for major building retrofits</b></p>	<p>Determine the optimal greenhouse gas savings using the greenhouse gas reduction life-cycle cost analysis for all major projects (building retrofits and new constructions)</p> <p><b>Program:</b> Federal Accommodation and Infrastructure, Real Property Services</p>	<p><b>Performance indicator:</b> Percentage of all major projects where optimal greenhouse gas savings have been calculated using the greenhouse gas reduction life-cycle cost analysis</p> <p><b>Starting point:</b> 100% in 2022 to 2023</p> <p><b>Target:</b> 100% annually</p>	<p>Evaluating options for real property investments using a greenhouse gas (GHG) life-cycle cost analysis will ensure that the greenhouse gas reduction is included in investment decisions at the project level and help determine the best-value option that minimizes operational GHG emissions and energy use. The incremental analysis to support the deep decarbonization of federal assets, which finds the best balance between GHG reductions and life-cycle cost, will have a substantial impact on reducing greenhouse gas emissions, which in turn will help ensure that the Government of Canada achieves its net-zero carbon operations target.</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
			<p><b>Relevant targets or ambitions:</b>                      CIF Ambition 13.1: "Canadians reduce their greenhouse gas emissions".                      CIF Target 13.1: "Achieve 40 to 45% greenhouse gas emission reductions below 2005 levels by 2030, and achieve net-zero greenhouse gas emissions by 2050".                      CIF Indicator 13.1.1: "Greenhouse gas emissions".</p>

**Target theme:** Federal Leadership on Greenhouse Gas Emissions Reductions and Climate Resilience

**Target:** The Government of Canada will transition to climate resilient operations by 2050

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
<p><b>Reduce risks posed by climate change to federal assets, services and operations</b></p>	<p>Assess climate change risks to PSPC Crown-owned core assets and incorporate into Asset Management Plans<sup>16</sup></p> <p><b>Program:</b></p>	<p><b>Performance indicator:</b>                      Percentage of Climate Risk and Vulnerability assessment (CRiVAs) completed for PSPC Crown-owned core assets</p>	<p>PSPC assesses the climate change risks of buildings and incorporate the recommendations into the Asset Management Plans (AMP). The AMP is the overarching tool that PSPC uses to determine investment needs in assets over time. This action helps reduce risks posed by climate</p>

<sup>16</sup> Update: The departmental action and indicator have been adjusted by replacing "buildings" with "core assets" to reflect that they encompass both building and non-building assets not identified for disposal. A 2026 to 2027 target has also been established.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS
	Federal Accommodation and Infrastructure	<p><b>Starting point:</b> 37% of CRiVAs completed in 2022 to 2023</p> <p><b>Target:</b> 100% completion (cumulative) of CRiVAs by the end of fiscal year 2026 to 2027</p>	<p>change to federal assets, services and operations and contributes to the Government of Canada's long-term goal to transition to low-carbon, climate-resilient and green operations.</p> <p><b>Relevant targets or ambitions:</b> CIF Ambition 13.2: "Canadians are well-equipped and resilient to face the effects of Climate Change". GIF Target 13.2: "Integrate climate change measures into national policies, strategies and planning".</p>

## Initiatives advancing Goal 13 - Take action on climate change and its impacts

The following initiatives demonstrate how PSPC’s programming supports Goal 13, supplementing the information outlined above.

PLANNED INITIATIVES	ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS
<p><b>Real Property Services’ Climate Change Adaptation Strategy and Net Zero Carbon Portfolio Plan</b></p> <p>The development of the Real Property Services’ Climate Change Adaptation Strategy allows for a better understanding of the risks posed by the impacts of climate change to its real property assets. In addition, the strategy will allow the management of climate adaptation needs uniformly across the country in real property management, project delivery and asset operations.</p> <p>The Net Zero Carbon Portfolio Plan will determine the most cost-effective pathway to achieve net-zero carbon real property operations by 2050 (with an aspirational target of 2030).</p> <p>These activities contribute to the sustainable development goals of reducing GHG emissions and meeting the commitments in the Greening Government Strategy: A Government of Canada Directive.</p>	<p>These activities contribute to advancing:</p> <p>CIF ambition 13.1: “Canadians reduce their greenhouse gas emissions”.</p> <p>CIF target 13.1: “Achieve 40 to 45% greenhouse gas emission reductions below 2005 levels by 2030, and achieve net-zero greenhouse gas emissions by 2050”.</p> <p>GIF Target 13.2: “Integrate climate change measures into national policies, strategies and planning”.</p>



## Goal 17: Strengthen Partnerships To Promote Global Action On Sustainable Development

### FSDS Context

As common service provider for federal procurement, PSPC works in close collaboration with federal departments and agencies to ensure that government purchasing supports Canada’s commitment to Reconciliation with Indigenous Peoples and helps to close the ongoing socio-economic gaps experienced by Indigenous suppliers. In this vein, PSPC continues to develop procurement tools to support the increased participation of Indigenous businesses in federal procurement, and to provide guidance to client departments as they work to achieve their goals, priorities and objectives.

### Initiatives advancing Canada’s implementation of SDG 17- Partnerships for the goals

The following initiative demonstrate how PSPC’s programming supports the 2030 Agenda and the SDGs.

PLANNED INITIATIVES	ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS
<p><b>Support clients in increasing procurement with Indigenous suppliers:</b></p> <p>PSPC will continue to work with Indigenous Services Canada, the Treasury Board of Canada Secretariat and Indigenous partners to support a new longer-term transformative Indigenous procurement strategy. In addition, in its role as common service provider for federal procurement, PSPC will continue to support its client departments and agencies in undertaking procurements with Indigenous suppliers and by providing them with contract data that they need to meet their annual reporting obligations outlined in the Treasury Board Directive on the Management of Procurement.</p>	<p>This initiative contributes to advancing: CIF ambition 17.2: “Canada fosters collaboration and partnerships to advance the SDGs”.</p>

## Section 5: Integrating Sustainable Development

PSPC will continue to ensure that its decision-making process includes consideration of FSDS goals and targets through its strategic environmental assessment (SEA) process. A SEA for a policy, plan or program proposal includes an analysis of the impacts of the given proposal on the environment, including on relevant FSDS goals and targets.

PSPC will undertake strategic assessments of environmental impacts following a multi-step process, including:

- a preliminary scan at the outset of the development of all policy, plan and program proposals being submitted to the Minister or Cabinet for approval, or when circumstances warrant, to determine if important environmental effects, positive or negative, are likely to arise from their implementation;
- a SEA when important environmental effects are identified through a preliminary scan; and,
- reporting on the results of the SEA.

The SEA must identify and recommend appropriate mitigation measures (for potential negative effects) and/or enhancement measures (for potential important positive effects), to respond to the environmental effects likely to result from the implementation of the policy, plan or program proposal.

Public statements on the results of PSPC assessments are made public when an initiative has undergone a detailed SEA. The purpose of the public statement is to demonstrate that the environmental effects of the approved policy, plan or program, including the impacts on achieving the FSDS goals and targets, have been considered during proposal development and decision making.